

FINANCIAL TIMES

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Weekend July 29/July 30 1989

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WORLD NEWS

Rafsanjani set to win Iranian poll

Iranians went to the polls for the first time since the death of Ayatollah Khomeini in June...

Bush warns Congress

President George Bush warned the Democrat-controlled Congress that key votes this week on funding both defence and the savings and loans rescue plan risked undermining the US negotiating position with the Soviet Union...

India withdraws troops

India has agreed to begin withdrawing troops from Sri Lanka from today. It has also promised to start talks on ending military operations against the Tamil Tigers...

China corruption moves

China announced investigations into two of the country's best known state-owned companies and the break up of a corporation closely linked to the son of Deng Xiaoping...

Ford raising prices

Ford, the leader of the UK car market, is to raise its car prices by an average of 4.7 per cent with effect from August 3...

Israeli raid

Israeli commandos seized a Moslem fundamentalist leader and two of his associates in a helicopter raid on his home in south Lebanon...

Three Soviet N-submers lost

The Soviet Union has lost three nuclear submarines in accidents in the last 25 years and a fourth sank but was raised with "minimal consequences"...

Four students drown

Four British students drowned when their dinghy sprang a leak and sank off Donegal on the west coast of Ireland...

Heseltine sanguine

The Conservative majority "is large enough to be invincible in anything but the most catastrophic of situations"...

Planning proposals

The Government proposed radical changes to streamline the town and country planning system and to make it self-financing...

London hospice ban

Thames Water will introduce a hospice ban in Greater London from Monday...

Weather is 'normal'

The fine weather the UK has been enjoying is "well within the normal variation"...

Australia poised

Australia reached 218 for three at the close of the second day of the Fourth Test at Old Trafford...

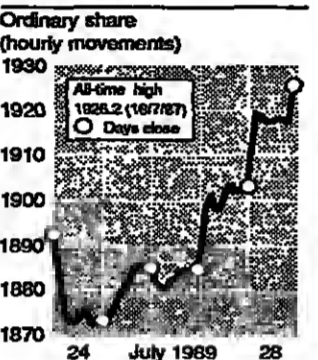
BUSINESS SUMMARY

Lloyds makes £464m debt write-off

Lloyds Bank wrote off £464m against developing country debts in the first half of this year, reviving the spectre of Third World debt which haunts the "Big Four" UK clearing banks...

UK EQUITIES: The London stock market continued its week's climb and the FT-SE 100 Share index broke through the 2,300 mark yesterday...

FT Index



the October 1987 crash. The gain of more than 22 points in the index was supported by significant demand from European, US and Japanese institutional investors...

AVIS Europe, the car leasing and rental group which three years ago was floated off from its US parent, Avis Inc, may be bought back by its original owner...

TEXAS Eastern, the US gas transmission company, won the right to nominate a buyer for its UK subsidiary, Texas Eastern North Sea, paving the way for a possible settlement of the disputes surrounding its agreement to sell Texas, which owns a large spread of North Sea oil interests...

HANSON Industries, the US arm of Hanson of the UK, has accepted a lower price than it expected for the sale of shares in Smith Corona, its typewriter subsidiary...

HOLLAND Investments, Hong Kong electrical manufacturer, is to set up a factory to make electrical goods at Dundonald, near Belfast, and is the first Hong Kong investment in Northern Ireland...

VIDEOTRON, the Canadian cable TV company, is joining the North Eastern Electricity Board and Tyne Tees Television to bid for the Tyneside cable TV franchise...

OXDON Investments, the Toronto group led by Unicorn Canada, has raised its offer for Steinberg, the Canadian retail and property group, by nearly 50% to just over £31.5m...

SOVIET Union is to spend \$100m on British consumer goods, ranging from razors-blades to ladies' tights, shoes and cassettes by the end of the year...

BRAZIL'S carmakers appeared on collision course with the government after sharp rises in steel prices and increases demanded by component suppliers...

GREGG'S, the Newcastle-based baker, lifted pre-tax profits by 47 per cent from £1.82m to £2.77m in the 24 weeks to June 17, helped by the mild winter and lower than expected ingredient price increases...

TSE Trust of the UK is joining Bank Cariplo, the Italian savings bank, and Caisse Nationale de Prevoyance, the French life insurance organisation, to form a life insurance company in Italy...

Row over charges may hit timing of water flotation

THE TIMING of the planned flotation of the water industry could be in jeopardy because the chairman of the 10 water authorities in England and Wales are preparing to reject the charging formulae proposed by the Government after privatisation...

Government's terms are improved substantially. The minister has been told that unless there are "significant increases" allowed, the privatised businesses could not be presented by the chairman in the flotation prospectuses "without heavy qualification"...

By Richard Evans

spending programmes and reasonable dividends. The privatised authorities, together with the 29 statutory water companies which provide a quarter of the water supply in England and Wales, are to be allowed to raise charges after privatisation by the retail prices index plus a factor known as K. This will take account of increased efficiency

as well as capital spending requirements. The Government's intention is to announce the K figures next Tuesday. These will be different for each authority and cover a 10-year period. But there has been so much frustration within the industry that the way ministers want to keep prices down after privatisation for political reasons that this target might not be met.

There is clearly a great deal of bluff and counter-bluff as the negotiations reach a critical stage, however, and some industry leaders admitted yesterday that the Department of Environment had made concessions on K recently that could make agreement possible, if difficult. The negotiations are conducted separately with each authority, and some are clearly nearer to agreement than others. Tactical difficulties for the Government will increase if Prospect of more water future, Page 8



Jubilant dockers chant their support for Mr Ron Todd outside Transport House, London, yesterday

Dockers to intensify strike

By Michael Smith, Labour Staff

BITTER confrontation loomed in Britain's docks yesterday after union leaders voted overwhelmingly to intensify the national dock strike in spite of a drift back to work among dockers.

"It seems they are hell bent on a suicidal drive for extinction," said Mr Mick Finney, director of the National Association of Port Employers.

He will face a stiffer examination next week, when - along with other union leaders such as Mr Bill Morris, his deputy, and Mr John Connolly, national docks officer - he addresses mass meetings at working ports.

Yesterday making a total of 34 ex-scheme ports working normally. The TGWU will consider how to intensify its strike campaign at a series of meetings on Tuesday.

The first test was expected at 8am this morning in Southampton. Dozens of Liverpool dockers were expected to picket a meeting called by Southampton dockers to consider ending the strike.

Next week the TGWU general workers' union is to hold a series of meetings to urge dockers who have returned to work to reconsider their decision. It will also ask for support among members in ports which were not formerly covered by the National Dock Labour Scheme.

Mr Todd made clear that although the main concern of the strike was protecting members, the union still intended to negotiate a national agreement. After the meeting, Mr Todd was loudly cheered by a gathering of about 300 dockers, many from Liverpool.

He said: "The tragedy of the position is that there is a bright future for British ports. The end of the dock labour scheme removed the most important barrier to the development of our major ports and the areas surrounding them."

Yesterday's decision to press ahead with the strike was made in spite of claims by national employers that only 45 per cent of former registered dockers were still on strike.

He said that the employers had shown themselves to be openly anti-union by dismissing 18 shop stewards in Tilbury earlier this week.

Mr Todd said that employers had used almost gangster methods by threatening employees with dismissal to get them back to work. He said the experiences of the union in London demonstrated that the aim of the employers was to destroy trade unionism.

He said: "The only effect of the strike is to drive business from the ports and stop investment in and around them. Already, around 40 per cent of the former registered workers left in the industry are back at work."

The National Association of Port Employers described the vote by the 85-strong Dock Labour Committee as a tragedy.

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Bank warning letters may trigger more resignations

By Barry Riley

LETTERS to be sent out within the next few days by the Bank of England, using its powers under the Banking Act 1987, are likely to trigger further resignations in the Bins Arrow affair.

Some of the letters will be sent to senior City figures who were not criticised in the Department of Trade and Industry report may face disciplinary action from The Security Association over their role in the affair.

Lord Boardman resigned on Tuesday as chairman of NatWest, along with three NatWest directors after the criticisms of the bank over its handling of the Bins Arrow 2297m rights issue two years ago.

Paralleling letters will be dispatched to the individuals involved. In this disciplinary exercise, the Bank will in part be seeking to balance what is widely regarded as the rough justice handed out by the Department of Trade inspectors in their report on events at County NatWest.

Earlier this week Lord Alexander, the QC who is to take over as chairman of National Westminster Bank in October, criticised the way that the department's inspectors can make comments which end the careers of individuals.

It is not known who is on the Bank's list, and because of the strict secrecy which applies in such cases, it will be possible to guess the extent of the Bank's intervention only indirectly from the departure of individuals from NatWest and elsewhere.

The Bank claims to have extra evidence which it has gained from its supervisory activities, and its list of minor persons is likely to include several who have escaped censure by inspectors.

Only two persons have ever appealed to the tribunal in the past, and both lost their cases. All the resignations so far have been voluntary, and have not resulted from the use of statutory powers by the Bank.

Although the Bank of England will be widening the net, it is possible at the same time that officials will be lenient towards some or all of the senior NatWest directors who have resigned but might seek employment elsewhere.

MARKETS

Table with columns for Sterling, Dollar, Stock Indices, and Rates. Includes data for FT-SE 100, FT Ordinary, FT-A All Shares, etc.

CONTENTS

Table listing various articles and their page numbers, including 'City pressures', 'Success at too high a price', 'Man in the News', etc.

BROWN SHIPLEY REGULAR SAVINGS SCHEME OUR 3% BONUS REMAINS. BROWN SHIPLEY'S Regular Savings Scheme continues to offer a 3% Bonus on all payments.

Weekend FT



WORSE THAN CHERNOBYL

Christian Tyler reports on an ecological disaster that threatens Soviet unity

Page 1

Finance

Broker bonds: will SIB's exit last?

Pages III-VI

Diversions

Publishers in turmoil: Linda Christmas on an industry that isn't going by the book. Plus: how slavery lingers on; a day at the Game Fair; Wine; Food; and Eating Out in Cumbria

Pages XV, XVI

How To Spend It

Lucia van der Post on the best-dressed summer tresses and foldaway furniture for lazy days in the sun

Page XVII

Saleroom

Antony Thomcroft on a record-breaking year for the auction houses

Page XVIII

Sport

Preview of the Admiral's Cup, plus a review of the Open

Page XX

OVERSEAS NEWS

Indian army to begin Sri Lanka pullout today

By K K Sharma in New Delhi

INDIA has agreed to begin withdrawing its troops from Sri Lanka from today. It has also promised to start talks on ending military operations against the Tamil Tigers Eelam, the guerrilla group the Indian army has been fighting for nearly two years.

The move was announced in a joint communiqué issued yesterday in New Delhi and Colombo, and was the climax of three days of intense diplomatic activity in both capitals to defuse the crisis created by Sri Lanka President R. Premadasa's ultimatum for the withdrawal of the 50,000-strong Indian peace-keeping force by today.

The announcement follows a wave of violence of increasing intensity, including fierce fighting between rival Tamil factions, claiming among others the lives of Mr A. Amirthalingam, a distinguished Tamil MP and secretary-general of the Tamil United Liberation

Front, Tamil leader U Maheswaran, and the Sri Lankan government's chief censor.

Exact numbers of casualties are difficult to establish, because of the strict censorship lifted only recently, but independent sources estimate that the violence, involving army and rebel forces alike, has killed hundreds of soldiers and civilians and injured thousands.

Today also marks the second anniversary of the Indo-Sri Lanka accord which brought the Indian army to Sri Lanka. Mr Rajiv Gandhi, India's Prime Minister, had refused to withdraw the army, on the grounds that the promised devolution of power to the north-eastern provincial council of the Tamils had not been carried out and that the Tigers had not surrendered their arms. Mr Gandhi had also maintained that the troop withdrawal could not be decided unilaterally by Sri

Lanka.

By agreeing to make a token withdrawal today, Mr Gandhi has assuaged Sri Lankan feelings, and by agreeing on talks on ceasing operations against the Tigers, the basis has been laid for discussions on the future set-up in north-eastern Sri Lanka, where most Tamils live.

The Sri Lankan Foreign Minister, Mr Ranjan Wijeratne, will reach New Delhi today to begin talks on the entire accord and relations between the two countries, which deteriorated after Mr Premadasa's demand for the Indian troop withdrawal. The chances of working out a compromise on the future of the Tamils and a total Indian troop withdrawal have improved considerably.

Meanwhile, a country-wide curfew was imposed to prevent incidents, although some bomb attacks on Indian bases and business establishments have already taken place.

Caution over Cambodia conference

By George Graham in Paris

FOREIGN ministers began arriving in Paris yesterday to take part in an international conference on Cambodia, due to open tomorrow.

Diplomats are wary of forecasting success for the conference in its bid to find a peace settlement for which has been struck by successive wars since 1970.

At least, however, the rival Cambodian parties have agreed at the last minute on a seating plan which places them in order of age in a "unified and quadripartite" delegation, allowing the meeting to open as planned in the international conference centre on Paris's Avenue Kléber.

The formula will place Mr Hun Sen, the Cambodian Prime Minister, last, sitting next to his enemy Mr Hui Samphan, the leader of the Khmer Rouge delegation.

The conference is also expected to prompt considerable diplomatic activity beyond the question of Cambodia. Mr

Edvard Shevardnadze, the Soviet Foreign Minister, who was among the first to arrive in Paris yesterday, is to hold bilateral talks with his US counterpart, Mr James Baker, as well as with Mr John Major, the new British Foreign Secretary.

Mr Major is also expected to meet Mr Baker.

It will also be the first foreign visit of Mr Qian Qichen, China's Foreign Minister, since the repression of the student protests in Tian Anmen Square at the beginning of June.

Mr Hun Sen warned yesterday that he thought there was little chance the Paris conference would reach a global settlement, covering both the international aspects and the internal differences among the rival factions.

He said, however, that there was much more chance of reaching agreement on the international aspects alone: the withdrawal of Vietnamese

troops, due to be completed by September 27, the end of foreign military aid to the rival parties, and an international monitoring mechanism.

"We want a global solution and we think this is the best guarantee of a durable peace, but concretely, we see that there is a chance of progress on the international front, while the internal side is completely bogged down," Mr Hun Sen said.

The prime minister said the main points of divergence between the Phnom Penh government and the resistance coalition were the role of the Khmer Rouge, under whose regime between 1975 and 1979 as much as a quarter of Cambodia's population was killed or died of hunger, and the role of the government and the army in the interim period before elections.

He proposed the creation of a supreme governing council, possibly to be chaired by Prince Sihanouk, to organise

and monitor these elections, while the Phnom Penh administration continued to carry on with ordinary business. "Like a housewife," The Khmer Rouge could take part in this council, but have only a political role.

Prince Sihanouk, on the other hand, believes it is impossible to exclude the Khmer Rouge from the transition, since their army, estimated at 45,000, is probably the most effective fighting force in Cambodia and controls large tracts of the country.

His resistance coalition has also rejected Mr Hun Sen's proposals for a ceasefire until a general settlement has been agreed.

The future role of the Khmer Rouge is expected, in any case, to hinge on the attitude of its main backer, China. Some diplomats have suggested China might be willing to make some concessions to try to win back international acceptance lost through last month's repression.

State of the art perturbs Senate

By Peter Riddell, US

EDITOR in Washington

THE US Senate has set itself up as an arts censor by banning Federal grants which "promote, disseminate or produce obscene or indecent materials" and for work that "denigrates, debases or reviles a person, group or class of citizens on the basis of race, creed, sex, handicap, age or national origin."

The breadth of the restriction, inserted late at night by the Senate after less than five minutes' debate, has infuriated the arts world in the US. Comparisons have been drawn with the censorship of totalitarian governments.

Nine of this writes the author of the amendment, Senator Helms, the marvellous populist Republican from North Carolina.

His immediate inspiration was two recent exhibitions indirectly funded by federal money — one of work by the late Mr Robert Mapplethorpe which includes photographs of homosexual and sadomasochistic practices, and the second of work by Mr Andres Serrano, including a photograph showing a plastic crucifix submerged in the artist's urine.

Senator Helms argues that, "if someone wants to write ugly nasty things on the men's room wall, the taxpayers don't provide the crayons." As to fears that the art world that federal support for classic plays and operas would be banned under his amendment, he argues: "There's a big difference between the Merchant of Venice and a photograph of two males of different races in an erotic pose on a marble-top table."

Federal money is distributed via the National Endowment for the Arts (NEA), which operates broadly like the Arts Council in Britain, allocating grants on assessments by panels of fellow artists. The House of Representatives has already voted to cut the NEA's budget by an amount equivalent to the money which went to the groups which organised the two exhibitions. The Senate approved a similar cut.

There is considerable sympathy in Congress for Senator Helms's objections to the use of federal money to fund these two exhibitions. But there will be strong pressure for his catch-all amendment to be watered down when it is considered by a House/Senate conference, either next week or, more likely, in September.

Mr J Carter Brown, the director of the National Gallery of Art in Washington, predicts that the Senate's action will not survive calmer reflection about the enforceability and practicality of such a law.

"I've been around Washington long enough to know that it's not over until the fat lady sings."

Even if the fat lady does not sing Senator Helms's message will have been sent to the NEA to be more cautious in awarding grants to possibly offensive works.

Israeli troops kidnap Moslem leader in south Lebanon raid

By Hugh Carnegie in Jerusalem and Lara Marlowa in Beirut

HELICOPTER-borne Israeli commandos kidnaped a senior Moslem fundamentalist leader, accused of organising attacks on Israel, and two associates in a raid on his home in southern Lebanon in the early hours of yesterday.

The Israeli army said Sheikh Abdel Karim Obeid was in charge of the radical pro-Iranian Shia Moslem Hizbollah (Party of God) organisation in southern Lebanon, and authorised and helped plan attacks on Israel and Israeli troops, channelling weapons to guerrillas and sheltering them.

The action will be viewed with concern by Israel's Western allies for its possible repercussions on 17 of their nationals still being held hostage in Lebanon, many of them believed to have been kidnaped by Hizbollah.

The abduction is only the most recent in a series of setbacks for Hizbollah, which lost its foothold in southern Lebanon to the rival Shia Moslem Amal movement in the spring of 1988.

In London, the Foreign Office deplored the Israeli raid. Dr Robert Hurley, the Archbishop of Canterbury, whose

special envoy Terry Waite was abducted in Lebanon more than two years ago, said: "Kidnapping is an abominable crime whoever commits it, and when done by a state it is especially abominable. The man should be released immediately."

There was immediate speculation in Israel that at least part of the army's motive was to use Sheikh Obeid and his co-organiser, the kidnapped leader of two Israeli soldiers and an air force navigator believed to be held by Hizbollah in Lebanon. Some years ago, similar action was taken to secure the release of Israeli prisoners from Syria, security officials said.

A military communiqué only made brief mention of the allegations against Sheikh Obeid. Reports from Lebanon said he was involved last year in the kidnap of US Colonel William Higgins, who was attached to UN forces in southern Lebanon at the time.

In recent months, the Israelis have accused Hizbollah of involvement in a number of clashes with Israeli forces and that local surrogate, the South Lebanese Army, and of aiding

Palestinian insurgents in the border zone.

Several punitive raids have been made against Hizbollah bases.

Israel Radio said yesterday's action in Jibsheet, a village well north of the Lebanese security zone occupied by Israel, was carried out by a dozen commandos, who landed by helicopter. It said they tied up members of Sheikh Obeid's family and killed a neighbour who resisted, before making off with their captives.

Sheikh Obeid became the Imam or spiritual leader of the village's 18,000 residents in 1984, after his predecessor, Sheikh Raghab Harb, was assassinated — local villagers believe by the Israelis.

Sheikh Obeid repeatedly denied belonging to Hizbollah. But Col Higgins, the kidnapped American officer, is alleged to have been held for up to a week in Jibsheet — according to some reports, in Sheikh Obeid's home — before being transferred to Beirut. The Higgins abduction was claimed by the "Organisation of the Oppressed of the Earth", which accused him of being an American spy.

Atlantic City bribe charges

By Roderick Oram in New York

FOURTEEN political and business leaders of Atlantic City have been charged with bribery and corruption, further damaging the efforts of the depressed New Jersey resort to revitalise itself through its gaming industry.

Mayor James Ury became the fourth of the past six mayors to face such charges. "Corruption has reached into the highest levels of Atlantic City municipal government," said Colonel Clinton Fagan, superintendent of the New Jersey state police.

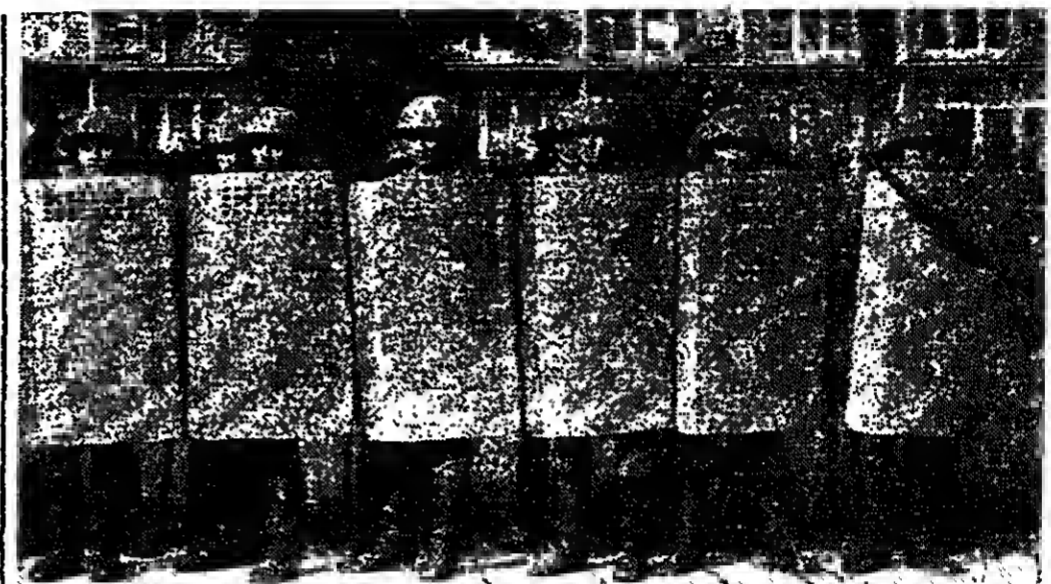
"Each corrupt government sets us back another decade," said Ms Dolores Cooper, a member of the state assembly who lost the 1986 mayoral election to Mr Ury. The first black mayor, he was backed by whites dissatisfied with the city's performance.

The other people charged included three of the city's nine council members, a former director of the city's housing authority and several local businessmen.

A seven-month undercover operation discovered a number of separate schemes which allegedly involved various combinations of defendants. They included accepting bribes for exemptions to rent-control and construction zoning regulations and attempts to gain control of the airport gift shop and an electric passenger cart business on the seafront Boardwalk.

New Jersey voters approved gambling in Atlantic City in 1976, hoping a new industry would revive the deeply depressed resort. The town's 130 miles south of New York City, has since sprouted 11 casinos, with Mr Donald Trump, the New York investor the dominant owner.

Cut-throat competition and reliance on day-trippers and low-rollers has left the industry barely profitable. The surrounding county has benefited from the activity but the city itself is as bombed out today as it was a decade ago, apart from the strip of casinos along the seafront.



A unit of Soviet anti-riot police stands guard in a street in Sukhumi, Georgia, where the latest wave of ethnic unrest between Georgians and Abkhazians has killed 19 people.

Polish communists start post mortem on election defeat

By Christopher Bobinski in Warsaw

POLAND'S Communist Party Central Committee yesterday began a two-day debate on the party's defeat in elections last month, with the prospect of a shake-up in the party leadership today.

The central committee will be asked to back Mr Mieczyslaw Rakowski as the new party leader and Gen Czeslaw Kiszczak as the prime minister.

Yesterday Mr Wladislaw Baka, the party's first secretary responsible for economic policy, made the first move by offering to resign in a speech attacking the policies of the present Government, led by Mr Rakowski, a Polishuro colleague.

Mr Baka repeated criticisms made by the Central Committee's economic commission, which on Monday accused the Government of permitting inflation to get out of hand and going too far in

liberalising the country's financial system.

Mr Baka, who is a contender for the post of Prime Minister, has also been warning against the introduction of higher food prices next week, arguing that the operation should be better prepared. The Government, which has been pressing for the move, is waiting for the Solidarity trade union to make its position clear at a meeting in Gdansk today before taking a final decision.

Yesterday, the party leadership defended its decision to go ahead with last month's elections, arguing that they had served to bring the opposition into the political system. Otherwise, the leadership warned, discontent on the shop floor over the worsening economic situation could have brought the country to the brink of a catastrophe.

The meeting brought into

the open some of the tensions between the central committee and the party's parliamentary deputies, many of whom have been complaining that they received no support during the elections from the party machine.

The accusation was formulated by Mr Krzysztof Komornicki, a deputy from south western Poland, who argued that the parliamentary group should have as much say on party policy as the Central Committee, which on paper at least is the top policy-making body between party congresses.

Mr Komornicki also came out strongly against attempts to conduct a witch-hunt against his parliamentary colleague, Mr Marjan Czerwinski, who was the only one of the 173-member group to vote against General Wojciech Jaruzelski in the election for president last week.

US telephone dumping probe

THE US Commerce Department is heading towards the imposition of tariffs on business telephone systems produced in Japan, South Korea and Taiwan and found to have been illegally sold in the US below their production costs, writes Nancy Dunne in Washington.

In a preliminary ruling on Thursday, the Commerce Department said Japanese companies had been selling products at prices well below domestic prices.

The US International Trade Commission has already issued a finding of injury by the dumping. The complaint was brought by American Telephone & Telegraph and Comtel.

Further investigations by the Commerce Department and ITC are scheduled before a final decision is announced in December. The Commerce Department acknowledged that its initial decision was based on incomplete data.

Foreign imports have made important inroads in the US market for business telephone systems.

Taxpayers face \$20m-a-day bill as S&L row goes on

By Peter Riddell

US TAXPAYERS face a bill of an extra \$20m (£1.7m) a day as the White House and Congress argue over how costs of rescuing the savings and loans industry should be financed.

Late on Thursday, senators and congressmen agreed that \$50bn of initial rescue costs should be included in the Federal Budget, but specifically excluded from the Gramm-Rudman deficit reduction law. Some Senate Democrats bowed to the House's insistence on this approach.

On-budget financing would be cheaper, since the Treasury pays lower interest rates than off-budget bodies.

But the Bush Administration and initially the Senate have favoured putting \$50bn of the cost of selling bonds to help rescue troubled thrifts outside the budget in a semi-independent body.

Their view is that a waiver of the Gramm-Rudman law would unsettle the financial markets by apparently pushing up the size of the Budget deficit.

The danger now is of stalemate and possibly a presidential veto, since there is already a sufficient minority of Senate Republicans to block any waiving of the Gramm-Rudman deficit reduction provisions.

The Administration faces a dilemma since, while opposed to the proposals on budget financing, it welcomes the bill generally with its tough capital standards for S&L bodies, and wants to see its early enactment.

Any prolonged wrangling would delay final approval until after Congress starts its summer recess, due in a week's time, probably until mid-September. It has been estimated that the problems of the S&L industry are costing taxpayers \$20m a day, since without legislative authority regulators do not have the funds to close down the most troubled bodies and pay off their depositors. Total cost of the rescue is put at \$18bn, including interest, over the next 10 years.

France's foreign trade deficit narrowed in June to FF2.8bn (£267m), after seasonal adjustments, compared with a gap of FF9.7bn in May, writes George Graham in Paris.

Imports climbed fractionally to FF110bn while exports rose by 4.5 per cent from the previous month to FF97.2bn.

French deficit down

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Call to ground DC-10s rejected

By Roderick Oram in New York

MCDONNELL DOUGLAS, maker of the DC-10 airliner, and Federal regulators have rejected a call from a leading US passenger lobby group to ground all types of the aircraft after two fatal crashes in eight days.

In a further incident yesterday a Canadian Airlines DC-10 landed safely at Toronto airport but a nose wheel. The flight crew were unaware the wheel had fallen off when the

aircraft left Rio de Janeiro. The two earlier crashes, killing nearly 300 people, were in the US and Libya.

The International Airline Passengers Association asked the Federal Aviation Administration to ground all DC-10s while their hydraulic systems were modified. In the US crash, a disintegrating rear engine is understood to have severed hydraulic lines leading to the tail controls.

"There's nothing that's come out of the Sioux City accident indicating a basic design flaw that would warrant such an action," said Mr Jay Leyden, an FAA spokesman.

"I find it difficult to believe that a rational public, a rational FAA and even a rational Congress will put very much credence in the statements of the IAPA," said Mr Dale Wallace, McDonnell Douglas vice president.

Exxon clean-up to continue

EXXON said yesterday it would continue the clean-up of oil-contaminated beaches in Alaska into 1990 if directed by the US Coast Guard, saying it would comply with "any reasonable request", writes Lionel Barber in Washington.

Mr William Stevens, president of Exxon in USA, told a House sub-committee that Exxon stood by earlier pledges to return next spring "to respect the area to ensure the job has been properly done, and if not, to put it right."

His statement marked a shift from the oil company's position outlined in an internal memorandum saying current activity would stop September 15 because of oncoming cold weather.

Mr Stevens said the wording was "unfortunate", and under questioning said it was not meant to suggest that Exxon would abandon the clean-up which began after the Exxon Valdez tanker spill 10m barrels of oil in Prince William Sound.

Leader who stresses importance of modernisation for Iran

Scheherezade Daneshkhu profiles a survivor more concerned with international affairs than theological problems

HOJATOLESLAM Ali Akbar Hashemi Rafsanjani, who was yesterday set to receive an overwhelming endorsement in Iran's fifth presidential election, has long been regarded by many Iranians as an uncrowned king.

Second only to Ayatollah Ruhollah Khomeini, Hojatoleslam Rafsanjani has wielded effective political power in Iran since the mid-1980s.

A shrewd and clever man, he has in fact pursued at least two successful careers before climbing to the top of government — both as a writer and historian, and as a businessman.

Rafsanjani was born in 1934, one of nine children, to a comfortably well-off family near Rafsanjan, outside the southern city of Kerman.

His father, Mirza Ali, owned and farmed a modest amount of land in this pistachio-bearing region.

After the revolution, Rafsanjani's brother Ahmad became the managing director of the country's largest and most successful pistachio nut exporting company, with a workforce of 30,000.

Rafsanjani married into a religious family from the same area. The influence of his father-in-law, a prominent clergyman, probably prompted Rafsanjani to move to Qom, Iran's holy city and the centre

of religious learning, and to become the only one of five brothers to pursue a career in the clergy.

In Qom, he became a disciple of Ayatollah Khomeini, and met many of the men who were to play a leading role in the Iranian Revolution, including Ayatollah Montazeri, who was, until this year, the heir-designate to Khomeini.

During the turbulent years of the early 1980s, Rafsanjani supported the cleric, Dr Mohammad Mojtahed, the man famed in the West for nationalising the oil industry while wearing his pyjamas, but remembered more fondly in Iran as the man who stood up to exploitation of the country's most valuable asset.

However, any suggestion that Rafsanjani's admiration for a secular nationalist lies in contradiction to his own beliefs can be quickly quashed.

For Rafsanjani also supported Ayatollah Khomeini, a prominent cleric who took Mojtahed's side in the oil dispute, only to switch to the monarchy when the chips were down.

After the CIA-sponsored coup which deposed Mojtahed and brought Mohammad Reza Shah back to power, Rafsanjani returned to

life and times of Amir Kabir.

More recently, in his election manifesto, Rafsanjani stressed the importance of education, training and technology for the country's development.

"Only satellite technology can solve our problems today," he said. "People should not think these are luxury things of the distant future."

In many ways, the two books set him apart from most of his contemporaries within the clergy.

While others wrote theological treatises, Rafsanjani was more concerned with international affairs and the problems of administering his country.

In the early 1970s, Rafsanjani turned his attention to more profitable matters.

Along with the brothers of Mohsen Rafsanjani (until last year Minister for the Revolutionary Guards), Rafsanjani bought and sold property in Tehran and its suburb, Karaj. Estimates of his money-making activities range from the modest to millionaire.

Some years before the revolution, Rafsanjani made a trip to Europe and the US, stopping off en route to meet Yasser Arafat, the leader of the Palestine Liberation Organisation.

When this was discovered by the

Shah — who prided himself on maintaining good relations with Israel — Rafsanjani was once again sent to prison, where he remained until an amnesty just before the revolution.

He has gone from strength to strength ever since, first in the post of Interior Minister, then as parliamentary Speaker and now, the man to be President. His prominence has been characterised by his extraordinary ability to survive both physically and politically.

In 1979 he evaded an assassination attempt, and two years later he narrowly escaped a bomb blast which killed more than 70 senior figures in the Islamic Republic party, by leaving a meeting at its headquarters a few minutes before the explosion.

His sharp wit and uncanny political sense have helped him weave his way through the political minefield of post-revolutionary Iran.

Rafsanjani pulled through the "Irangate" scandal in a way that Ronald Reagan and Oliver North must have envied. Also, he finally managed to persuade Ayatollah Khomeini to abandon the war against Saddam Hussein's Iraq.

Earlier this year, Rafsanjani

emerged unscathed from a severe setback to his foreign policy when Ayatollah Khomeini slammed the door to the West by unleashing a death threat against the British author Salman Rushdie.

Doubtless one of the keys to Rafsanjani's success has been his ability to appeal to different groups at one and the same time. He has kept support among the Revolutionary Guards but also appeals to the private sector.

His liking for clever quips gives him popular appeal, and this has ensured that his Friday prayer sermons are well attended.

Rafsanjani is undoubtedly ambitious and strong-willed. But he is also a believer in teamwork and creating alliances: it is a moot point whether the Majlis (parliament) would have been such a lively debating chamber had he not been its speaker.

As the incumbent of a new enhanced presidency, Rafsanjani can be expected to become one of the country's most powerful rulers. He is known by his critics as Akbar Shah, after the Moghul emperor of India. But however powerful his position on paper, he can look forward to facing a heavy load of problems.

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OVERSEAS NEWS

OLD GUARD'S CANDIDATE DECLINES TO STAND FOR LEADERSHIP
Hunt starts for Japan's Mr Clean

By Ian Rodger in Tokyo

THE MAN considered the top candidate by the discredited Liberal Democratic Party has declined to stand in the elections on August 8 for a new party leader and prime minister.

Mr Shin Kanemaru's decision to rule himself out of the race appears to clear the way for an untainted younger man to take the leadership, a move which would, in the view of most political analysts, make it easier for the LDP to begin trying to regain public trust.



Shin Kanemaru: feared rather than loved

had difficulty inspiring public confidence. The LDP decided yesterday to hold the leadership election by secret ballot. Mr Kanemaru, who is feared rather than loved in the party, would probably fare badly in such a ballot.

Business leaders go it alone in attempt to ease trade tensions

By Ian Rodger

JAPAN'S business leaders, apparently alarmed by the paralysis gripping their national government, are starting to take measures on their own aimed at easing trade problems with the US and other countries.

difficult for the bureaucrats to satisfy foreigners. Also, the deterioration of Japan's political leadership in recent months has left the bureaucracy uncertain about the direction of trade policy.

A third of them have led to action. The Kaidanren accepted Mr Morita's suggestion that their own complaints body be set up and that advertisements be placed in big US magazines to publicise its existence.

Current account surplus down by a third in June

By Ian Rodger

JAPAN'S current account surplus in June plunged by a third on a year on year basis to \$4.1bn. It was the fourth consecutive month of declines in the surplus, reversing a rising trend in the previous nine months that had upset both Japanese and foreign officials.

UK NEWS

Hong Kong funding sets up Ulster factory

By Our Belfast Correspondent

NORTHERN Ireland's economy received a boost yesterday with the announcement of its first investment from Hong Kong.

Government wants reform to speed planning system

By John Hunt, Environment Correspondent

RADICAL proposals to streamline the town and country planning system and to make it self-financing were put forward by the Government in a consultation document published yesterday.



Michael Howard: ready to increase resources

For the first time developers will have to pay a fee in order to appeal against refusal of a planning permission. There would also be a steep increase in charges for planning applications - fees for this will probably double.

Michael Howard, Minister for Planning, said last night: "Many planning authorities are failing to deliver an efficient service. The overall effect of the proposals would reduce the burden of development control procedures and increase the resources available to operate the system effectively."

Brazilian carmakers warn of shortages

By Ivo Dawney in Rio de Janeiro

BRAZIL'S carmakers appear back on a collision course with the government over retail prices after sharp rises in steel prices and increasing demands by consumers for better quality.

In the first half, the Brazilian industry - Ford, Volkswagen, General Motors and Fiat - has seen a marginal 4.3 per cent increase in domestic sales to 383,297 units against the equivalent period last year.

April this year, the organisation claims. It argues that Brazil's highly protectionist computer market laws mean that problems are mounting in competing with the technology offered by other foreign carmakers in overseas markets.

lems are not rapidly resolved. Letter reports from Silva Jardim: The head of the Brazilian environmental agency has welcomed foreign pressure aimed at halting destruction of the rain forests.

Ministers put on a united front

By Michael Cassell, Political Correspondent

MINISTERS closed ranks yesterday in a display of unity intended to overcome the damaging fall-out from the reshuffle.

Mr Hurd, whose post as Home Secretary was at one stage offered to Sir Geoffrey Howe, the former Foreign Secretary, said that, in spite of the "fruit and poeple" of the last few days, the Cabinet enjoyed "the singular benefit of substantial unity."

Nigel Lawson, the Chancellor, said it appeared as though inflation may have peaked while the economy remained sound.

Wynne-Parker bar

FIMBRA, the Financial Intermediaries, Managers, and Brokers' Regulatory Association, has barred Wynne-Parker from all forms of investment business.

Canadians join bid for cable franchise on Tyneside

By Raymond Snoddy

THE CANADIAN cable company Videotron is joining the North Eastern Electricity Board and Tyne Tees Television to bid for the large Tyneside cable television franchise.

The three groups have formed a company, Northern Cablevision, to bid for the franchise which will offer cable TV to 325,000 homes in the Newcastle upon Tyne, Gateshead, North Tyneside, South Tyneside and Ponteland areas.

The North American investment received a regulatory boost recently when the Government announced its intention to drop its insistence that cable television franchises in the UK could not be controlled by non-EC companies.

being put into cable television. The North American investment received a regulatory boost recently when the Government announced its intention to drop its insistence that cable television franchises in the UK could not be controlled by non-EC companies.

The Ice Woman cometh
Christina Lamb in Pishin, Baluchistan, meets an Irishwoman with a cool head for business

CYNICS may say only the Irish could come up with the idea of enduring its 11th year of war. They could be right.

"One day I had gone into the yard wearing a shirt and a scarf over my shoulders and a local tribal chief rode up. He assumed I was a servant boy and asked if it was true that the master had been presented with an English princess by the Queen of England as a reward for killing a Bombay lion. He was expecting to see some bejewelled creature on velvet cushions."

Zia, whose Council of Islamic Ideology banned family planning in 1979, she began a political career when, for the first time, Baluchis were allowed to vote in elections and she wanted to "do something for them".

Australian gas project under way

By Chris Sherwell in Sydney

THE FIRST export shipment from one of the world's biggest resource developments - the A\$12bn (25.5bn) North West Shelf natural gas project off Australia - began ahead of schedule yesterday, nine years after the project began.

ITV regions challenge the big five

Raymond Snoddy examines claims of a stranglehold on the network

FOR MORE than a year TVS, the south of England ITV company, has had a documentary, on the 'lifers' wing at Parkhurst Prison on the Isle of Wight, left in limbo.

The programme has been approved by sub-committees of the ITV national network system but it has not been given a transmission slot. The Home Office, which usually grants the cameras access, is demanding offering the idea to the BBC, because ITV has done nothing with it.

Mr Paul Bonner, director of the programme planning secretariat at the ITV Association who holds the ring while the network schedule is put together and millions change hands in the form of network commissions, denies that the system is unfair.

by putting popular series into the "flexipool" where they will have to be chosen, and using their guaranteed hours to keep a hold on minority fare.

UK NEWS

More may face disciplining over Blue Arrow

By Richard Waters

SENIOR CITY figures who were not criticised in the Department of Trade and Industry report into County NatWest may face disciplinary action from The Securities Association and the Bank of England over their role in the Blue Arrow affair, it emerged yesterday.

It also emerged that those most severely criticised may escape further investigation from the regulators. TSA said that it will not investigate those who have resigned over the affair, although the Bank of England may still proceed if it believes that they will look for other jobs in the City in the future.

Speaking on the publication of TSA's annual report, Mr Stanislas Yassukovich, its chairman, said that all 20 of its members named in the report who have not yet resigned from their positions would be investigated to see if they are "fit and proper". The institutions involved will also be reviewed to see if their compliance procedures are adequate.

"We have been assured that enormous changes have taken place, but we will review them to make sure," he said.

Mr Boh Wilkinson, director of enforcement, said that the affair would have been unsettled sooner if the Financial Services Act had been in force at the time. The surveillance techniques now being used by TSA would have enabled it to identify the full holding of Blue Arrow shares, which had been divided between County's corporate finance and market-making arms, he said.

At the time, in October 1987, the Stock Exchange, which was then the responsible regulator, was aware of the near-6 per cent holding in an alpha stock, but had no access to the position of other parts of the group. Also, it did not know that the shares were those of Blue Arrow, he said.

Since the Financial Services Act was not in force at the time, TSA is unable to take disciplinary action against its members who were involved. However, it is able to bear in mind their past conduct when assessing their fitness and propriety.

The Commons' trade and industry select committee announced yesterday that it is to review the way Department of Trade and Industry investigations are carried out. The current arrangements have been subjected to considerable criticism by National Westminster Bank, which claims that its directors were unfairly criticised in last week's County NatWest report.

Clowes settlements move a step closer

A HIGH COURT judge yesterday gave the go-ahead for a further £15m pay-out to more than 7,000 investors in the UK funds of Barlow Clowes Gilt Managers Ltd.

Mr Justice Gibson had been asked to approve the terms of an order which will mean that the various categories of investors will get total pay-outs of between 60p and 100p in the £1.

Mr Michael Jordan, joint liquidator of Barlow Clowes Gilt Managers and chairman of City accountants Cork Gully, said it was hoped that the payments could be made next month.

About 1,000 investors whose money was held in Lloyds accounts and who received interim payments of 75p in the £1 last December, will now get a further 25p or 20p in the £1.

More than 6,000 investors whose money was held in Midland accounts and who received interim payments of 25p in the £1 earlier this year, will get a further 35p in the £1. Six of the Midland investors who are in a separate category will, however, get the full 75p, making the whole amount of the proceeds of their £80,000 investments.

The pay-outs to the Midland category investors are subject to ratification by the Gibraltar court of two compromises which were approved by the English court yesterday for the transfer of £15.3m from the Barlow Clowes UK fund to Barlow Clowes International, the Gibraltar fund and a transfer of the other way of a figure - still to be determined - of between £2.8m and £5.7m.

Mr Jordan said: "If the Gibraltar court agree those final figures - and there is no reason to suppose they won't - then the 35p distribution can be made very shortly."

"My concern has been to get this money back to investors as quickly as possible and I think that with the first distributions in December and January and now hopefully to get these further distributions next month is satisfactory so far as the UK investors are concerned."

"It has been very complex and there have been a lot of legal arguments but hopefully at least something has been done for the UK investors."

The hearing for ratification by the Gibraltar court is due to take place next Tuesday.

Britain to lobby for EC unity on energy prices

By Ivor Owen, Parliamentary Correspondent

BRITAIN IS to press her EC partners to make faster progress in establishing a "level playing field" for energy prices.

Mr Peter Morrison, Energy Minister of State, told the Commons yesterday that Britain had gone further towards a policy of non-discriminatory pricing and encouragement of competition than other EC countries.

He said: "We shall be trying to persuade our partners in Europe to move in the same direction so that there is no assistance to particular sectors in those countries by discriminatory fuel pricing."

Mr Morrison acknowledged complaints by the glasshouse sector of Britain's horticultural industry that the pricing structure recently introduced by British Gas had added to its difficulties in competing with producers exported by Dutch growers who benefited from lower energy costs.

Notts colliery to close with loss of 800 jobs

WARSON colliery in north Nottinghamshire is to close next month with the loss of 800 jobs, it was announced yesterday. It is said to be losing £200,000 a week.

British Coal says the pit suffered losses totalling £12.6m last year. Meetings are planned with unions to discuss job transfer or voluntary redundancy.

An official at British Coal's Nottinghamshire Area headquarters said: "The area director, Tony Deakin, sees no prospect of results improving significantly or sufficiently to make the mine viable and the prospect is one of heavy financial losses."

The closure, planned for August 25, comes just two weeks after Mr Cecil Parkinson, then Energy Secretary, visited nearby Sorsby colliery in Nottinghamshire to praise local miners.

The closure of Warsop follows that of Blidworth colliery near Mansfield with the loss of 740 jobs in January this year. It was also announced in January that 430 jobs were to be axed at Gedling colliery, near Nottingham, leaving a workforce of 610.

USSR will pay £100m to stock its shops

By Peter Montagnon, World Trade Editor

THE Soviet Union is to spend £100m importing British consumer goods to the end of the year in an effort to restock its depleted shops.

The planned orders, which are expected to benefit firms such as Boots, Courtaulds and C & J Clark were announced in London yesterday by Mrs Aleksandra Biryukova, Soviet Deputy Prime Minister, at the end of a four-day visit to the UK on the invitation of the Confederation of British Industry.

The goods will include razors, blenders, toasters, shoes and cassettes, illustrating the urgency with which the Government of Mr Mikhail Gorbachev is now keen to bolster popular support for his economic reforms with better supplies of consumer goods.

Businessmen said there appears to be no direct connection between the latest Soviet buying spree and the recent wave of miners' strikes in the Soviet Union. The Soviet Union announced in April that it was setting aside an extra £50m (£4.5bn) for consumer goods' purchases in the West.

But the emphasis of Mrs Biryukova's visit was different from that of previous Soviet trade missions which have concentrated on capital goods in sectors such as petrochemicals and food-processing.

Spokesmen for the companies involved in this week's talks said it was premature to speak of firm orders yet being placed. Courtaulds said its Aristoc subsidiary was in negotiation with the Soviet Union for a "substantial" order for ladies' tights but the pace of the negotiation would depend on the Soviet side.

A spokesman for Boots said his company had discussed sales of items ranging through cosmetics to baby milk and pharmaceuticals, but he could not confirm that any firm orders had yet been received.

Speaking at the CBI yesterday morning, Mrs Biryukova, who is responsible for light industry and consumer affairs, said her talks in the UK had been friendly and constructive despite the row over spying allegations in May.

The Soviet Union has long been anxious to boost its trade with the UK, with which it runs a trade surplus. British exports last year were worth only \$560m against Soviet sales of £730m.

Mrs Biryukova also visited Coats-Viyella in Glasgow. The company is advising on modernisation of a thread mill.

It's not unusual - just very hot

David Fishlock on how the Met Office is improving its forecasts

THE fine weather the country has been enjoying is "well within the normal variation," Britain's top weatherman says.

The French may have used fire hoses to characterise UK weather in their Bastille Day celebrations, but Dr John Houghton, director-general of the Meteorological Office, reminds us that we also enjoyed good summers in 1983, 1976 and 1975.

"And the north has not been as good as the south and east of England," Dr Houghton adds. Yesterday for example, rain was forecast for north-west England.

A characteristic - not always remembered - of the atmosphere at Britain's latitude is that it has spells of settled weather as well as spells of unsettled weather.

For several weeks much of Britain has experienced - some even say suffered - a stable pattern of weather. Should the public have been warned?

Theory suggests that the normally churning weather conditions may lock on to some natural state that persists. The forecasters now believe that if they could spot the right incipient signs, they might be able to forecast such spells with greater confidence.

Experimentally, the Meteorological Office is providing forecasts up to 30 days ahead. But they are not of the kind the public generally would appreciate. They will not tell you whether your tea can expect fine weather in two weeks' time.

The 30-day forecasts give a general idea what kind of weather can be expected - drier or wetter than average, above or below normal temperatures.

It's not unusual - just very hot



Sunbathers in the St Paul's Cathedral grounds yesterday

attached to any individual. It also endorsed the organization's own conclusion - more observations - particularly to the west of Britain - and more powerful computing resources were needed.

No one method of observing weather provides enough data to make forecasts of the highly changeable atmosphere prevailing above in the north-east corner of the Atlantic. The Met Office, an £24m operation last year, uses a variety of observations, melding the automatic with the traditional.

On the surface alone, it has 30 key observation stations manned by professional meteorologists filing every hour.

It has a further 53 sites manned by its own staff, 47 automatic weather stations; and 124 inputs from people like coastguards and lighthouse keepers. It is also developing a semi-automatic weather station which will fill in the gaps when the resident observer is off-duty.

Offshore, more than 520 British merchant ships and oil platforms regularly report. They are just part of a worldwide system of 7,000 ships under flag report to the World Meteorological Office.

But not even this deluge of data can cope with the changeability of British weather. As Dr Houghton sees it, the forecaster is struggling to identify points of stability in an inherently chaotic system.

New about to appear leap to conclusions that the fine summer is evidence of forecasts that the globe is overheating. The best Met Office record of the past 100 years is of change in sea surface temperature. Its undulations reveal nothing consistent with a greenhouse effect.

Airport delays boost domestic holidays

By David Churchill, Leisure Industries Correspondent

MOST domestic holiday operators are enjoying record demand this summer, helped by the warm weather and disenchantment with overseas holiday flight delays, according to a survey released yesterday by the English Tourist Board.

Some 26 of the top 34 holiday operators in the UK reported better business than last year, with the level of bookings up by between 10 per cent to 20 per cent.

"British holidays are right back in fashion," Mr Malcolm Wood, the board's director of marketing, said yesterday.

"There are still bookings available in most resorts, and if the demand stays at the same level we expect the success of English holidays to continue right through the summer peak months," he added.

Country holidays, which rents out self-catering cottages in the Lake District, Yorkshire Dales, West Country, and East Anglia, says there has been a 60 per cent increase in enquiries for its cottages on July last year.

Mr Philip Green, managing director of Country Holidays, said: "The glorious weather is undoubtedly a factor in the decision to holiday in Britain, but many of our customers are saying they can't face the hazards of airport chaos and crowded resorts."

Welsh tourism has also benefited. The Welsh Tourist Board says it is having a "bumper" year.

Ford to lift car prices by 4.7%

By Kevin Dore, Motor Industry Correspondent

FORD, the leader of the UK car market, is to raise its car prices by an average of 4.7 per cent with effect from August 3, a move expected to trigger a round of price rises from other car makers in the next few weeks.

This is Ford's second price increase this year. It raised prices by an average of 3.9 per cent in January after three price increases in 1988.

Ford, which held 27.3 per cent of the UK new car market in the first half of the year, traditionally acts as price leader.

The UK is its most important market in west Europe with total sales last year of 663,750, and it accounts for the three best-selling cars with the Escort, Sierra and Fiesta.

It has established a substantial lead over its two closest competitors, Vauxhall, the UK subsidiary of General Motors of the US, and Rover Group, the subsidiary of British Aerospace.

Vauxhall captured 15.1 per cent of UK new car sales in the first half of the year, which enabled it to take over second place from Rover, whose share fell to 13.75 per cent.

Ford accepted that the timing of the price rise was designed in part to boost its sales in August, the most important car selling month in the UK.

The change of the registration number prefix in August this year from F to G - Liverpool 2, which includes the inner city - has boosted sales in August, the most important car selling month in the UK.

New car sales rose 8.3 per cent in the first six months of 1989 to a record 1.1m and demand has still to show any significant impact from the big increase in interest rates.

Texas Eastern wins court ruling on buyer

By Steven Butler

TEXAS Eastern, the US gas transmission company, yesterday won the right in the Court of Appeal to nominate a buyer for its UK subsidiary, Texas Eastern North Sea (Tensi), thus paving the way for a possible settlement of the disputes surrounding its agreement to sell Tensi, which owns a large spread of North Sea oil interests, to Enterprise Oil for \$961m (£579m).

The court decision gives Texas Eastern the clearest path yet to exit from the messy affair in which the sale has been successfully challenged in the courts by British Gas and Amerasia Hess, the US oil company, which claim rights to take part of the deal from Enterprise.

The decision will put pressure on Enterprise, British Gas, and Amerasia to seek a negotiated settlement over how to divide Tensi between them.

The Court of Appeal ruled last week that the three companies must divide the shares of Tensi according to the value of licence interests they share with Texas Eastern in the North Sea. This would be determined by a lower court and yesterday's decision was a clarification of the earlier ruling.

However, Texas Eastern had been looking at options to pull out of its sales contract with Enterprise at the end of this month, as allowed for in the contract, and sell the assets of Tensi on a piecemeal basis in order to prevent the disputes from dragging on indefinitely. It has now agreed to delay any such action for almost a month and would at that time have the option of nominating one of the three companies to purchase all the shares of Tensi.

Although last week's court decision made the three companies jointly and severally liable for purchasing Tensi from Texas Eastern, there was no way to determine which company would actually complete the purchase.

All three companies are thought anxious to do this, even on a provisional basis, as this may strengthen their hand in any later determination of which company has final rights to purchase Tensi shares.

Because of the uncertainty about which company Texas Eastern may nominate to complete the purchase, Enterprise, British Gas and Amerasia are

Passenger build-up closes hall at airport

By Lynton McLain

THE BUSIEST weekend of the year for holidaymakers began yesterday with the closure of the passport control hall at Gatwick Airport's main terminal, as the build-up of passengers breached safety limits.

Passengers were kept on board aircraft after the airport took advice from the fire brigade. The airport is permitted to hold only a certain number of passengers at any one time for safety reasons.

The decision to close the hall until this congestion eased came as families began summer holidays after the end of term for children in England and Wales last week.

Gatwick airport expected to handle 83,000 passengers yesterday and 180,000 passengers over the weekend.

The airport management erected two marquees to accommodate people faced with long delays, but they have not been used.

The airport also provided £100,000 of entertainment including clowns, magicians and video films, to keep children amused.

The most serious delays, of up to six hours, to flights from Gatwick yesterday were caused by technical problems.

French air traffic control engineers resumed industrial action on Wednesday. This was expected to end at 7am on Monday.

Some flights were being re-routed through German air space in an attempt to avoid the French action. The West Germans imposed restrictions on flights for a time when their air space reached its capacity.

The Association of British Travel Agents yesterday appealed to their travel organisations throughout continental Europe to put pressure on the French Government to help end the air traffic control action.

The association is upset that the French Government has so far failed to respond to its plea for intervention in the strike.

Passengers at Heathrow Airport, London, were delayed for only about 15 to 20 minutes.

Patten upsets boroughs over planning in London

By John Hunt, Environment Correspondent

MR CHRIS PATTEN, the new Environment Secretary, upsets the London boroughs last night by issuing planning guidance for the capital which ignores most of the strategic proposals they had put forward.

Mr Patten said that the Government document, Strategic Planning Guidance for London, marked an "important further step away from the cumbersome, centralised planning of the 1960s and 1970s."

The London Planning Advisory Committee, which represents 33 London boroughs and the City of London, believes that he should have taken a second look at the document which was drawn up by his predecessor, Mr Nicholas Ridley.

"The guidance makes it clear that free market solutions should be relied on and that the main planning should be carried out by the boroughs' own committees," the document said.

Councillor Sally Hamwee, the Democrat who is chairman of planning committee, said last night: "Mr Patten seems to have had some success in preserving the Brazilian rain forest. We had hoped he would extend that to the preservation and improvement of London's environment."

The guidance reflects the committee's proposals for channelling major business development to particular growth points. It called for co-ordinated infrastructure and labour market planning and the location of strategic centres for office development and industrial and business growth points. But the Government document says that its "practical approach" will be more effective.

Further land should be made available in central London for business development, it says. The boroughs could assist by identifying well serviced, accessible sites for job creating development. They should "adopt a positive, flexible and realistic approach to business development throughout London."

The regeneration of Docklands, the planned rail link between central London and Docklands and the programme of road improvements would continue to make the area more attractive for development.

The development associated with the growth of the financial sector could help regenerate and bring new employment to older urban areas.

Reshuffling power over the cities

Ian Hamilton Fazey on how the DoE has regained its urban role

THE Department of the Environment is back in full charge of Britain's urban problem, two years after civil servants abdicated at the transfer of a large part of the job to the Department of Trade and Industry and were put firmly in their place by ministers for doing so.

The transfer had followed the Conservative's election victory and Mrs Thatcher's declaration that "next time" they wanted to win in the cities, where Labour had kept in front.

Co-ordination was put in the hands of Mr Kenneth Clarke at Lord Young's DTI, emphasising the job creation role of industry, even though the DoE did most of the spending.

The DoI's inner cities man was Mr David Trippier, an effective advocate but very much a junior because he was then only a parliamentary under-secretary, the third rank of ministerial hierarchy.

Last year, Mr Clarke was made Health Secretary and Mr Tony Newton succeeded him at the DTI. One of his first big urban problems was the closure of Sunderland's shipyards,

On Tuesday, Mr Trippier's old job had been added to his portfolio. By Wednesday, Mr Hunt had the Department of Trade and Industry's responsibilities for urban programmes, too.

The return of power over the inner cities to the DoE was complete.

Yesterday, Mr Hunt made his first ministerial visit. He went to where the Government's strategy on the urban problem has been tested most - Liverpool, his home city.

He sits locally for Wirral West, a place of urban middle class housing developments, a working green belt, sea-going yacht clubs and the Royal Liverpool golf links at Hoylake.

However, Mr Hunt lived in Liverpool 2, which includes Tuxford from 1983 until 1989, so he understands the problems of economic structure.

These problems include a narrow industrial base, too many unskilled workers, and not enough small businesses, and have left male unemployment on Merseyside still near 20 per cent.

For most of the Thatcher decade, Government policy has relied on leveraging the main cost of urban development out of the private sector, using public money as bait. Warfare raged with many Labour-controlled town halls, especially those of Liverpool and inner London boroughs.

Private sector investment is still top of the list, but Mr Hunt said yesterday: "Bringing together the local government and the inner city portfolios does send a message. I don't believe we can achieve success without working together."

He says the places doing best in urban regeneration are those where the local council and the private sector have formed strong partnerships.

Mr Hunt wants more of such policies and has £2.5bn to spend this year in the cities to help create the right climate for change.

He will also act personally as a catalyst. "I shall be spending most of my time out of London," he said.

Yesterday, he visited Mr Keva Coombes, leader of Liverpool City Council. Next week he will be in Bristol and Birmingham, and the week after in Sheffield - and nowhere near the DTI.

Posgate 'wanted to oust Grob'

By Patrick Cockburn

MR Ian Posgate, the leading Lloyd's underwriter accused of fraud, told the jury at Southwark Crown Court yesterday that he had long wanted to displace Mr Kenneth Grob, the former chairman of Alexander Howden insurance brokers, from his position in the company.

Mr Grob who, together with Mr Posgate, has now been tried for 13 weeks, denies charges of purchasing the Swiss-based Banque du Rhone et de la Tamise for himself using funds from Howden.

Speaking of his relations with Mr Grob and other Howden directors in the late 1970s and early 1980s, Mr Posgate disclosed that once on the Howden board in 1978, he had wanted to get rid of Mr Grob. He also said that he was furious that the rest of the Howden board had excluded him from discussions about the takeover by Alexander and Alexander, the American insurance brokers, in 1981.

It was the takeover of Howden by Alexander and Alexander which first led to allegations that Mr Posgate and four other former Howden directors, including Mr Grob, had misappropriated £36m from Howden insurance companies and Lloyd's insurance syndicates managed by the group.

Mr Posgate was then asked by Mr Alun Jones, QC, Mr Grob's counsel, about the relations between himself and the four other directors at the time they jointly purchased the Banque du Rhone from Howden in 1979.

Mr Jones then said: "I suggest to you that from September 1979 you were a willing partner of the syndicate formed to purchase the bank from Howden."

Replying to this charge Mr Posgate said: "I do not accept that I was a willing partner of the syndicate. I do accept that I was the willing beneficiary of a Banque du Rhone."

The trial continues.

UK NEWS - EMPLOYMENT

Toolan concedes outcome seen as defeat for BR

By Kevin Brown, Transport Correspondent

MR TREVOR Toolan, BR's personnel manager, was looking forward yesterday to a few days abroad to recover from six weeks as the man a million commuters most loved to hate.

Chain-smoking through a long interview, Mr Toolan conceded that the outcome of the dispute was widely regarded as a defeat for BR. But he rejected suggestions that the corporation had misjudged both public opinion and the determination of union members.

With the advantage of hindsight, Mr Toolan still thinks the corporation's strategy was correct at every step, and that the dispute degenerated into strike action only because the National Union of Railwaysmen broke a written agreement to use the railway's internal arbitration machinery.

Mr Toolan also claimed that BR had made significant progress towards achieving its main objective of a flexible bargaining system suited to its increasingly commercial structure.

He insisted that the dispute was not a defeat for BR, which had settled the strike without conceding a pay increase above the 8.8 per cent recommended by the arbitrator. The NUR, on the other hand, had led its members into a "pointless" stoppage which had achieved nothing.

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Argument over bargaining likely to return to Acas

By Charles Leadbeater and Fiona Thompson.

BRITISH RAIL and the three rail unions are expected to return to Acas, the conciliation service, next week to open a lengthy final act to one of the most significant disputes of recent years.

The Acas discussions will focus on BR's proposed changes to collective bargaining machinery after the National Union of Railwaysmen yesterday accepted BR's 8.8 per cent pay offer.

That followed its decision on Thursday not to suspend its industrial action. The Aslef train drivers union and the white-collar TSSA union

accepted the deal last week. It will cost BR £160m.

In addition to the 8.8 per cent for all 130,000 rail workers, 64,000 staff in London and the South East will get extra allowances, making their increase worth between 10 per cent and 15 per cent.

The NUR is widely seen to have won the dispute, which could have widespread repercussions, especially for industrial relations in the public sector.

It is likely to remain tense for some time. Talks covering 150,000 Post Office letters staff which will start soon. They will be the first test of whether the rail dispute may have a lasting effect.

BR's retreat from its plan for a wholesale break-up of centralised national bargaining may mark a high point in the trend to decentralise public sector bargaining.

Unions will be closely studying BR's tactics. The ruling 24-hour strikes were designed to impose maximum costs on the corporation at minimum cost to workers.

With the relative success of a similar tactic at the BBC more unions may well plump for this approach.

The dispute may also mark a change in the political balance of power over disputes. The Government failed to galvanise overwhelming public opposition to the strike, even though they mainly affected voters in its south-eastern heartlands.

The Government will be determined to sort out the rail industry and in the process the unions' request of the dispute will be a determination to sharpen up BR management in the run-up to privatisation.

Surprises punctuate stormy seven weeks

By Fiona Thompson

The seven week long rail dispute was punctuated by harsh words, surprise decisions, late night meetings and angry walkouts.

On June 12, the National Union of Railwaysmen said its 70,000 members had voted by 29,675 to 20,704 for industrial action over British Rail's 7 per cent imposed pay offer and planned abolition of national collective bargaining.

Acas, the conciliation service, at BR's behest, asked the NUR, the Aslef train drivers' union and white collar TSSA union for talks.

On June 16, Mr Jimmy Knapp, NUR general secretary, was 40 minutes into talks at Acas when BR said it was seeking a High Court injunction to stop the strike. The unions stormed out.

In the High Court on June 19, Mr Justice Vinelott said BR's evidence did not "come anywhere near" justifying the granting of an injunction. Three Appeal Court judges upheld this decision, and BR had to pay £235,000 in costs.

The first national rail strike for seven years went ahead on June 21.

Mr Trevor Toolan, BR's managing director of personnel, called on the NUR and Aslef to refer the pay issue to the Railway Staff National Tribunal, the industry's appeals body, as TSSA had done.

Aslef joined the dispute on July 6, voting 12,837 to 1,702 for a ban on overtime and rest-day working over pay.

On July 7 the tribunal recommended a no-strikes 8.8 per cent pay award for TSSA members from April 16, noting the "exceptional productivity performance" of rail workers. BR invited the unions back to Acas.

On July 11 the Acas talks broke up in disarray after BR offered all staff 8.8 per cent, but attached three strings: no backdating, extra money for staff in the south-east would be withdrawn, and the offer was conditional on cashless pay.

After the unions had walked out, Mr David Rayner, BR's managing director, railways, intimated that the strings had been a negotiating gambit.

On July 14 BR dropped all conditions and abandoned the core of its proposals on collective bargaining. TSSA accepted the offer.

On July 17, Aslef accepted. The NUR executive voted by 12 votes to 8 against acceptance and to continue strikes, against the advice of Mr Knapp.

BR claimed 12,500 NUR members worked normally on July 26, the sixth strike. The NUR executive argued, however, that fewer than 6,000 worked.

On July 27 the NUR executive voted to accept the offer and suspend its strikes.



Pictured are Jimmy Knapp, NUR chief; Trevor Toolan, BR managing director personnel; Neil Milligan, Aslef chief; Sir Robert Reid, BR chairman

Unions claim moral victory over changes

Fiona Thompson and Kevin Brown study the gains and losses of BR and the unions

The long, hot rail dispute may be over, but the arguments will rage for some time yet over exactly who won and who lost.

About one group there is no debate. The travelling public were losers all the way, as they battled to work without trains once a week for six successive weeks.

The rail unions can claim a moral victory, having watched British Rail raise its 7 per cent imposed pay offer to 8.8 per cent and having forced the corporation to make crucial changes to its bargaining machinery.

But while the 17,500 Aslef train drivers and 30,000 TSSA white collar workers saw this through without taking strike action, many of the 70,000 members of the National Union of Railwaysmen will feel a touch of short-term sourness. Having lost a day's pay for each of their six 24-hour strikes, they have now lost more than they gained from the increased offer.

But the NUR had a boost to its morale with the solidarity that held out longer than union officials might privately have expected. And for Mr Jimmy Knapp, the NUR general secretary, this dispute has been a welcome change from his long history of being at the hands of his own members in the early 1980s.

BR has undoubtedly lost the public relations war, its cack-

handedness on occasions setting back hopes of a settlement and its inconsistency leading to confusion and a hardening of attitudes.

Each week seemed to bring a new BR spokesman as his predecessors fell by the wayside after an ill-timed comment or injudicious reply.

The NUR, no doubt to its secret surprise, found a generally sympathetic public and, at least until this past week

watched most of the brickbats heading towards BR.

Long-term, the picture is less clear. Certainly BR has not got what it said last November it wanted. That is, to abandon industry-wide national collective bargaining on pay and conditions and replace it with five bargaining structures based on different skill groups.

What BR has now agreed is that a "national conference" would conduct general pay reviews for all staff, discuss collective bargaining principles and such conditions as industry-wide allowances, holidays, pensions, discipline, and wel-

fare policy. Quite a climbdown. But BR has clawed back a certain independence on pay by proposing that while this conference should decide a national percentage wage increase, this might be split into two. One segment would be a flat rate for all, the balance would go to the five skill groups.

The settlement will inhibit the BR board's objective of turning the railway into a commercial business driven by customer demand.

Sir Robert Reid, the BR chairman, has always accepted that this goal could only be achieved by breaking the power of producer interests within the railway.

This was part of the reasoning behind the creation of BR's five business sectors - InterCity, Network, SouthEast, Freight, Parcels and Provincial - which took effect largely between 1984 and 1986.

The sectors broke the power of the engineers who controlled BR's Regions by placing authority for strategy, marketing and procurement in the hands of sector directors responsible for their own profit and loss accounts.

However, sectorisation did nothing to reduce the central bargaining power of the other main producer group, the workforce.

The proposed changes in bargaining procedures were designed to address this prob-

lem by allowing BR, for example, to pay market rates for staff doing the same jobs in London and Lancashire.

The insistence of senior managers that some progress has been made cannot disguise the brutal truth that a key part of BR's business strategy has been forced off the rails.

The business strategy will continue, but one of the most serious results of the dispute has been the extent to which

which many believe withdrew its full support for the corporation once it became clear that passengers were not blaming the unions for the dispute. However, the initiative lies with the Government, and a major shake-up of senior management is now certain when Sir Robert retires in March.

Both BR's executive vice chairman, Mr David Kirby and Mr Donal Fowler, have indicated that they intend to stay at the same time, and there may be other resignations and retirements.

Part of the reason is that ministers have made clear the Government wants a "rough, tough outsider" to whip the railways into shape.

Tysoack Partners, the London firm which has been appointed to find a suitable candidate, refused to discuss the contract yesterday. However, other headhunters said ministers wanted someone who had run a major and complex industrial business.

The leading candidate remains Mr David Simon, the managing director of British Petroleum.

However, BR may turn out to have lost the biggest battle of all - the fight to keep the railways in one piece if the Conservatives win the next election. Ministers have not yet decided how to privatise the corporation, but the option of breaking it up is likely to have gained ground.

Agreement reached on ITN pay package

By Raymond Snoddy

Management and unions at Independent Television News have reached agreement on a pay package which includes the buying out of the principle of overtime and a move to performance-related pay.

Representatives of the four unions at the news organisation - the ACTU, the technicians' union, the NUJ, the journalists' union, BETA and the broadcasting union, and the EETPU, the electricians' union - will recommend acceptance of the deal to members.

If accepted, overtime and shift payments will be replaced by the buying out of the principle which specifies the number of hours to be worked in a year. One contract will be based on a working week of about 37 hours. Staff can also choose an intermediate contract involving an extra 30 per cent in working hours or one specify-

ing a third extra hour. During negotiations, ITN increased its pay offer for the basic working week from 5.5 per cent to 8.5 per cent. Operational staff will get an extra £400 to compensate for the loss of additional shift payments. Some staff will get a £100 rise to compensate for the ending of a system of incremental payments based on length of service.

The principle of regular appraisal and performance related pay has been accepted by union negotiators.

Mr Mike Morris, ITN's director of industrial relations, said the deal would raise efficiency by totally changing the way staff were paid and hours calculated.

© BBC union leaders yesterday said 20,000 members over the corporation's 8.8 per cent pay offer.

Docks could be in for a transformation

Charles Leadbeater reports on the likely outcome of the dispute

Mr Ron Todd's words quoted at the 1987 Labour Party conference by Mr Neil Kinnock may now be ringing in his ears.

The leader of the TGWU transport union said: "What do you say to a docker who earns £400 a week, owns his house, a new car, microwave as well as a small place near Marbella? You do not say brother let me take you out of your misery."

In the other industries there have been large redundancies, heavy investments in new technology, more flexible working practices, widespread changes to industrial relations systems - and big productivity gains.

With so much at stake why has the dock strike crumbled and what are its prospects?

There have been two distinct stages to the strike.

In the first the TGWU leadership steered the union away from legal and financial disaster by persuading the dockers to drop plans to strike against the Government's decision to abolish the statutory National Dock Labour Scheme. Instead they were to strike for a national agreement to replace the abolished scheme.

This required an enormous change in the dockers' approach. They are used to reacting with militant speed to grievances. They also had a long-standing policy to call a national strike if the scheme was threatened.

The lengthy legal preparations for the strike from early April to late June strained the

dockers' patience. The union leadership only won that patience by promising to sanction and support the eventual strike.

As one senior TGWU official put it: "We avoided disaster in the first half by opening local talks, test dockers' union loyalty and plan their strategy."

The delay in calling the strike took much of the steam out of the dispute. Employers took advantage of the three-month lull to try to open local talks, test dockers' union loyalty and plan their strategy.

Many of the 2,000 dockers who have taken voluntary redundancy, many of them over 50 years old, did not want to remain in the industry without the statutory scheme.

Although the proposed national agreement was meant to provide a common focus, industrial relations vary considerably between large ports, like Liverpool and London, and the smaller ports, often with handfuls of dockers, which have been at the forefront of the return to work. In most ports the national scheme had been superseded by local agreements at Grimshy,

Immingham, Hull and Southampton these specify working hours.

The dockers' culture of militancy has been met by employers with strategic strength. Buoyed by property earnings, with three months to plan their approach to the strike, the port employers have been determined to press for redundancies and changes in working practices, which they believe will provide the basis for the industry well into the next century.

About 4,600 of the 9,221 registered dockers who started the strike remain in dispute. The first test of whether this will stem the return to work will come this morning, when Southampton dockers vote on whether to call it a day. Dockers at Hull have already voted to go back to work.

The union hopes for a national framework agreement look dim. More attainable might be the goal of reaching model local agreements at several large ports. But with dockers drifting back to work, often without even local agreements, the industry could become a pot pourri of different deals.

Nalgo walkouts 'hit one in five' local authorities

By Michael Smith, Labour Staff

More than one in five local authorities was affected by indefinite strikes yesterday as white collar workers stepped up their campaign for a higher pay offer.

Nalgo, the local government union, said that 4,354 of its members were on strike yesterday in 69 councils. It expected its target of 25,000 to be reached by the middle of next week.

The latest figures were released before the first formal talks between the union and employers for nearly a month

to take place on Monday. The dispute is over a 7 per cent pay offer and employer proposals to allow councils more flexibility in interpreting national agreements.

Nalgo said the current strikes meant that motorists are getting a free trip through the Mersey Tunnel, because eight toll collectors have joined the walkout.

Next weekend's European Athletics Cup meeting in Gateshead is threatened by a strike of leisure department staff.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION No. 030595 of 1989 IN THE MATTER OF EMI Limited

IN THE MATTER OF The Compensation Act 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 17th July 1989 confirming the reduction of the capital of the above-named Company from £200,000,000 to £5,982,000 and the cancellation of the amount of £171,982,000 owing to the credit of its share premium account of the Company and a Minute approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act shall be registered by the Registrar of Companies on 19th July 1989 as confirmed by a Certificate dated 26th July 1989.

Dated this 29th day of July 1989

HOWE & HOWE 20 Abchurch Lane London EC4V 6JF Solicitors for the above named Company.

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FINANCIAL TIMES

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Limping off for summer

THIS HAS NOT been a good season for the British Government. There must be better ways of reshuffling a Cabinet than trying to sack the Foreign Secretary, then ending up with him as deputy Prime Minister and chairman of some of the key Cabinet committees. The tensions within the Government, relatively concealed until recently, are now out in the open.

Many of these tensions concern Europe, and Britain's place in the Community. The Prime Minister may have become irritated by Sir Geoffrey Howe for other reasons - their temperaments are quite different - but the principal reason for his dismissal was that he wanted faster progress towards European integration than she does. There is no alternative way of expanding the changes at the Foreign Office. Whatever may be said for the abilities of Mr John Major, the new Foreign Secretary, it has never been claimed that it was his enthusiasm for Europe that took him to the top. Mr Francis Maude, one of the new junior ministers at the Foreign Office, would be a natural member of the Bruges Group - the body founded after the Prime Minister's speech nearly a year ago saying that the pace of European integration should be slowed.

All that is serious in itself, it ought to have crossed even the most Bruges-minded mind by now that Britain has tried to hold up European integration before, has never been wholly successful, and has been left trying to catch up with the original members of the Community.

Nationalist first

The Prime Minister likes to compare her approach to that of President de Gaulle, who was a nationalist first and a European only when necessary. Yet it is worth recalling that, after De Gaulle departed, France became very much more a European country, taking Community membership as a basis for many of its policies. There are signs that in Britain is beginning to shift, too. Most of the Labour Party now takes British membership for granted. In the European elections in June some normally Tory voters were angered by the Prime Minister's grudging approach to the Community. And Sir Geoffrey Howe is not the senior Conservative to believe that opposition to European integration is wrong. Mr Michael Heseltine, the outsider running for the Tory succession, has based a large part of his campaign on a European platform. It is not as if the Prime Minister's isolation from the Euro-

pean movement is all that splendid. The relatively new concerns of the British electorate - the environment, for instance - can only be fully dealt with in a European and international context. Exposure to the Community has shown that British standards on health, safety and hygiene are not as high as they ought to be. It is unlikely that they will become much higher if Britain cuts itself off from the European move to raise them further.

Awakening suspicion

At home, other clouds have gathered. There has been an awakening suspicion this year that not all of the old British problems have been resolved. Inflation has returned to a level way above that of most of the country's major competitors. The trade figures are greeted with relief when there is a deficit of no more than £1.5bn in a single month; stabilisation of a kind. The level of pay settlements commands attention in a way once thought to belong to the bad old days of pre-1979. There has also been industrial unrest and the unusual spectacle of the public not automatically condemning the trade unions.

Throw in a few incidents, like the unpopularity of the Water Bill and the implementation of the poll tax, and the prospects for Mrs Margaret Thatcher's Government look none too bright. An even starker thought is that while Britain may have had a good run for much of the 1980s, other countries have not stood still. The continental Europeans remain capable of making social and economic advances that are beyond the British.

There will now be a summer break and a pause for thought. Mrs Thatcher's Governments have recovered from mid-term depression twice before. This time, however, the recovery will be harder. Abetted by the decline of the centre parties, Labour is beginning to look more electable.

The primary aim in the next year must be the reconquest of inflation, while spending whatever money is available on fostering the training and skills necessary to compete internationally. This will require a willingness to spend more on education and other priority areas. It would help if Mrs Thatcher would cease to treat continental Europe as a threat, and behave as a member of the club to which Britain now belongs rather than a potential saboteur. For neither at home nor abroad is it any longer clear that she is winning the intellectual arguments, and the performance has been patchy.



Richard Waters on the City pressures which lead to affairs like Blue Arrow

There is still "plenty of opportunity for people to do things they shouldn't in smoke-filled rooms at two o'clock in the morning."

This admission comes from the man in charge of regulation inside one of the City's largest investment banks. His counterpart at another, Mr James Norton of Morgan Grenfell, agrees: "Everything depends on people."

That seems cold comfort after the trail of wrecked careers, City anguish and public concern which has followed the Department of Trade and Industry inspectors' report into the Blue Arrow affair.

But it is all that the City has to offer - that, and a collection of procedural changes which might (or might not) catch wrongdoers intent on the same ends in the future.

Corporate financiers are renowned for two qualities above all others: aggressiveness and ambition. Many are trained professionals - either lawyers or accountants - most are young and all are intelligent and highly paid.

All four corporate financiers at the centre of the Blue Arrow storm are chartered accountants - Nicholas Wells and David Reed of Conyn NatWest, and Christopher Stainforth and Martin Gibbs of Phillips & Drew. They all joined the flow which has taken some of the best brains out of accountancy firms and into merchant banks in the recent past.

By temperament, people like this are generally more maverick than the run-of-the-mill practicing accountant, and less prepared to work in hierarchical organisations. Possessing considerable technical skill, and with a copy of the City's takeover code in one hand and a legal text book in the other, they are generally well-armed for the corporate finance battles in which they find themselves. They also tend to have been steeped during their formative years in the strong

ethical environment that pervades most accountancy and law firms.

This background must be set against the huge pressures under which most corporate financiers work. Most are used to 60-hour weeks, and to long nights and weekends during takeover battles, spent formulating strategies or preparing documents. The pressure to succeed in such circumstances is intense: the difference between success and failure in one deal can have important financial implications for their business. Take Hambros Bank's involvement in the outcome of the current bid by its client, Hoylake, for BAF. Success will bring it \$30m, failure a meagre \$5m.

Two things intensify the pressure. First, the personal rewards of success are large. Corporate financiers can make as much in bonuses as they receive in basic salary.

Second, the penalties of failure are severe. Reputations, both personal and corporate, are made or broken on the success of large deals like the Blue Arrow rights issue. This was one of the main considerations - according to the DTI inspectors - driving Mr Wells and Mr Reed when they tried to dissuade NatWest directors from revealing the true extent of the failure of Blue Arrow's rights issue.

In all of this, it is important to realise that those implicated in the latest scandal are no different from many others in the City, and held in

higher esteem than some. One accountant who worked with Mr Reed and Mr Wells on a number of deals says: "I enjoyed doing business with them. They were aggressive, and did not go in for double-dealing. They did what needed to be done on behalf of my clients."

Is it possible to control more closely the way these people operate? It appears not. As Mr Geoffrey Williams, deputy chairman of Schroder Wagg, says: "You can apply a strict hierarchical reporting system, but you would find yourself out of business."

Much corporate finance business is done at high speed, and an increasing amount of it late at night or at weekends, he says.

"The idea that someone comes back at each stage and reports to a committee about what he is doing just isn't realistic," says Mr Williams.

A further difficulty is that corporate financiers guard their territory jealously. They have been brought up in an environment of intense secrecy.

In this environment, only the people running each division are really in a position to control what goes on. "Divisional heads must realise they are responsible," says the same compliance director. "There's no way I would walk the gangplank ahead of those guys. I might walk behind, but I certainly wouldn't walk ahead."

This is exactly what has happened over the Blue Arrow affair. Whether

that is enough - and whether the people are right who claim that the publicity given to the affair is a sign that the regulatory system works - is another matter.

Meanwhile, a number of detailed City practices will change as a result of the Blue Arrow affair. The way lawyers, registrars, regulators and compliance officers go about their business will change in several ways.

Take the way legal advice is sought (and given). Practice in the past, as the Blue Arrow affair makes clear, has been sloppy. It has allowed deal-makers to believe that they can fly by the seat of their pants, sometimes straying on the wrong side of acceptable practice. Tactically admitting that it is prone to similar sloppiness, another bank says: "I think that we will have to make sure that people do get proper written legal advice when it is necessary."

Lawyers, jealous of their own reputations, will also doubtless take further steps to make sure that the advice they are giving in such situations is unambiguous and committed to writing at all times.

Registrars will also have to do their jobs better. County NatWest and Phillips & Drew were able to pull off their deception of the market in part because Lloyds Bank, acting as registrar in the Blue Arrow rights issue, was prepared to accept applications for almost 10 per cent of the shares

well after the issue had closed. The registrars were not criticised for this. However, it seems unlikely that registrars will be so willing to accept such situations in the future.

Ultimately, though, it is only the ability of the managers of diversified financial groups that will ensure that corporate finance business is conducted in an acceptable way.

In the words of a former senior executive of the bank, talking this week: "The basic problem - and the reason it is so terrible - is that no one communicated with each other. It was a very political environment. In that sort of situation, when people get a problem or a hang up about something, they are frightened to tell anyone about it."

Rapid growth and diversification into new areas of business added to the problems. The weaknesses were evident at other points, for instance the large losses the bank sustained on traded options after the 1987 crash.

According to the former executive: "There's no real difference between this and Blue Arrow. It was just incompetence of management - a generic problem. When management takes its eye off the ball, it all mounts up, and you end up with a mess. It's the intangible nature and the subjectivity of it all that no (DTI) report can ever capture."

The signs were there for NatWest's own directors to see. They may well feel that it was County's executives who should carry the primary blame for what went wrong, but they could see the weaknesses. According to one source, the board had had concerns about the way its investment banking subsidiary was being run for at least nine months before the Blue Arrow affair. It didn't act - and has now paid the penalty. The fact that Britain's largest bank has paid such a high price provides the only lasting assurance that practice will change in the long run.

Success at too high a price

Geoffrey Owen and Barry Riley talk to Robin Leigh-Pemberton

could provide the first major test of the Bank's powers under the Act.

Punishing the miscreants in the NatWest affair, however, will not end public disquiet. Was the Blue Arrow case the tip of the iceberg? Do the new conglomerates, bringing together clearing banks and securities houses, pose impossible problems of management and supervision?

These are the questions which the DTI inspectors' report suggested that there were serious flaws in NatWest's control system, he did not believe that the con-

glomerate approach was wrong in principle. The question was whether the control system, and those appointed to operate it, were adequate.

Officials at the Bank consider that the County NatWest irregularities represented an isolated (though not unique) case, and were not the general pattern. However, they accept that conditions in the investment banking industry remain intensely competitive and that there will be pressure on individuals to cut corners. They would like to see more "rough, tough" characters on group boards, and at intermediate

levels, whose main role would be to ask awkward questions.

They also recognise that the "matrix" style of organisation, in which an executive reports to several different bosses, poses peculiar, but not insoluble, problems.

The same matrix problems apply to the supervisory system, which at present is based on regulation by function. Thus the constituent parts of a diversified financial institution report to several different regulatory bodies.

This system has potential weaknesses. As Mr Brian Quinn, head of banking supervision, pointed out recently, it is not always clear where the responsibility of each of the supervisors begins and ends.

The emerging view at the Bank is that there should be a move to institutional supervision, in which the Bank of England, for example, would have clear overriding responsibility for banking groups. This multi-supervisor problem was not, however, an issue in the NatWest case, which pre-dated the empowering of bodies such as the Securities and Investments Board and The Securities Association.

Now the Bank will seek to implement in future banking regulation what it has learned from the misfortunes of NatWest. "We will want to be satisfied that both the people and the structure are correct," said Mr Leigh-Pemberton.

MAN IN THE NEWS

Lord King

The going rate, and nothing but the going rate

By Paul Betts



am a poor relation." In Seattle, it is an old commonplace that any Boeing vice-president is automatically regarded as a dollar millionaire.

But for all his bonhomie and worldliness, Lord King is angry about the political storm over his pay in the UK. He feels strongly that he has been paid the going rate for the job at BA and could earn more by moving elsewhere. Although he will not comment on the latest rumours that he has been offered \$10m (£6m) to go to ailing Pan Am, he hints that he has been approached several times in the past.

He does not think it is the actual amount of money he is earning that is at the heart of the matter. He is, after all, only the 28th highest-paid executive in the UK and claims to have been paid relatively little in his first six to seven years at the

airline. The problem, he feels, is the percentage figure of a 116 per cent remuneration rise at BA. The other problem, he suspects, is that there appears to be a broad public perception in Britain that the national airline is still a public rather than private affair and that, as a result, he is still regarded as a servant of state industry.

As for the £150,000 Babcock bonus, Lord King explained that the boiler and electrical company he has chaired since 1972 agreed to give him this payment 14 months ago, but he refused to take it until Babcock profits went over the \$105m mark. They just made \$105m, he points out.

Although Lord King flew into London on Thursday to mounding political controversy over his pay, he claims his relations with Mrs Thatcher are perfectly sound and that

she has not raised the issue of his remuneration with him.

In any event, he feels he has no excuses to make and that he has done a good job at BA. "When he came here the airline was on the brink of bankruptcy. Today it is one of the most profitable in the world and expanding, one of his associates explains.

Lord King says his business approach is quite straightforward: "To try to do something properly." At BA, one of his priorities was to get the right team at the top of the company's management and the appointment of an experienced marketing man, Sir Colin Marshall, as chief executive has been widely admired.

"He delegates very strongly. In a nutshell his attitude is if you get a good man, you pay him well and let him do his job. If he is no good, you get

rid of him," explained another colleague. Lord King puts it this way: "You must have the best staff you can have, just as you must have the best machine tools in a manufacturing process."

Indeed, during the recovery and restructuring process at BA, he was ruthless in firing a large number of executives. "Don't let that easy-going English squire's manner fool you. When it comes to business he is no choirboy," says one man at Boeing, which faces hefty compensation claims from British Airways for the late delivery of the new jumbos.

Lord King has ambitious plans for the airline. "We want to expand our European hub and spoke operations and we hope to do this with Sabena, the Belgian airline. He is seeking greater access to the US market and is looking at possible cross-shareholding links with partners there. He wants to expand in the Far East and says he is disappointed BA failed to acquire Air New Zealand. He is also keen to develop regional airport services in the UK, but not overly enthusiastic about diversification. "I believe in core businesses," he says.

Some of his closest colleagues say they would be most surprised to see him lured away to the US by his dollars. He loves being chairman of this airline, he loves hunting, and he is, after all, 71.

But Lord King says he does not have much time for hunting these days. "I'm still chairman of the Belvoir Hunt and I've been Master of the Hunt for 24 seasons. But I've little time for anything but work. But I love it."

He is likely to have to put in extra hours in the coming weeks to feed off the growing challenge from the Government and public opinion at large over what are regarded by many people, in the UK at least, as unacceptably high executive pay rises. And he is unlikely to be able to continue batting off his critics with his mastery of the witty one-liner.

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Lord King does not like talking about the sordid subject of money. "I'm so tatty, and I don't like being involved in anything tatty. It's unattractive; it's second class," he says, sitting on the edge of his first-class seat with a glass of Krug champagne in the new Boeing jumbo jet he has just picked up in Seattle.

But the subject of money and of his remuneration increases at both British Airways and FKI Babcock have clouded what was otherwise a perfect visit to the US for the 71-year-old BA chairman.

Lord King went to Seattle earlier this week, leading a large contingent of MPs, officials and journalists to collect BA's latest addition to its fleet - the first two of the 19 Boeing 747-400 jets the company ordered three years ago to consolidate and enhance its long-haul airline business.

While looking at the two huge aircraft Boeing's private airfield, he says he felt like a schoolboy. Since taking over at the top of BA and engineering the airline's spectacular recovery, Lord King acknowledges that he has become hooked by the hostess. "This business is a romance," he says.

He also enjoys the exposure. His peculiar mixture of humble engineer turned lord and self-made millionaire has a compulsive appeal in the US and especially in Seattle, where BA has long been one of Boeing's best and most faithful customers. And although he is not an especially brilliant public speaker, he has a way of commanding attention and is skilful in repartee.

Mr Dean Thornton, the president of Boeing's commercial aircraft division, admits his admiration for the way Lord King fielded embarrassing questions in Seattle. When faced with a difficult question, he says, Lord King's trick was to give a direct answer to a completely different question. Asked about his recent pay rises, Lord King looked hard at Mr Thornton and said: "Judging from the standard of some of the people in front of me, I



The Channel Tunnel: problems of costs and timetable

Andrew Taylor on problems besetting the Channel Tunnel builders

The financial bedrock

In the days when Pharaohs built pyramids, contractors were often interred with their clients. Since then many developers, faced with soaring costs and failures to complete work on time, have wished they could bury their builders.

The tunnel is not in that league yet, but there must be serious concern at the mounting costs in a scheme not due to be completed until June 1993.

Dogs, former home of London's India and Millwall docks, is aptly described as Europe's biggest construction site. It includes the massive Canary Wharf office project by Olympia & York.

Elements change during construction, at the client's request or because circumstances have changed.

Companies - following disagreements over who was responsible for last year's delays.

says tough developers like Godfrey Bradman at Rosehaugh and Stuart Lipton at Shankope demand a better service than that provided by the industry to public sector authorities during the 1970s. This has fed through into the industry as a whole.

In March of last year a Government advertisement headed "War Criminals - Evidence Wanted" appeared in most of Britain's national newspapers.

Alan Pike explains why former war criminals who made their home in Britain may at last be brought to trial

A final call for retribution

whether such prosecutions should take place, the story of the lengths to which Sir Thomas and Mr Chalmers have already gone in gathering their evidence is remarkable in itself.

Baltic Republics of the Soviet Union - Byelorussia and the Ukraine. Groups from these areas fought for the Germans in the Second World War, and substantial numbers of people from the region settled in Britain when it ended.

When detailed consideration of specific cases began the retired Metropolitan Police officers were brought in to assist, and the investigations were remarkable in their thoroughness.



Latvian SS volunteers surrender to the British in spring, 1945

They have recommended further investigations of 75 other allegations but, in view of the advanced ages of suspects and witnesses, the judgement of death is certain to prove swifter than that of the courts in some cases.

Guinness settlement

Panel has made arrangements to compensate some former Distillers shareholders as a result of not receiving the full consideration to which they became entitled under the Takeover rules.

Those who did not accept cash in total would otherwise have received either additional Guinness shares - or a greater amount as their partial cash consideration.

LETTERS

Tax on pensions

From Mr Roger Lucas. Sir, "Think big and save," by Ian Hamilton Fuzey (July 22), is a gross slur on many collectors throughout the UK who have first-class commuted pensions.

Paying by Mars bar?

From Mr Michael Green. Sir, I have just been engaged in the annual nightmare of planning currency needs for my motorring vacation in Europe.

Solicitors can handle it

From Mr D.L. Millikin. Sir, "Think big and save," by Ian Hamilton Fuzey (July 22), is a gross slur on many collectors throughout the UK who have first-class commuted pensions.

Retirement planned earlier

From Mr Derek Fowler. Sir, My personal position as a vice-chairman of the British Railways Board could be misunderstood as a result of your article which appeared under the heading "Big BR shake-up expected over handling of disputes" (July 27).

Mujahideen resistance in Iran

From Mr Farzin Hashemi. Sir, Scheherazade Danesh-Khu's article (July 20) makes ridiculous accusations against the mujahideen.

The article adds that the "mujahideen lost, by its own estimate, some 5,000 men." This is entirely untrue. If she refers to those killed in IRA operations, even the Khomeini regime has not claimed such a figure: if she refers to mujahideen supporters executed to date by the Khomeini regime, the real figure is 90,000, which itself demonstrates the scale of the mujahideen popular support.

Table with columns: ADVERTISEMENT, BUILDING SOCIETY INVESTMENT TERMS, Product, Applied, Act, Interest, Minimum, Access and other details. Lists various investment products and their terms.

'You teach by persuasion'

From Mr C.F. White. Sir, I have just heard that one of the best teachers I have ever known is leaving long before his time.

Under the Baker's dicta, I should have had to reduce the teaching of mathematics and English, and increase the teaching of a foreign language by teaching it to some children who were incapable of learning it.

UK COMPANY NEWS

Avis Europe shares leap on talks with ex-parent

By John Thornhill

AVIS EUROPE, the car leasing and rental group which three years ago was floated off from its US parent, Avis Inc, may be bought back by its original owner.

The company yesterday announced that it was in friendly discussions with a private consortium headed by Avis Inc which might lead to an offer being made. On the news, shares in Avis Europe leapt 128 1/2p to 675p, valuing the company at £863.3m.

Europe shares, which represent 23.6 per cent of the total, and Lease International owns 37.4m (25 per cent) - although 22m of these represent part of Avis Inc's holding, pending the exchange of subordinated debentures.

TSB Trust joins Italian life insurance venture

By Patrick Cockburn

TSB TRUST Company of the UK is joining Bank Cariplo, the Italian savings bank, and Caisse National de Prévoyance, the French life insurance organisation, to form a new life insurance company in Italy.

that the shape and size of the new company had not been finally decided, it might try to acquire an existing Italian life company which has the advantage of enabling the group to avoid the lengthy process of obtaining Government authorisation for the establishment of a new company.

DTI looks at £13bn BAT bid

By Ivor Owen, Parliamentary Correspondent

MR JOHN Redwood, Minister for Corporate Affairs, confirmed in the Commons yesterday that Sir Gordon Borrie, Director General of Fair Trading, was considering Hovlyak's £13bn takeover bid for BAT Industries.



Sir Jeremy Morse, chairman of Lloyds Bank - facing up to a darkening Third World debt

Provisions cut Lloyds Bank to £93m

By David Barchard

LOYDYS BANK, the smallest of the big four clearing banks, yesterday reported a sharp fall in its pre-tax profits in the six months to June 30 because of increased provision against Third World debt.

Without the debt provisions, Lloyds' pre-tax profits would have risen by 17 per cent to £587m. Assets grew to £27.33bn (£26.77bn), an increase of 11 per cent since the start of the year.

Operating expenses were up by 13 per cent to £173m, bringing the group's cost to income ratio to 62 per cent.

£6.2bn, while income from credit card fees was up from £14m to £20m.

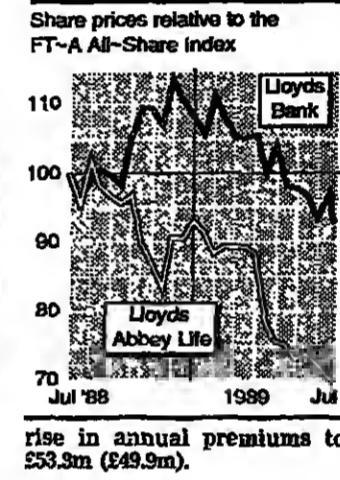
Black Horse loss hits Abbey Life

By Eric Short

PRE-TAX profits of the financial services subsidiary, Lloyds Abbey Life, declined nearly 13 per cent from £152.9m to £133.6m in the first half, with net profits dropping 12 per cent from £102.4m to £90.4m.

But this could not offset the severe profit decline in the non-life activities, where the estate agency business, Black Horse Agencies lost \$5.9m pre-tax against a profit of \$8.3m last year, and Lloyds Bowmaker Finance saw a 25 per cent drop in pre-tax profits to \$37m (\$49.4m), a reflection of the effect of high interest rates.

Earnings were 13.6p (15.5p) and the interim dividend is raised to 6p (3.6p). There is a scrip alternative and Lloyds Bank will be taking shares.



Mild winter helps Greggs rise 47% to £2.47m

By John Thornhill

THE MILD winter and lower-than-expected ingredient price increases helped Greggs, the Newcastle-based baker, lift pre-tax profits by 47 per cent from £1.65m to £2.47m in the 24 weeks to June 17.

Mr Ian Gregg, chairman, reported that since the end of the first half, trading had been flat but a satisfactory outcome was still expected for the year.

Misys jumps to £5.9m and growth continues

By John Murrell

MISYS, the acquisitive computing services group, yesterday unveiled a surge in profits from £2.23m to £5.95m pre-tax for the year to end-May.

Along with the preliminary results Mr Lomax also revealed that four non-executive directors were retiring along with Mr Philip Hatton who had resigned to pursue business interests outside the group.

Table with 5 columns: Company Name, Current payment, Date of payment, Corres. pending dividend, Total for year, Total last year. Lists companies like Aeromson Bros, Ayrshire Metal, Banks (Sainsbury), etc.

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$£Unquoted stock. ‡Third market. †Included special 15p. ‡Carries scrip option.

LONDON RECENT ISSUES

Table with 10 columns: Issue Name, Issue Price, Issue Date, Issue Size, Issue Type, etc. Lists various equity issues like Abbey National, Ayrshire Metal, etc.

FIXED INTEREST STOCKS

Table with 5 columns: Issue Name, Amount, Latest Price, 1989 High/Low, etc. Lists fixed interest stocks like Anglo Corp, Biffa, etc.

RIGHTS OFFERS

Table with 5 columns: Issue Name, Amount, Latest Price, 1989 High/Low, etc. Lists rights offers for companies like Anglo-Continental, etc.

TRADITIONAL OPTIONS

First Dealings: Jul 24, Aug 4, Aug 11, Aug 18, Aug 25, Oct 1, Oct 8, Oct 15, Oct 22, Oct 29, Nov 5, Nov 12, Nov 19, Nov 26, Dec 3, Dec 10, Dec 17, Dec 24, Dec 31. Last Dealings: Jul 24, Aug 4, Aug 11, Aug 18, Aug 25, Oct 1, Oct 8, Oct 15, Oct 22, Oct 29, Nov 5, Nov 12, Nov 19, Nov 26, Dec 3, Dec 10, Dec 17, Dec 24, Dec 31.

Ayrshire Metal

The substantial growth achieved by Ayrshire Metal Products over recent years has continued. In the half year to end-June profits at the pre-tax level rose almost 70 per cent from £1.08m to £1.83m.

Facing up to the prospect of more water torture

Andrew Hill on Nicholas Ridley's investigation into the proposed merger of three statutory companies

THERE SEEMS to be no escape from the shoals and rapids of water privatisation for Mr Nicholas Ridley. On Monday, he moved from the Department of the Environment, bringing his water torture to an end - or so he thought.

Statutory water companies in the Thames Water's region

THE GOVERNMENT will worry that such a merger will reduce the number of independent water suppliers in the UK, jeopardising comparative competition - a key plank of its privatisation policy.

Optical and Medical rises 38% to a record £7m

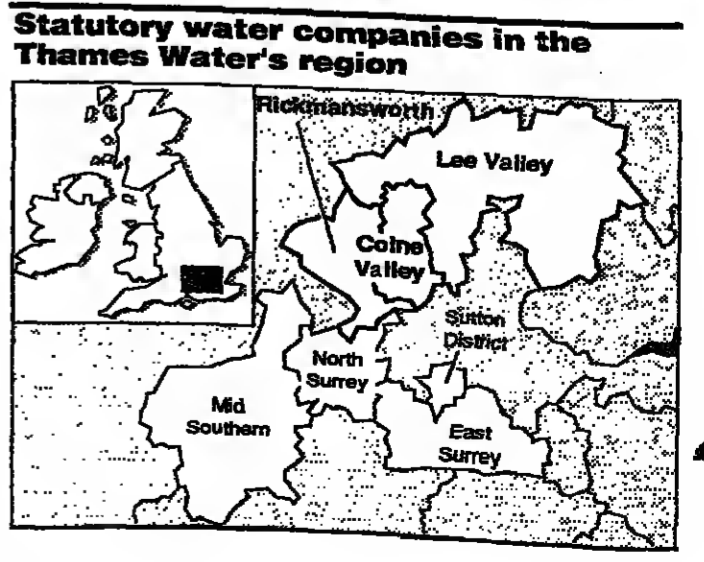
Optical and Medical International reported record taxable profits for the year to the end of March up 38 per cent from £5.1m to £7.03m.

RTZ considers offers for speciality chemical side

RTZ Corporation, the mining and industrial group, is actively considering offers for its speciality chemicals operations which are believed to be worth about £500m.

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Hanson drops price for Smith Corona

By Roderick Oram in New York

HANSON INDUSTRIES, the US arm of Hanson of the UK, has accepted a lower price than it expected for the sale of shares in Smith Corona, its typewriter subsidiary.

The 14.78m shares will be floated at \$21 (£12.7) each compared with the target range of \$23 to \$25 a share which Hanson gave when it announced the sale of a 49 per cent stake in early June.

Analysts are forecasting 1989 profits for Smith Corona of about \$1.8 per share, indicating a price/earnings multiple of 11.7 on \$21 a share. This is in line with market averages but some analysts expressed concern that money raised in the share offering was flowing to Hanson, not to Smith Corona.

RTZ considers offers for speciality chemical side

RTZ Corporation, the mining and industrial group, is actively considering offers for its speciality chemicals operations which are believed to be worth about £500m.

Rhone-Poulenc, the French state-owned chemicals group, said it had been talking to RTZ but denied a deal had been reached.

The UK group is also strongly rumoured to have considered disposing of its RTZ Piller industrial division, worth at least £1bn, to help offset the cost of the BP deal.

Statutory water companies in the Thames Water's region

THE GOVERNMENT will worry that such a merger will reduce the number of independent water suppliers in the UK, jeopardising comparative competition - a key plank of its privatisation policy.

If the MMC decides "public interest reasons" outweigh the loss of comparative competition in the case of Three Valleys, and allows the merger to go ahead, it could prompt a series of takeovers in the industry. In the name of logic, authorities could argue that they too should be able to merge with water companies - or even with neighbouring authorities - thus realising economies of scale.

INTERNATIONAL COMPANIES AND FINANCE

Komatsu purchases 64% holding in Hanomag

By David Goodhart in Bonn

HANOMAG, the Hanover-based construction equipment group, said yesterday it was being taken over by Komatsu of Japan...

construction equipment group, which collapsed in 1983. The revived company has a turnover of about DM350m (188m) and employs 1,500 people...

this year it signed a deal with Baukema of East Germany to modernise some of its bulldozers, with a view to selling them in Western markets.

Seal put on Spanish savings banks' link

By Tom Burns in Madrid

SPAIN'S BIGGEST and third largest savings banks, La Caja de Pensiones (La Caixa) and the Caja de Ahorros de Barcelona, formally presented plans to the local Catalan government...

Canada papers over the poisons

David Owen on attempts by the pulp industry to control pollution

The environmental chickens are coming home to roost in the Canadian pulp and paper industry. As the Green movement gathers momentum...

release of toxins - especially chlorinated organic compounds - in mill waste discharges. Such compounds are thought to form when chlorine is mixed with lignin...

spending more than C\$1bn over a number of years on projects related to the environment. Steps to be taken include the installation of oxygen delignification...

by a third between 1978 and 1985 and reducing solids mill waste by 38.4 per cent over the same period...

Sun Micro share price plunges

By Louise Kehoe in San Francisco

SUN Microsystems' stock price plunged in early trading yesterday, losing more than 10 per cent of its value to trade at a three-year low of \$14.50 on Monday...

quarter problem." The fourth-quarter loss will be Sun's first in seven years of record growth. The company is the market leader in the fast-growing desktop computer workstations...

products. Partly as a result of the computer problems, Sun also faces a shortage of components. Sun said fourth-quarter revenues would be in the range of \$425m to \$435m, up about 18 to 19 per cent from the same quarter last year...

Hooker pulls down Herscu company

By Chris Sherwell in Sydney

THE COMPANY which controlled the collapsed Hooker Corporation was placed in receivership yesterday, a direct result of the debt-troubled property group's demise earlier this week...

lowed disagreements between Mr Herscu and the group's 45 banks over the urgent need for asset sales. This led to the abrupt termination of a previously agreed four-month moratorium on debt repayments...

short-term funding from the banks and is despatching two colleagues to the US this weekend to clarify the position there. Herscu's receiver is also keen to avoid a fire-sale of assets, which include Australian shopping centres and office developments...

Israeli bank sell-off plan stalls

By Hugh Carnegie in Jerusalem

THE ISRAELI Government's plan to dispose of its majority, but non-controlling, shareholdings in the country's commercial banks has run into trouble just as it looked set to get off the ground. Earlier this week government officials said Mr Shimon Peres, the Finance Minister, had decided to split off Bank Leumi, a profitable subsidiary of Bank Leumi...

acquired in 1983, for about \$7bn, to rescue them from a stock market collapse. However, a system of preference shares left control in the hands of minority shareholders. The Government has reached agreement in principle with the banks' controlling interests to introduce a one-share-one-vote regime to make its planned share sales attractive...

trolled by OFH, the Jewish Colonial Trust - or by enforcing share equalisation of the parent bank and dismissing the present board. Mr Adi Amoral, head of MI Holdings, the government-owned company charged with disposing of the state's bank shares, said this week the latter course would be followed if Bank Leumi was not prepared to co-operate...

Aetna Life advances by 25%

By Karen Zagor in New York

AETNA Life & Casualty, the largest investor-owned US insurance company, yesterday reported a 25 per cent increase in third-quarter earnings. Net income for the three months ended June 30 was \$169.6m or \$1.52 a share, earlier revenues were \$5.01bn compared with \$4.80bn. Both results were distorted by extraordinary items...

Rustenburg Platinum raises sales 25%

By Jim Jones in Johannesburg

RUSTENBURG Platinum, the world's largest producer of platinum group metals, lifted sales by almost 25 per cent in the year to June 30, largely due to favourable exchange rate movements and higher nickel prices. Revenues were little changed on the previous year although the company does not disclose details of such sales.

Turnover increased to R2,981m (\$1.1bn) in the year to June 30 from the previous year's R2,377m. Operating profit before interest and tax rose to R1,588m from R1,111m and pre-tax profit was R1,444m against R980m. Directors say the company's new precious metals refinery in Bophuthatswana, commissioned at the end of March, is operating satisfactorily. The refinery replaces facilities in Britain and South Africa...

Operations were little affected by a strike at the base metals refinery. Production was barely hit as alternative labour was found inside the company. The year's earnings increased to 47.4 cents a share from 38.0 cents and the dividend has been lifted to 200 cents from 200 cents.

Strong demand boosts Bridgestone

INTERIM pre-tax profits of Bridgestone, Japan's leading tyre maker, rose 18.8 per cent to ¥40.5bn (\$294m) on sales up 15 per cent to ¥334.8bn, Ian Rodger writes from Tokyo. The company attributed much of the gain to strong demand in both domestic and overseas markets. Overseas sales were up 35 per cent to ¥109.1bn, with sales to the US, Europe and the Middle East particularly strong...

overseas markets. Overseas sales were up 35 per cent to ¥109.1bn, with sales to the US, Europe and the Middle East particularly strong. Tyre sales, accounting for 78 per cent of total sales, were up 14 per cent to ¥261.4bn. The figures are for the period...

ent company only and so do not reflect the activities of Firestone Tire and Rubber of the US, acquired last March, or other subsidiaries. Net earnings rose 13 per cent to ¥19.2bn. The company sees pre-tax profits of ¥93bn for the full year, an 18 per cent rise.

WORLD COMMODITIES PRICES

Table with columns: WEEKLY PRICE CHANGES, Latest prices, Change on week ago, Year, High, Low. Includes Gold, Silver, Aluminium, Copper, Nickel, Lead, Zinc, Tin, Cocoa, Coffee, Sugar, Wheat, Cotton, Wool, Rubber, Oil.

SPOT MARKETS

Table with columns: Commodity, Price, Change. Includes Dabul, Brent Blend, W.T.I., Oil products, Premium Gasoline, Heavy Fuel Oil, Naphtas, Rubber, Gold, Silver, Platinum, Palladium, Aluminium, Copper, Lead, Nickel, Tin, Zinc, Cable, Sheep, Pigs, London daily sugar, London daily sugar (white), Lard and lard export price, Barley, Maize, Wheat, Rubber, Rubber (SBR), Rubber (IIR), Rubber (BR), Coconut oil, Palm oil, Cocoa, Wooltops, Wool.

GOODS

Table with columns: Commodity, Close, Previous, High/Low. Includes Aluminium, Copper, Lead, Nickel, Tin, Zinc, Cable, Sheep, Pigs, London daily sugar, London daily sugar (white), Lard and lard export price, Barley, Maize, Wheat, Rubber, Rubber (SBR), Rubber (IIR), Rubber (BR), Coconut oil, Palm oil, Cocoa, Wooltops, Wool.

SOYABEAN

Table with columns: Commodity, Close, Previous, High/Low. Includes Soyabean, Soyabean meal, Soyabean oil, Soyabean cake.

POTATOES

Table with columns: Commodity, Close, Previous, High/Low. Includes Potatoes, Potatoes (white), Potatoes (red).

US MARKETS

Table with columns: Commodity, Close, Previous, High/Low. Includes IN THE METALS, CRUDE OIL, HEATING OIL, COCOA, SOYABEAN, WHEAT, RICE, COTTON, SUGAR, CATTLE, PIGS, SHEEP, LARD, WOLLS.

Chicago

Table with columns: Commodity, Close, Previous, High/Low. Includes SOYABEANS, SOYABEAN MEAL, MAIZE, WHEAT, LIVE CATTLE, LIVE HOGS, LIVE CALVES, PORK BELLES.

New York

Table with columns: Commodity, Close, Previous, High/Low. Includes GOLD, SILVER, PLATINUM, COPPER, ZINC, NICKEL, LEAD, TIN, ALUMINUM, COBALT, IRON, STEEL, WOLLS.

London Bullion Market

Table with columns: Commodity, Price, Change. Includes Gold, Silver, Platinum, Palladium, Rhodium, Iridium, Osmium, Ruthenium, Technetium, Niobium, Manganese, Vanadium, Chromium, Manganese, Vanadium, Chromium, Manganese, Vanadium, Chromium.

GAS OIL

Table with columns: Commodity, Close, Previous, High/Low. Includes Gas oil, Gas oil (UK), Gas oil (US).

CRUDE OIL

Table with columns: Commodity, Close, Previous, High/Low. Includes Crude oil, Crude oil (Brent), Crude oil (WTI).

COIN

Table with columns: Commodity, Close, Previous, High/Low. Includes Gold, Silver, Platinum, Palladium, Rhodium, Iridium, Osmium, Ruthenium, Technetium, Niobium, Manganese, Vanadium, Chromium, Manganese, Vanadium, Chromium.

FRUIT

Table with columns: Commodity, Close, Previous, High/Low. Includes Fruit, Fruit (apples), Fruit (oranges), Fruit (bananas).

INDEXES

Table with columns: Index, Close, Previous, High/Low. Includes FTSE 100, Nikkei 225, Dow Jones, S&P 500, Hang Seng, HSI, Nikkei 225, Dow Jones, S&P 500, Hang Seng, HSI.

REUTERS

Table with columns: Index, Close, Previous, High/Low. Includes Reuters, Reuters (Asia), Reuters (Europe), Reuters (Americas).

ORANGE JUICE

Table with columns: Commodity, Close, Previous, High/Low. Includes Orange juice, Orange juice (concentrated), Orange juice (fresh).

WHEAT

Table with columns: Commodity, Close, Previous, High/Low. Includes Wheat, Wheat (hard), Wheat (soft).

السوق المالية

INTL COMPANIES

Chrysler to cut 2,500 jobs in austerity drive

By Anatole Kalesky in New York

CHRYSLER, the third largest US car manufacturer, is to cut its white-collar workforce by about 8 per cent, or 2,500 jobs, as part of a long-term programme of cost reductions.

Mr Lee Iacocca, the company's chairman, told a meeting of senior managers in Detroit on Thursday night that the cuts would be achieved largely through early retirements and voluntary redundancies by the end of this year.

Mr Iacocca stressed that the cost-cutting measures, which had been widely rumored in Detroit, were not just a reaction to the sharp decline in Chrysler's sales and in the US car market generally this year. Chrysler's car and truck sales in the first six months were 10.5 per cent lower than a year earlier.

The company has been the biggest loser in a ferocious battle for the shrinking car market between Detroit's big three manufacturers and Japanese companies, which have continued to increase their US sales aggressively.

Total vehicle sales in the first six months of the year were 6.5 per cent lower than a year earlier. But while US manufacturers have announced plans to cut their car and truck output, Japanese makers are expected by year-end to have lifted US car production by 40 per cent.

When making the cost-cutting announcement, Mr Iacocca implied strongly that there was no end in sight to this competitive battle. He suggested that Detroit might have been lured into a false sense of security by the unexpectedly strong car market last year.



Lee Iacocca: enormous pressure on manufacturers

Chrysler cut white-collar staff by about 10 per cent in 1987, in the aftermath of the Wall Street crash. But the pace of staff reductions then slowed to about 3 per cent annually in 1988.

Yesterday's announcement seemed designed to refocus the management's attention on the need for continuing austerity. As an incentive to greater economy Mr Iacocca also announced a complex and potentially generous options-based savings scheme which would reward the company's 2,000 top managers if cost-reduction objectives were achieved.

He said: "The car and truck business in the US is undergoing a dramatic and permanent transformation that puts enormous pressures on all manufacturers. Recent sales have merely returned to normal trend projections, and we must take the necessary steps to ensure profitability."

Ford to pay \$3.35bn for Paramount unit

By Anatole Kalesky

PARAMOUNT Communications has agreed to sell Associates First Capital, its consumer financing subsidiary, to Ford Motor Company for \$3.35bn in cash.

Mr Martin Davis, US group's chairman, said the sale of Associates, which was put up for auction in April, would complete Paramount's "strategic development into a pure communications company with operations solely in the entertainment and publishing fields."

The price to be paid by Ford was at the top end of analysts' initial estimates of Associates' value, but was lower than the figure of \$4bn rumored on Wall Street in the past few days. Associates, which sells a wide range of consumer and commercial finance and insurance products, had gross revenues of \$2bn and operating profits of \$372m in its last fiscal year.

Until a few years ago Paramount was part of the far-flung Gulf & Western conglomerate put together in the 1960s and 1970s by Mr Charles Bluhdorn.

Mr Davis, who took over the company's management after Mr Bluhdorn's death in 1983, devoted himself to narrowing the company's focus by selling off numerous businesses and divisions.

This process culminated in April with a change in the company's name to Paramount and, a month later, with Mr Davis's failed bid to take over Ford.

For Ford the acquisition will provide a huge boost to its rapidly expanding financing activities. Like other car manufacturers around the world, Ford has been using its excess cash flow to diversify outside the highly cyclical automotive business.

Ford's management selected consumer finance as a promising direction for their diversification drive, in part because of the company's long-standing involvement in the auto financing business.

In the past five years Ford has become one of the biggest mortgage lenders in the country as well as a big provider of consumer banking services.

Oxdon Investments lifts Steinberg bid to C\$1.3bn

By Robert Gibbens in Montreal

THE BATTLE for Steinberg, the Canadian retail and property group, is to continue following a raised offer from Oxdon Investments, the Toronto group led by Unicoip Canada.

Oxdon, which has made three bids for Steinberg since January 1988, increased its offer by nearly C\$50m (US\$42m). The new bid comprises an unchanged C\$75 a share for the Steinberg voting stock and C\$25 for each non-voting share, up C\$3 from a previous offer. This brings the total to just over C\$1.3bn.

Senior members of the Steinberg family hold 52 per cent of voting shares, or 57 per cent if all family holdings are included. Oxdon owns a small percentage. The non-voting stock is publicly held.

Last Friday Socanav, a transportation group headed by Mr

Michel Gencher, took up an option on the family's 53 per cent voting block at C\$75 a share and said it was prepared to pay C\$75 and C\$51 a share for all voting and non-voting stock respectively. The total value would be about C\$1.3bn.

Socanav's bid was backed by the Caisse de Depot, a Quebec pension fund manager, and the Quebec Government on the grounds that Steinberg's assets were mainly in Quebec and should be offered to companies there.

Steinberg's real estate subsidiary, with a value of about C\$80m, would end up with the Caisse de Depot.

Socanav has until midnight on Monday to come up with its detailed offer to all Steinberg's holders. The family says it will tender to Oxdon if Socanav's bid is not made by the deadline.

Hong Kong transit group boosts first-half profits

By John Elliott in Hong Kong

HONG KONG'S heavily indebted Mass Transit Railway Corporation, which operates the colony's underground railway system, yesterday reported a substantially improved results for the first six months of the year when operating profits before interest and finance charges rose 38 per cent to HK\$560m (US\$64.7m) from HK\$406m in the same period last year.

The interest burden rose to HK\$768m from HK\$665m due to higher levels of interest rates, but the net loss for the period was slightly down at HK\$160m from HK\$172m. The total outstanding debt at the end of the first half was HK\$1.51bn, about the same as the end-1988 figure.

Mr Roger Moss, finance director, said the results showed MTR was on course to wipe out its heavy debt burden by the end of the century.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Uncertainty surrounds dollar

THE DOLLAR finished on a firmer note in currency trading yesterday, but the increase was not regarded as the start of a new bullish trend; on the contrary, it was seen by some as an endorsement of the dollar's underlying weakness. Investors pushed the dollar higher by taking profits and squaring the positions ahead of the week and month-end. However, there is little to suggest that the US Federal Reserve will reverse its decision to encourage easier monetary conditions, although some analysts regard the pace of the decline in US interest rates as being a little too fast.

US consumer spending in June was unchanged from May, compared with forecasts a 0.3 per cent increase, and coming close behind a smaller than expected increase in second quarter Gross National Product, undermined the market's perception that US rates are likely to remain soft.

The dollar closed at DM2.870 from DM2.860 and SF2.672 from SF2.675. It was also higher against the French franc at FF10.5150 from FF10.5075 but fell in terms of the yen to Y289.50 from Y290.50.

The D-Mark fell below a significant support level at Y74.00, falling at the close in London to Y73.95 from Y74.28 on Thursday. Analysts now suggest that the D-Mark may fall as low as Y73.80 but expect it to recover over the medium term, with major resistance at Y75.50. The West German unit was also weaker against the French franc, closing at FF3.3855, down from FF3.3870 on Thursday but still above support at FF3.3835. Better than expected French trade figures helped to underpin the franc.

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STERLING INDEX

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CURRENCY RATES

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DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

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POUND SPOT-FORWARD AGAINST THE POUND

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FT LONDON INTERBANK FIXING

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LONDON MONEY RATES

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FT GUIDE TO WORLD CURRENCIES Every Tuesday in the FT

LONDON TRADED OPTIONS

Large table with columns: Option Name, Bid, Ask, Premium, Discount

WORLD STOCK MARKETS

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AMERICA

Consolidation leaves equities little changed

Wall Street

A WIDELY expected consolidation after the record-breaking gains of the previous two days left equity prices little changed on Wall Street, but bonds soared to their best levels in more than two years, writes Anatole Kalatsky in New York.

The Dow Jones Industrial Average at 1.30 pm was 4.13 up at 2,639.61 and the Standard & Poor's 500 index was 0.32 ahead at a record high of 342.91.

Trading was modest with some 125m shares changing hands on the New York Stock Exchange, where advancing shares remained in close balance with those that declined.

The day started on a weak note as professionals took profits after the 50-point gain in the Dow over the previous two days. But lower prices attracted some institutional and individual buyers and the stock market gained further support from an unexpected rise in bond prices.

The Treasury's benchmark long-bond advanced by 1/8 to 110 1/4, a level at which it yielded 7.97 per cent. With interest rates down across the maturity spectrum, investors were optimistic that the psychologically important 8 per cent barrier on the long bond yield might finally be decisively breached.

An easy tone in the money market, where Federal Funds traded throughout the day at 8 1/4 to 8 1/2 per cent, also encouraged the bullish sentiment among bond investors.

Not surprisingly, interest-rate sensitive and financial stocks were among the day's biggest winners.

Chase Manhattan and Merrill Lynch were the two most active stocks. Chase advanced 1 1/4 to \$23.

Many investors had been eager to get back into the market, after being more or less absent for two months. The yen strengthened against the dollar and interest rates seemed set on a downward course as the US economy slowed down.

Turnover retreated to 577m shares from the 1.26bn traded on Thursday. The Topix index of all listed shares gained a modest 1.13 to 2,606.61.

Mr John Courtney of W I Carr said the market was "tired" after a strong week of trading. During the week volume had recovered strongly,

Hong Kong takes a realistic view of property blow

John Elliott explains why the market has regained some stability and optimism in spite of the odds

HONG Kong has learned how to make the best of bad news in the last few weeks since the events in Peking's Tiananmen Square rocked confidence in the colony, which returns to Chinese sovereignty in 1997.

The pragmatism has been amply demonstrated this week as the financial community's leading expatriate executives have shrugged off what in normal times would have been regarded as a market-shattering disaster, and have continued to pack their bags for annual holidays in Europe, Australia and the US.

The news was an occasion for the last vacant prime development site in the central financial district which went for HK\$2.7bn (US\$346m), far below figures of HK\$4bn or more which were being talked about two or three months ago.

But Hong Kong's realism has come to the fore, partly helped by the belief that the colony's over-heated property boom earlier this year had to be punctured some time. Bankers and analysts are expressing relief that as many as five tenders

were submitted for the site. They say they are also pleased that the winning price sets a base, albeit 20 to 30 per cent below pre-Tiananmen Square levels, from which negotiations for new deals can start after two months of uncertainty.

As a result, the stock market has looked somewhat more optimistic and the holiday-makers are looking forward to business picking up a little later in the year, even though analysts are lowering their economic (GDP) growth forecasts.

Predictions for growth this year have dropped from 6.6 per cent to 4.5 per cent, with 1991 per cent day suggested for next year. The figure last year was 7.4 per cent. But the Government has an estimated HK\$460bn in accumulated reserves and is expected to use some of them to spend on infrastructure projects that would pump prime the economy late next year and in 1991.

Shares have risen a little in the past couple of days, with the Hang Seng index closing yesterday at 2,526.76, up 33.04 from 2,493.72. The market has stayed low, producing such totals as Thursday's HK\$650m and HK\$1.1m yesterday.



used," says Mr Francis Yuan, the chief executive of the stock exchange. "What we need now is some encouragement in the next few weeks, like some good company results, and then the market might break through the 2,600 barrier with increased turnover. Otherwise the stabilising will continue without big turnovers."

The importance of the property auction goes beyond this week, because there has been continuing uncertainty since the events in China. Businessmen, analysts and speculators have been worried that confidence might decline further,

taking the option-forming property market with it. Hong Kong has always been vulnerable to China-induced jitters and this becomes worse as 1997 approaches. A study by Baring Securities shows that the market fell in 1976 by 8 per cent and then by 13 per cent when first Zhou en Lai and then Mao Tse-tung died.

In 1983 the index fell 37 per cent in three months as the 1987 hand-over became a reality. Since those days, Hong Kong has become more international and even more 1987-sensitive. From a high of 3,309.64 on May 15, the Hang Seng index plunged more than 36 per cent to 2,093.61 on June 5, the day after the Tiananmen Square clampdown. Since then, it has climbed to around its present 2,500 level.

The fall was led by property shares which had fuelled a sharp recovery in the market earlier in the year. Prominent stocks such as Sun Hung Kai, New World and Henderson Land fell by as much as 50 per cent from their peak, but they have generally recovered about half of that loss and yesterday the property sub-index climbed 2.8 per cent as investors switched from utility stocks.

Property shares are still trading at substantial discounts to net asset values and this week's auction, along with some other property sales, shows that property prices have dropped only to their levels of a year ago.

Dr K.S. Lo, who runs the Great Eagle property and construction company that controls the winning consortium for the prime site, knows he has a bargain. Total land purchase and construction costs will top HK\$5bn by the time it is completed in 1993.

Property experts estimate that top class offices on this site would fetch about HK\$5 a sq ft of floor area now. Dr Lo said yesterday that, even if that figure dropped to an improbably low HK\$30, he would still achieve a 10 per cent yield with interest rates at their present level of 10-11 per cent. At HK\$45, he would yield 15 per cent.

"Where else could I make such a return? In Manhattan or London you can only get a 6 per cent yield. I am very happy."

It is that sort of optimism - that bargains can still be struck and that there is time for another investment cycle to yield profits before 1997 - which is allowing people to begin to talk themselves pragmatically out of some of their Tiananmen Square gloom.

Analysts are also encouraged by the fact that industry in the southern Chinese province of Guangdong has not been hit, although China's economic problems are one of the factors leading to the lower economic growth forecasts.

At present low price levels, some family-controlled companies might be tempted to buy out their public shareholdings. There is also speculation that some Hong Kong quoted companies with internationally known names such as Dickson Concepts and Video Tech are considering buying out their shares in Hong Kong and then floating them on some more buoyant exchange elsewhere.

Such moves would be a setback for Hong Kong's ambitions to be recognised as an internationally important financial centre. But the events in China have put a big question mark over that ambition.

Because of the volatility of China's politics, there is no sign of a resurgence of long-term confidence in Hong Kong. In the past few days, however, a little of the normal buoyancy has re-emerged.

EUROPE

CAC index breaks key barrier as Paris strides ahead

FRENCH stocks stole the show as the West German market continued to consolidate. Peaks were also reached in Zurich and Stockholm, writes Our Markets Staff.

PARIS celebrated the approach of the big August holiday weekend with a second day of strong gains. Expectations of further US prime rate cuts, together with better domestic trade figures for June, underpinned the bourse's strength, but the sudden interest after several weeks of subdued volume was based mainly on strong fundamentals and a catching up process, observers said.

"People have ignored the French market because it's been plodding, but what they haven't realised is that it's been plodding steadily upwards," said one dealer. Interest was predominantly

from domestic investors, aware of the huge potential for restructuring and takeovers in the run-up to 1992.

The buying was not confined to locals, however. Foreigners who considered German shares to be approaching risky territory had been buying heavily into France, said a salesman.

Volume was estimated at FF2.5bn. The CAC General index breached the 500 barrier for the first time: the index, based on opening prices, gained 5.5 to 513.3.

The OMF 50 index was up 2.4 at 512.80, a rise of 2 per cent on the week. The gains came in spite of a bourse strike which hit open outcry trading. Chargeurs, the textile and air transport group, featured with a FF110 rise to FF1.155 as a heavy 400,000 shares amounting to about 7 per cent of the equity capital changed hands.

There were two block deals and speculation that Club Med might be building a stake. Chargeurs announced later that its airline, UTA, was talking to Club Med about a possible joint venture involving its charter subsidiary.

FRANCE's stock market was on good volume. The CREDIT Suisse index added 3.3 to 642.1, up 1.6 per cent on the week.

Nestlé, which announced an expected rise in first-half sales of 35 per cent on Thursday, saw its bearers gain SF290 to SF28,300 and its registered shares advanced by SF335 to SF21,950. Turnover in the stock market was very heavy, with a total of between 6,000 and 8,000 shares traded, compared with 2,300 last Friday.

One saleswoman said that brand names were increasingly being taken into account when valuing a company and that this was being reflected in Nestlé's share price.

Among chemical issues, which had lost ground earlier in the week, Hoffmann-La Roche bearers surged SF2,500, or 6.7 per cent, to SF40,000.

FLANKFURT fell again, although there was no heavy selling pressure. Some observers feel that the market is looking rather tired, while others believe declines over the last two days mark a mere break before the next surge upwards.

The DAX index lost 13.78 to 1,532.77 and the FAZ added 3.73 to 639.73, a rise over the week of 1.5 per cent. Turnover was moderate at DM4.6m.

The chemical sector continued to fall, with BASF losing DM2.40 to DM24.80. A big sell order in Veba, the utility, left the stock DM5 lower at DM319. Commerzbank, which reported

flat first-half figures on Thursday, lost DM6 to DM266.

MADRID picked up on the final day of trading before Spain's "Big Bang" reforms are introduced. The general index rose 1.43 to 302.23 - little changed on the week - helped by gains in the heavily weighted banking sector.

Turnover was estimated at \$70m, up from Thursday's \$62m. One analyst said domestic institutions had probably been supporting stocks before the trading reforms. BBV bank rose 20 points to 1,045 per cent of par after its 25 per cent rise in first-half profits.

MILAN was little changed in moderate volume as investors squared positions in anticipation of the summer holiday season.

Insurance issues strengthened, with Generali up L100 at L45,000 and Fondiaria rising

L440 to L59,940. The Comit index picked up 0.23 to 680.01, taking its gain over the week to 0.4 per cent.

AMSTERDAM saw interest continue in chemicals. The rest of the market eased, with the CBS all-share index off 0.6 at 199.8 - steady on the week - after hitting an all-time high of 200.4 on Thursday.

BRUSSELS closed the week quietly, but on a positive note. The cash market index rose by 26.60 points to 6,133.17.

STOCKHOLM climbed to its fifth consecutive all-time high. More investment professionals are getting back to work towards the end of Sweden's holiday season and another season - of company results - begins on August 10.

The ADARSVÄRDEN General index rose 1.7 per cent to 1,307.5 on the day for a gain of 2.2 per cent on the week.

ASIA PACIFIC

Nikkei advance halted by profit-taking

Tokyo

INVESTORS in Tokyo opted to take profits before the weekend as concern over the rapid rise in share prices took precedence over a desire to sustain the market's uptrend, writes Michio Nakamoto in Tokyo.

A strong performance on Wall Street overnight kept up the bullish spirit and the Nikkei breached its record high posted on Thursday in morning trading. Profit-taking, however, undermined earlier gains and the Nikkei closed down 79.55 at 34,705.63.

The day's high of 34,945.56 brought the index closer to the 35,000 level. Advances just outnumbered declines by 478 to 392 while 223 issues were unchanged.

Turnover retreated to 577m shares from the 1.26bn traded on Thursday. The Topix index of all listed shares gained a modest 1.13 to 2,606.61.

Mr John Courtney of W I Carr said the market was "tired" after a strong week of trading. During the week volume had recovered strongly,

surpassing the 1bn level for three days out of five, and the Nikkei average rose by over 800 points.

Many investors had been eager to get back into the market, after being more or less absent for two months. The yen strengthened against the dollar and interest rates seemed set on a downward course as the US economy slowed down.

The Japanese economy, for its part, was as strong as ever, he said. But yesterday's moderate loss and downturn in volume was a clear sign that "there is still a nagging doubt in people's minds," said Mr Courtney. Politically, the future was uncertain.

The slowing of the economy might be good for interest rates, but could eventually have a negative impact on worldwide growth, he added.

To add to investors' difficulties, there has been no strong issue to give the market direction. Interest in stocks that are sensitive to interest rate fluctuations shifted to large capitalisation stocks. Sumitomo Bank lost Y100 to Y3,690 while Nippon Steel gained Y7 to Y872 and Kawasaki Steel rose Y4 to

Y950. Nippon Steel topped the most active list with 39.4m shares while Kawasaki was third with 19.9m shares.

Housing shares were mixed, after being in the limelight on expectations that the Socialist Party's popularity would lead other parties to devise plans to improve housing. Obayashi suffered profit-taking closing down Y50 to Y1,910. Sekisui Chemical, which has 50 per cent of its sales in housing, advanced Y40 to Y1,730 - it was second most actively traded with 32.2m shares.

Trading was mixed in Osaka but the OSX average finished up 98.67 at 34,092.20. Volume slipped to 32m shares from 141m on Thursday. Life Stores, a medium-sized supermarket operator, rose Y170 to Y2,360, the present of Life Stores is said to be advising his counterpart that has emerged as the largest shareholder in three supermarket chains.

Roundup

OPTIONS activity inflated equity turnover in Australia, but price movements there and in Singapore were limited.

AUSTRALIA took a breather after a good week, although options-related activity pumped up turnover to huge levels. Volume reached 210m shares worth A\$703m, of which A\$333m was accounted for by unwinding of options positions.

Profit-taking left the All Ordinaries index 1.4 lower at 1,526.8 - a rise over the week of 1.5 per cent.

NEW ZEALAND made little reaction to the previous day's budget. The market began firmly, but came off in response to weakness in Australia. Shares closed steady, with the Barclays index up 0.69 at 1,978.97.

SINGAPORE edged higher in moderate trading, as bargain-hunting outweighed profit-taking. The Straits Times Industrial index gained 3.78 to 1,870.14 - 0.6 per cent up on the previous Friday's close.

MANILA advanced in an active session, following the arrest of Mr Satur Ocampo, a communist leader. The Government's efforts to delay Aussie increases until the end of the year provided further encouragement. The composite index jumped 49.57, or 4.3 per cent, to 1,198.02.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Thursday July 27 1989, Wednesday July 26 1989, and Dollar Index. Rows list various countries and their stock indices with daily and weekly changes.

Advertisement for 'PASS?' magazine. Text: 'YOU ARE AN ACCOUNTANT GIVING PERSONAL FINANCIAL PLANNING ADVICE AND YOUR CHOSEN SPECIALIST SUBJECT IS LATE 20th CENTURY MONEY MANAGEMENT'. Includes an image of a chair and promotional text about financial planning services.

LONDON STOCK EXCHANGE

FT-SE regains its pre-Crash levels

THE LONDON stock market finally broke through the Footsie 2,900 mark yesterday to levels not seen since before the market crash of October 1987. The gain of more than 23 points in the index was supported by significant, if somewhat selective, demand from European, US and Japanese institutional investors.

Account Dealing Dates table with columns for First Dealing, Second Dealing, and Third Dealing dates from July 27 to August 14.

overseas interest in British Steel (28m shares traded), British Gas (10m) and Lloyds Bank (7.1m). Domestic interest focused around the banking sector after the interim report from Lloyds disclosed substantial provisions against LDC debts.

chips, weakened in further response to the interim trading report. The market opened firmly but made most of its progress in the second half of the session, although Wall Street moved only slightly in early trading.

pointed to FT-SE 2,850 as a sensitive point for the market because of the nervousness over possible recessionary pressures on the domestic economy later in the year. There was a speculative flavour in some of yesterday's activity.

Seag trading volume jumped to 885.7m shares from Thursday's 484.6m, with the total boosted in the final two hours of trading as the equity market moved into the new equity trading Account.

FINANCIAL TIMES STOCK INDICES table with columns for Government Securities, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, and S.E. ACTIVITY.

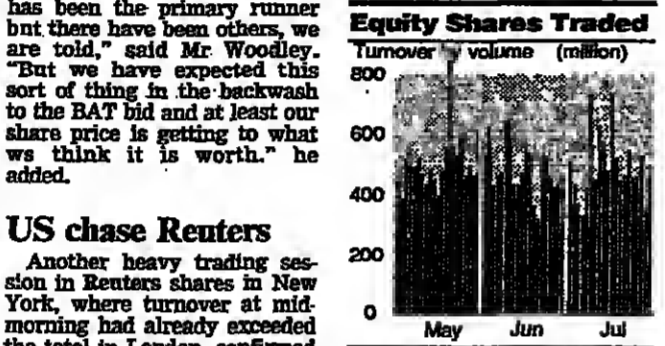
Lloyds' report pleases

The first of the batch of interim results from the big four clearing banks, those of Lloyds, showed the bank had made profits at the very top end of market expectations.

Lloyds' pre-tax and LDC debt provisioning profits came out at £557m, compared with a comparable figure of £287 for the same period last year.

Mr Robert Law of Shearson Lehman Hutton said the results from the bank's core businesses were even better than the overall figures showed.

Another series of stories, some resurrected and some new, but all said by the company to be unsubstantiated, drove Thorn EMI shares to a 1989 high point.



US chase Reuters

Another heavy trading session in Reuters shares in New York, where turnover at mid-morning had already exceeded the total in London, confirmed that it was US buyers who have been chasing stock in the global business communications group.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989 across various sectors like British Funds, Corporate, Industrial, etc.

RISES AND FALLS

Table showing rises and falls for various market segments like British Funds, Corporate, Industrial, etc.

COMMODITIES

WEEK IN THE MARKETS

Sugar provides the fireworks

SOFT COMMODITIES commanded most attention in the London markets this week, with coffee futures sliding to 8-year lows and white sugar prices reaching 8-year peaks.

climbed yesterday morning as talk circulated that India might need to buy about 300,000 tonnes of white sugar, although officials in New Delhi denied that they were actively seeking supplies.

far because they thought the \$12,000 level for three months metal (which last night closed at \$11,950 a tonne) would prove an effective resistance point.

The next figures are due from NatWest on Tuesday, followed by Barclays on Wednesday and Midland on Thursday.

Morgan Grenfell, the merchant bank continued to improve, as bid speculation drove the stock up 5 more to 320p.

Those stocks to gain ground in the wake of the Brent Walker story included Guinness, up 7% at 537p in good trade.

Among former stores a US tip recommendation from a US tipster had boosted Burton 12 to 387p on turnover of 4.2m shares.

Burton Group promotions

Mr Laurence Cooklin and Mr Paul Plant, deputy general managers of THE BURTON GROUP, have been promoted to joint group managing directors.

the warm glow of Thursday's earnings announcement and the general re-rating of the market's pharmaceutical stocks which has followed the recent spate of mergers in the international pharmaceutical industry.

W H Smith were also a firm market, the "A" shares closing at 950p, after broker Smith New Court picked out the stock as the long-term winner.

LEADERS AND LAGGARDS

Table showing percentage changes since December 30 1988 based on Thursday July 27 1989 for various sectors like Food Retailing, Capital Goods, etc.

BENCHMARK GOVERNMENT BONDS

Table showing benchmark government bonds with columns for Coupon, Red Date, Price, Change, Yield, Week ago, Month ago.

APPOINTMENTS

NatWest Group moves

Mr David Duffield has been appointed general manager, NATIONAL WESTMINSTER BANK group personnel, succeeding Mr John Chlene and Mr Donald Macpherson.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks for various companies like Anglo Saxon, Anglo Irish, Anglo Mercantile, etc.

DEVELOPMENTS

Mr Fred Thompson has been appointed chairman of OLEO PNEUMATICS, Coventry, a subsidiary of Wagon Industrial Holdings.

DEVELOPMENTS

Mr Tony Arnold-Boakes has been appointed treasurer of FIRST MORTGAGE SECURITIES. He was company secretary, and is succeeded by Ms Jeanne Bartlett.

DEVELOPMENTS

Mr Dick Fox has been appointed marketing director of INTERGRAPH (UK), a new post. He was managing director of National Telephones.

DEVELOPMENTS

Mr Stephen J. Brynan has been appointed treasurer of HOECHST UK from August 15. He was finance and administration partner at Laurie Millbank.

DEVELOPMENTS

Mr Bill Wallace has been appointed a non-executive director of GERRARD VIVIAN GRAY, agency stockbroker subsidiary of Gerrard & National.

DEVELOPMENTS

Mr Michael J. Hogan has been appointed director of OXFORD LASERS as managing director. Mr Dick Fox has been appointed marketing director of INTERGRAPH (UK).

سكرا من الامل

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information for various categories including Windermere Unit Trusts, City of Edinburgh Life Assurance, and others. Columns include company name, unit price, and other financial metrics.

INSURANCES

Table listing insurance companies and their details, including AA Friendly Society, Allianz Life Assurance Co Ltd, and others.

Continuation of the main unit trust information table, listing various unit trusts and their associated companies, such as Liberty Life Assurance Co Ltd and others.

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, Offer, Yield, and other financial metrics. Includes sub-sections for Jersey (SIB Recognised), Offshore and Overseas, Guernsey (SIB Recognised), Management Services, Luxembourg (SIB Recognised), and Switzerland (SIB Recognised).

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

LUXEMBOURG (SIB RECOGNISED)

SWITZERLAND (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

FT UNIT TRUST INFORMATION SERVICE

Table listing various FT Unit Trusts, including names, dates, and performance metrics. Sub-sections include 'ISLE OF MAN', 'LUXEMBOURG', and 'OTHER OFFSHORE FUNDS'.

LONDON SHARE SERVICE

Table listing London Share Service funds, categorized into British Funds, Commonwealth & African Loans, and Money Market Bank Accounts. Includes performance data and fund names.

LONDON SHARE SERVICE

Labels Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS - Contd

Table listing Building, Timber, and Roads stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES - Contd

Table listing Drapery and Stores stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

ENGINEERING - Contd

Table listing Engineering stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

ELECTRICALS

Table listing Electrical stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

FOOD, GROCERIES, ETC

Table listing Food, Groceries, and other stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INSURANCES

Table listing Insurance stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BEERS, WINES & SPIRITS

Table listing Beer, Wine, and Spirit stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BANKS, HP & LEASING

Table listing Bank, HP, and Leasing stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

CHEMICALS, PLASTICS

Table listing Chemical and Plastic stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES

Table listing Drapery and Stores stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

HOTELS AND CATERERS

Table listing Hotel and Catering stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INSURANCES

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LONDON SHARE SERVICE

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INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE

Table listing leisure companies such as British Airways, British Caledonian, and others, with their respective share prices.

MOTORS, AIRCRAFT TRADES

Table listing companies in the motor and aircraft trades, including British Leyland, British Aerospace, and others.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies like News International, Newsprint, and others.

PAPER, PRINTING, ADVERTISING

Table listing companies in the paper, printing, and advertising sectors, including Newsprint, Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of the paper, printing, and advertising companies table.

PROPERTY

Table listing property-related companies and their share prices.

SHIPPING

Table listing shipping companies and their share prices.

SHOES AND LEATHER

Table listing companies in the shoes and leather industry.

SOUTH AFRICANS

Table listing South African companies and their share prices.

TEXTILES

Table listing textile companies and their share prices.

TOBACCOS

Table listing tobacco companies and their share prices.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land-related companies.

FINANCE, LAND, ETC

Table listing various finance, land, and other companies.

OIL AND GAS

Table listing oil and gas companies and their share prices.

OIL AND GAS

Continuation of the oil and gas companies table.

TRUSTS, FINANCE, LAND - Contd

Continuation of the trusts, finance, and land companies table.

FINANCE, LAND, ETC

Continuation of the finance, land, and other companies table.

OIL AND GAS

Continuation of the oil and gas companies table.

OIL AND GAS

Continuation of the oil and gas companies table.

OIL AND GAS - Contd

Continuation of the oil and gas companies table.

OVERSEAS TRADERS

Table listing overseas trading companies and their share prices.

PLANTATIONS

Table listing plantation companies and their share prices.

MINES

Table listing mining companies and their share prices.

FINANCE

Table listing various finance companies.

FINANCE

Continuation of the finance companies table.

MINES - Contd

Continuation of the mining companies table.

THIRD MARKET

Table listing companies traded on the third market.

MINES

Table listing various mining companies.

FINANCE

Table listing various finance companies.

FINANCE

Continuation of the finance companies table.

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FINANCIAL TIMES

Weekend July 29/July 30 1989

Royal Brierley
THE FINEST ENGLISH FULL LEAD CRYSTAL

Lloyds writes off £464m in debts

By David Barchard

LLOYDS BANK wrote off £464m against developing country debts in the first half of this year, reviving the spectre of Third World debt that banns the big four clearing banks.

As a result, Lloyds' pre-tax profits in the first half of this year dropped to £33m, less than a quarter of their level a year ago.

However, the City approved of the move, regarding it as a prudent step. Lloyds' shares rose 13p during the day to close at 357p, while those of the other three large clearers also rose.

Sir Jeremy Morse, the bank's chairman, said it was very disappointing that Lloyds, which wrote off £1.06bn in 1987, found itself again faced with such a large figure for debt provisions. He said: "The ability to make provisions does show how much we have strengthened our position."

Lloyds, the smallest of the big four, has pushed its debt provisioning to the equivalent of 47 per cent of the lending at risk. A total of £185m of the provisions are made under the Bank of England scheme against debts to particular countries, while £300m has been set aside in general provisions which the bank will hold until it decides where to assign them. "Problem" loans already recovered amounted to £19m.

Without the debt provisions, Lloyds would have reported profits 17 per cent up on last year. With the debt provisions, operations returning an improved performance despite less favourable market conditions.

Lloyds' decision to return to heavy debt provisioning reflects mounting alarm among international bankers at the economic situation in three large debtor countries - Argentina, Brazil, and Poland - as well as concern that 15 of 29 debtor countries, led by Argentina and Venezuela, are not paying interest.

Sir Jeremy indicated that Lloyds expects the outlook for Third World debt to become clearer by the end of the year.

The three other large clearing banks, National Westminster, Barclays, and Midland, now seem likely to make similar increases in their Third World debt provisioning. Provisions cut Lloyds Bank to £33m, Page 8

Quiet satisfaction on the sidelines

Philip Stephens on how Heseltine is climbing the slippery pole

MR Michael Heseltine has every reason to feel content with the embarrassing reassignments over Mrs Margaret Thatcher's cabinet reshuffle.

He is also acutely aware that he needs to avoid the charge that he is seeking to further his own ambitions by making political capital out of it.

So yesterday, Mr Heseltine was scrupulous to avoid joining those of his colleagues at Westminster who have criticised Mrs Thatcher's handling of the ministerial shake-up as ruthless or authoritarian. This saw the forcible move of Sir Geoffrey Howe from the Foreign Office but not before he was offered Mr Douglas Hurd's job as Home Secretary.

Sitting in his deceptively modest office a few hundred yards from Westminster, Mr Heseltine made it clear he would leave it to others to attack Sir Geoffrey's move or the slight to Mr Hurd.

Instead he offered his views on the policies and priorities upon which the Government should now be focusing.

It is an agenda that is readily distinctive from that of Mrs Thatcher - he is passionately pro-European and sees a far more positive role for the Government in supporting industry in the world market-place - but one that is constructed with care to ensure it cannot be portrayed as disloyal.

The agenda will expand further over coming months: a recently-published book on Europe will be followed by one on Japan, the endless round of speeches at local Conservative associations will stop only briefly during the summer.

"The history of the last 40 years is one of Britain reluctantly catching up... It is a



sad history and it would have been so much better if Britain had led," Mr Heseltine laments.

He then adds, however, that the deal agreed by Mrs Thatcher at last month's Madrid summit is a significant step towards preventing that happening again.

The 56-year old former defence minister, who stormed out of her cabinet in 1988 at the height of the Westland affair, writes above anything else to be the next leader of the Conservative Party - and the next Prime Minister.

It had not escaped Mr Heseltine's notice that the political furor surrounding Sir Geoffrey Howe's forced removal from the Foreign

Office has shortened bookmakers' odds on his own chances of succeeding Mrs Thatcher.

Ladbrokes now quote him as a four-to-one prospect, down from six-to-one a week before the reshuffle and 10-to-one not that long before.

That puts Mr Heseltine, confined to the relative obscurity of the Commons backbenches for over three years, just behind Mrs Thatcher's "official" heirs apparent - Mr Baker and Mr John Major, the new Foreign Secretary.

Despite the depth of his anger during Westland, he decided within months of his departure from Downing Street that the best way to get back there - in Mrs Thatcher's chair - was to fight for the

Conservative Party rather than to attack her.

The three years since have been spent on assiduously cultivating his fellow Conservative MPs and on a tireless campaign of speeches, books, and political handshaking. The aim is to establish his own platform for the day she eventually retires to Dubrovnik - after of course she has won the next election.

Mr Heseltine is as convinced as ever that she will win, despite the Conservative's recent slump in the opinion polls. "One to one is large enough to be invincible in anything but the most catastrophic of situations."

That catastrophe would only be possible if the Government failed to restore its grip on the economy. "The central issue is that of inflation. Our success is linked very closely to the perception that we can run the economy competently."

The Prime Minister's decision this week to allow Mr Nigel Lawson to remain in place as Chancellor was the clearest signal that the Government would stick to its communitarian policy.

Getting results would be a slow process but in the meantime the stars of the reshuffle - particularly Mr Kenneth Baker, the new party chairman and Mr Chris Patten, the Environment Secretary - were suited to responding to many of the major concerns.

Meanwhile, the fact that Mr Heseltine must derive from Mrs Thatcher's discomfiture this week - and from the fact that his criticism during Westland of her style of Government is now widely shared - will be enjoyed strictly in private.

United front, Page 3

Bush warns Congress over key votes

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush warned Congress yesterday that important votes this week risked both undermining the US negotiating position with the Soviet Union and sending the wrong signals to financial markets on the Federal Budget deficit.

He was talking to reporters after a week in which the House of Representatives has adopted a defence budget radically different from the one his administration proposed.

A House-Senate conference has also approved a method of financing the rescue of the troubled savings and loans industry which might breach

the Gramm-Rudman deficit reduction law. At the same time there is a stalemate over a proposed cut in capital gains tax and the nomination of the main civil rights official has been held up.

Taken together, these events could weaken central planks of Mr Bush's programme and yesterday he sought to put pressure on the Democratic-controlled Congress ahead of a series of important votes next week to resolve these matters.

The main setback has been on defence, where the House has voted for substantial reductions in the Star Wars/Strategic Defence Initiative,

the B2 Stealth bomber and the mobile missile systems while voting to continue two aircraft programmes which the Pentagon wished to end.

Referring to the need for an overall strategic concept, Mr Bush said the US did "not want to negotiate with the Soviet Union without as many cards in my hand as possible. So there is an arms control dimension to what we're talking about too." He was looking to the Senate to restore the cuts and predicted that the administration would "prevail for most of what we want."

President Bush did not believe he would have to veto

the bill on the rescue of the financially troubled savings and loans industry. The current Congressional proposal would put \$50m of the bailout within the Federal Budget, though with a waiver of this amount from the Gramm-Rudman deficit reduction law.

He said the administration had 40-plus votes "staying firm" in the (100-strong) Senate and this would be sufficient to block any waiver.

However, Mr Bush said he was worried about "bending and breaking the Gramm-Rudman limits which would send a bad sign to international markets".

Top Chinese companies investigated

By our Foreign Staff

INVESTIGATIONS into two of China's best known state-owned companies were announced last night by the country's ruling politburo. It also announced the break-up of a corporation closely linked to the son of Mr Deng Xiaoping, the country's paramount leader.

State television reported that a special meeting of the Communist Party politburo announced a seven-point programme of changes designed to end privileges for party leaders and their families, and to address popular concern about corruption in the leadership.

The politburo also ordered

the break-up of the Kaoghua Development Company, which has had as its figurehead Mr Deng Pufang, the handicapped son of Mr Deng and the head of the China Welfare Fund for the China International Trust and Investment Corporation (Citic), the investment arm of the Chinese Government.

Citic has been behind most of the country's large foreign investments and has been active on world bond markets. However, Citic staff were prominent during the pro-democracy protests, which were crushed last month.

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The politburo also ordered

CHIEF PRICE CHANGES YESTERDAY

FRANKFURT (Dm)		PARIS (FFr)	
Kugelfischer	418 + 17	UCB	326 + 23.6
Schering	744 + 9	Arjomari-P	2740 + 182.5
Yale	145 + 7.5	Procedis	3510 + 223.2
KF-leiner Werke	175 - 10	La Redoute	3900 + 233.2
Didier-Werke	278 - 10	Falls	
Kaufhof	518.5 - 18	Eurotunnel	94 - 4.8
SHF Bank	482.5 - 10.5	Rousselle	1631 - 53

NEW YORK (\$)		TOKYO (Yen)	
Illness		Illness	
Chase Manhattan	39 1/2 + 3/4	Morita Fr Pump	1200 + 100
Merrill Lynch	48 1/2 + 1/2	Godo Shiroku	1600 + 100
Uphorn	34 1/2 + 1/2	Hitschi Elec	1500 + 100
Pfizer		Falls	
Aristol-Myers	48 1/2 - 1 1/2	Daito Wool Spn	1030 - 80
Chrysler	35 1/2 - 1 1/2	Godo Shiroku	2460 - 140
Sun Micro	14 1/2 - 1 1/2	Netsel Elec	896 - 51

New York prices at 12.30.

LONDON (Pence)		P & O Daird	
Allied-Lyons	528 + 16	Racal Telecom	402 + 26
Avis Europe	578 + 128 1/2	Rank Org	569 + 20
Barclays	509 + 26	Riedel Int	438 + 12
Boots	294 + 8	Scott & Newc1	378 + 10 1/2
Burton	257 + 13	Smith (WH) A	350 + 18
Douglas (RM)	435 + 20	Thames TV	528 + 8
CIN	357 + 12	THORN EMI	540 + 44
Gen Accident	1000 + 11	WCRS	305 + 9
Ladbrokes	324 + 8	Falls	
Laporte	495 + 13	Eurotunnel Uts	848 - 66
Lloyds Bank	357 + 12	Kode Int	190 - 10
Lloyds Chem	149 + 9	Stock Shop	58 - 11

WORLDWIDE WEATHER

City	Yrly	Yrly	Yrly	Yrly
	mo	mo	mo	mo
	C	F	C	F
Accra	25	77	25	77
Alger	20	68	20	68
Amsterdam	10	50	10	50
Athens	18	64	18	64
Bahar	28	82	28	82
Bangkok	28	82	28	82
Beijing	17	63	17	63
Bombay	27	81	27	81
Buenos Aires	15	59	15	59
Calcutta	27	81	27	81
Cairo	22	72	22	72
Cardiff	10	50	10	50
Chicago	10	50	10	50
Copenhagen	10	50	10	50
Dublin	10	50	10	50
Hong Kong	25	77	25	77
London	10	50	10	50
Los Angeles	18	64	18	64
Lyons	10	50	10	50
Manila	27	81	27	81
Medan	27	81	27	81
Mumbai	27	81	27	81
Nairobi	22	72	22	72
Paris	10	50	10	50
Perth	18	64	18	64
Prague	10	50	10	50
Rangoon	27	81	27	81
Rio de Janeiro	18	64	18	64
Rome	15	59	15	59
Sao Paulo	18	64	18	64
Singapore	27	81	27	81
Sydney	18	64	18	64
Taipei	22	72	22	72
Tel Aviv	18	64	18	64
Tokyo	15	59	15	59
Toronto	10	50	10	50
Washington	10	50	10	50
Yokohama	15	59	15	59

C - Cloudy, D - Drizzle, F - Fog, H - Hail, R - Rain, S - Snow, ST - St. Show, T - Thunder, ? Mean GMT time zone

BANGKOK 28°C 84°F Sunny

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THE LEX COLUMN

The bankers take their medicine

It seems there is nothing the stock market likes better than

the announcement of its second nasty half-yearly loss in just two years because of the need to make further massive provisions for troubled Third World loans. Indeed, the rather odd thing yesterday was that the shares of Barclays and NatWest performed even better, on the assumption that they could afford to be even tougher than Lloyds in providing for what bankers now love to call yesterday's problem.

Lloyds' heavy exposure to Latin American borrowers has been the main reason for its low stock market rating, and its ability to increase its provisions to 47 per cent of its exposure without unduly damaging its capital ratios is a measure of the steady recovery in its financial strength. Meanwhile, the rest of the clearers will find it hard to match the 16 per cent rise in Lloyds' interim dividend. Whatever one might think about the quality of the group's remaining international debt load, Lloyds' ability to continue to grow its dividend faster than the competition is impressive. The key question now is whether this can continue in the face of a marked slowdown in the UK retail financial services industry. However, a prospective multiple of 4 1/2 times earnings is not asking a lot.

Wall Street has risen significantly since Hanson announced plans for an initial public offering of just over half its shares in Smith Corona, so it comes as some surprise to see such a street-smart operator having to cut the expected offer price by 12 1/2 per cent to get it away. Perhaps Hanson's US investment bankers were too ambitious. But at \$21 Smith Corona is being floated at less than 10 times this year's earnings, which seems cheap if this really is a growth stock.

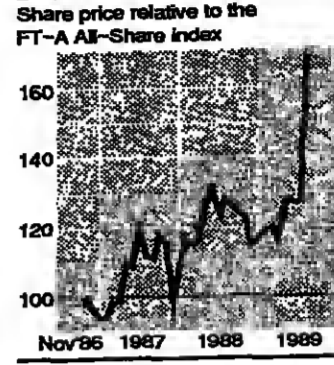
Part of the reason for the lacklustre reception is that Hanson itself is raising \$400m plus from the deal and is leaving Smith Corona with far more debt than equity at a time when the US economy is slowing down fairly rapidly. Smith Corona is expected to grow faster than average, but its impressive recovery under Hanson owes a lot to the protection of a 25 per cent decline in the US dollar and substantial improvement in operating margins, neither of which can be counted on to continue.

Underpinning this, of course, is the strength of the Dow, which at over 2,640 is a mere 20 points away from its all-time peak. The US is enjoying a benign combination of recessionary pessimism in the bond market - the long bond rate is

FT Index rose 22.3 to 1,924.8

Avis Europe

Share price relative to the FT-A All-Share Index



almost through 8 per cent - and soft-landing optimism in equities. In the course of July, the Dow has risen a clear 200 points, or over 8 per cent. It is asking a lot to expect this rate to continue.

This need not mean that the market's underlying trend is turning down. But for a fund manager planning tactics for the third quarter, this could be a good time to review the attractions of money on the street at 14 per cent.

the parties sit cosily on each other's boards. The kind of premium necessary to clinch a friendly deal when there is no one else plausible bidder and when it already owns a third of the shares is probably around 30 per cent. So the 29 per cent rise in the Avis Europe share price yesterday on the basis of mere bid talks might suggest rather more risk than reward.

On closer inspection, Avis may be different. There is no need to invoke the astronomical multiple Chrysler recently paid for the Thrifty car rental business to conclude that Avis should command a high price. It has an excellent brand name, car hire seems to be a growth market in Europe, and the company is well managed. Moreover, there are good commercial reasons for putting the two Avis hits back together, which were only pulled apart in the first place to meet the financial needs of the Avis Inc buy-out. For all that, a multiple approaching 30 might not be too much, implying a bid price of 850p or so, in which case yesterday's 879p seems a fair enough reflection of the smallish risk that friends may fall out.

Sooner rather than later, Mr Leon Brittan in his new role in Brussels must think seriously about deals such as the private arrangement between Victorio and Colonia, Germany's second largest insurer. By buying a majority shareholding in Colonia from the Oppenheim clan, Victorio will achieve something other French insurers will envy: an *entree* to the stable German market, and a place at the top table of European insurance.

It is easy to see why the idea appeals to Victorio, which last year failed to woo the UK's Royal Insurance into marriage. For Victorio is a well-run but over-capitalised company, fat with prime Gallic real estate, with a book of business skewed too heavily to French life assurance and a problem of declining return on equity. It is less obvious, perhaps, what the deal will do for minority shareholders of the four Colonia group companies, who have yet to learn anything about the price Victorio will pay.

One should also be wary of the rhetoric saying European insurers must merge and acquire if they are to compete post-1992. Such consolidation may suit managers motivated by *la gloire*. It could just as easily stifle the competition 1992 is supposed to produce.

Markets

It is hard to shake off the feeling that the London equity market is getting a risky place to be. The FT-SE is now higher than it was on the eve of the crash, having finally managed to close above 2,500. No one seems happy at this level, but even the bears are nervous that individual stocks or sectors may race away again.

Thus, Thorn EMI was up 44p yesterday on rumours first heard some months ago, and Barclays was up 25p on the grounds that the banks, like the stores, are so bombed out as to be attractive.

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Victorio/Colonia

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It is easy to see why the idea appeals to Victorio, which last year failed to woo the UK's Royal Insurance into marriage. For Victorio is a well-run but over-capitalised company, fat with prime Gallic real estate, with a book of business skewed too heavily to French life assurance and a problem of declining return on equity. It is less obvious, perhaps, what the deal will do for minority shareholders of the four Colonia group companies, who have yet to learn anything about the price Victorio will pay.

One should also be wary of the rhetoric saying European insurers must merge and acquire if they are to compete post-1992. Such consolidation may suit managers motivated by *la gloire*. It could just as easily stifle the competition 1992 is supposed to produce.

Underpinning this, of course, is the strength of the Dow, which at over 2,640 is a mere 20 points away from its all-time peak. The US is enjoying a benign combination of recessionary pessimism in the bond market - the long bond rate is

Avis Europe

Putting together a consortium bid is not easy even when

MARSTON'S
Pedigree Bitter

National distribution off to a good start

Substantial progress in two key areas - the deal with Whitbread to distribute nationally our flagship ale - Pedigree Bitter - has got off to a good start and our new Tavern Table catering concept has already led to improved contributions from our Managed Houses. Both achievements augur well for the future; the current year has started well.

Michael Hurdle CHAIRMAN

PRE-TAX PROFIT UP 15.3% to £14.93m (1988 £12.95m)

TURNOVER UP 8.1% to £79.54m (1988 £73.65m)

EARNINGS PER SHARE UP 15.9% to 11.29p (1988 9.74p)

DIVIDENDS PER SHARE UP 15.9% to 3.36p (1988 2.90p)

NET ASSETS PER SHARE UP 105% to 209p (1988 102p)

Copies of the report and accounts are available from: The Secretary, Marston, Thompson and Evershed p.l.c., PO Box 28, Shobdon Road, Burton-on-Trent DE14 2BW.

BREWERS OF TRADITIONAL BURTON-ON-TRENT BEERS

MARSTON'S

Weekend FT

SECTION II

Weekend July 29/July 30, 1989



IN SOVIET central Asia, an ecological catastrophe is crippling and killing thousands of people in some ways, it is a disaster greater than the nuclear fire at Chernobyl. And without urgent and sympathetic handling by the Kremlin, the pollution-borne plague could become a trigger for a national revolt in the Moslem republics colonised by Russia 100 years ago. It is another grave political test for the beleaguered Mikhail Gorbachev.

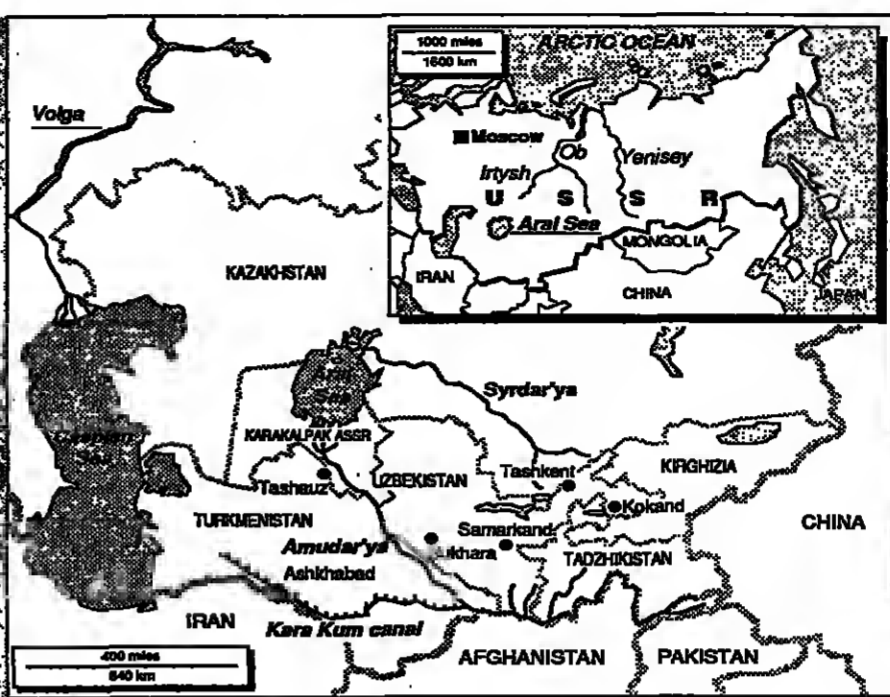
As the true scale of the disaster emerges, uncovered by a newly-independent press and emboldened scientists, the central bureaucracy is running out of scapegoats. Although activists in the region have not said so too loudly, it is clear they believe the Soviet system itself is the culprit. The hubris of Moscow's economic planners has brought on the mass death and disease on the people of the region. A member of the state commission for science and technology told me that the worst of the disaster was still to come.

The cause of the catastrophe can be summarised in one word: cotton. For years, huge overuses of chemical fertiliser, pesticides and defoliants have been poured on the cotton fields. The chemicals have seeped into the water supply, poisoning tens of thousands. At the same time, great quantities of water have been siphoned from the region's two main rivers, the Amudarya and the Syr-darya (the Oxus and Jaxartes of classical times), for irrigation. Starved of water, the Aral Sea is disappearing. In the mudflats left behind lie millions of tons of salt and chemicals which, picked up by the wind, float in deadly dust-clouds to destroy crops and poison the land for hundreds of miles around. Even the climate of the region has changed. When I asked Oraz Ovezgeldiev, the mild-mannered president of the Academy of Sciences in Ashkhabad, Turkmenistan, to describe the situation, he said it was "very aggressive." A local journalist with whom I spoke used the word "mortal."

In the Karakalpak region bordering the Aral Sea, two-thirds of the people suffer from hepatitis, typhoid or throat cancer, according to an article last month in *Socialist Industry*, an official Communist Party organ. It said 83 per cent of the children had serious illnesses. Andrei Sakharov, the famous physicist and liberated dissident, claimed a few weeks ago that more than half the children living near cotton plantations in Uzbekistan suffer from serious liver complaints and that most of the young men called up for national service are rejected as unfit.

Infant mortality in Soviet central Asia is as much as four times the USSR average, and on a par with the least-developed countries in the world. After years of concealing or fiddling the figures, local officials have admitted that the infant death rate ranges from 45 per thousand in Uzbekistan, to 58 per thousand in Turkmenistan, which probably has the worst health record in the Soviet Union. In some areas, more than one in 10 of the babies die in their first year - and the rate is increasing. Many are born with hideous deformities. Among people of all ages, cases of infectious hepatitis, jaundice and gastro-intestinal disease have multiplied according to reports in the Soviet national press over the past 18 months. Malnutrition, anaemia and rickets have re-appeared and there is even talk of leprosy.

Almost more distressing are the reports of a more recent phenomenon. Increasing numbers of young women and girls are committing suicide by pouring oil over themselves and setting themselves alight.



Worse than Chernobyl

Christian Tyler in Turkmenistan uncovers an ecological disaster that threatens Soviet unity

Officials have tried to explain these terrible acts of self-immolation as being the result of "feudalistic" practices. By that, they mean the pressure on girls to prove their virginity before marriage; to marry a close relative to avoid paying bride-price; to submit to wife-beating; or to have more children than they can manage - in other words, the remnants of a tribal, Moslem society. But that explanation is no longer seen as adequate. Instead, the suicides are being attributed to a life of ceaseless toil in the cotton fields, malnutrition, physical suffering, disease and downright despair.

The plight of the victims of the central plan is made worse by a lack of hospitals, clinics and qualified medical staff to run them. For so long as the real statistics were brushed under the carpet, there was no need for extra provision. But in Turkmenistan today, I discovered, there are special medical teams from Moscow attempting to fight the pollution plague.

A few facts will give some idea of the way in which a fragile, fertile oasis and desert has been abused to satisfy Moscow's demand for raw cotton. Some are taken from an academic anthology of the problem, *The Price of the Plan*, by Patricia Carley, to be published in Britain later this year. An average of 30 kilos of fertiliser, containing one to two kilos of toxic chemicals, is applied to each hectare of agricultural land each year in the USSR. Up to 600 kilos, containing 30 to 50 kilos of poison, are dumped on central Asia's cotton crop. A powerful and dangerous defoliant called butifos, banned officially in 1963, was still being applied in 1987 "in order to use up supplies." It was outlawed finally after a campaign by the local correspondent of a

national paper, *Literaturnaya Gazeta*. Nearly half the water in the Amudarya river is channelled into the fields of Uzbekistan and Turkmenistan. An engineer I spoke with on the Kara Kum canal - the longest in the world and built with convict labour - said the canal takes 10 per cent of the Amudarya's water. But the engineer, who is in charge of maintenance, seemed to know practically nothing about the ecological tragedy. A top Soviet scientist commented: "That is precisely the problem. Everything has been kept in separate boxes."

In drier years, the Amudarya does not even reach the Aral Sea. The Syr-darya has not really reached it for 15 years. The level of the Aral has fallen by around 15 metres and its area has shrunk by about half in the past 30 years. Fishing villages once on the shore are now between 20 and 50 miles inland. The salinity of the water has risen from 10 to 23 per cent - in some parts, to 44 per cent. Twenty years from now the Aral could be only a small, briny swamp in the middle of a salt and chemical desert.

Eight or nine times a year, a dust storm swirls overhead, dropping 5m tonnes of salt, sand and dust on central Asia. A *sentad* (clandestine) document sent to Paris described the scene in almost biblical terms: "The sky is covered by a salty curtain, the sun becomes crimson and disappears in the salt dust. In that oblast (province), not one tree grows on the land. The livestock are perishing. The people are also getting sick and dying."

Nature is taking its revenge on man for his monomania - in this case, for his obsessive cultivation of cotton at the

expense of almost everything else. So meat, fruit and vegetables, as well as drinking water, are in short supply.

Cotton is an important crop in a nation where synthetic fibre production is underdeveloped, and it earns valuable hard currency in export markets. The Russians call it "white gold." Central planners in Moscow no doubt calculated that, by massive irrigation, they could simultaneously develop their backward southern empire, provide enough jobs to keep the indigenous people quiet, and serve the mills of European and Siberian Russia. Almost all the raw cotton is sent north for processing and the five-year plan calls for still more irrigated acres.

THE SHEER scale of socialist investment and achievement can be seen by anyone who flies over the region: long lines of collective farms reaching out into the reclaimed land of the desert. But the central planners seem to have been ignorant of the old nomadic proverb: "Water brings life, but also death." Their plan set quantitative targets, not qualitative ones. The result was that fulfilling the quota became an obsession, leading - as *Literaturnaya Gazeta* put it - to "the dictatorship of a single crop."

Children are still called out of school to work in the cotton fields and grow up having missed about a third of their education. Probably because the plan provided the wrong incentives, quality and yields started falling earlier this decade. Meanwhile, China emerged as a powerful international competitor.

Moscow has accused local leaders of ignorance, mismanagement and corruption. President Gorbachev himself has criticised Uzbekistan for squandering water and not pulling its weight. But the intellectuals of the region - especially writers and scientists - are less and less willing to let the citizens of central Asia take all the blame. Increasingly, they imply that the plan itself creates waste and invites corruption among officials trying desperately to hide their failure to meet impossible targets.

The ordinary people in the affected area - about 35m of them - may only now be starting to realise how much cotton-slavery has diminished their lives. They are certainly unhappy about the propaganda which suggests their hardship is their own fault. The indigenous Moslem population of these republics has been increasing by 3 per cent a year, a rate that terrifies the slow-breeding Slavs to the north. But the suggestion made by officialdom - that large families are the cause of the region's extraordinary ill-health and water shortage - cannot be sustained for long. Such propaganda makes the work of family planners even harder. It is hard enough to persuade parents that spacing children is a prudent measure and not a discriminatory, undercover way of controlling the increase of minority races in the USSR. (Even if the policy were not controversial, the means are lacking. So scarce are intra-uterine devices, the most acceptable method of birth control to Turkmen women, that they cost 120 roubles on the black market against an official price of 60 kopeks.)

Understanding of the ecological disaster

The Long View Managers too big for their boots

THE BLUE Arrow affair, you will recall, was originally about an attempt to rig the share price of a company which had made an excessively ambitious and expensive takeover bid. Although the tactics of the County NatWest and his henchman are trying to "unbundle" BAT Industries, claiming that distinct business areas are worth more when they are set free. At the very same time, a company like Boots is trying, through the proposed Ward White takeover, to expand horizontally into sectors of the retail trade about which it knows little or nothing. This, presumably, is the "bundling" process in action.

I take a fairly cynical view of all this. Most of these deals, whether involving acquisition or break-up, are driven largely by intermediaries seeking huge fees. All that really matters to the investment bankers is that

there should be some activity in one direction or the other (or even better, in both directions at once). It is interesting to see that a few institutional investors are at last beginning to show signs of impatience with these antics. Mercury Asset Management and Sun Life this week voted gallantly, if unavailingly, against the Boots deal. But, for the most part, fund managers are still stuck somewhere between acquiescence and apathy.

There are well-worn theoretical reasons why the fund managers should take a tougher line. It is their job to build portfolios and diversify their risks and their opportunities. If they had wanted to buy Ward White, they could have done so earlier this year at not much more than half what Boots is likely to end up paying. They want corporate executives to manage the company's existing assets better, not pre-empt the portfolio management function of the institutions.

On this argument, the companies should restrict themselves to proposing restructuring deals which involve genuine industrial advantages, or they should place a great deal more emphasis on green-field investment in new projects which will create new wealth.

You might think that the more overtly empire-building proposals would be stopped in their tracks by a crash in the bidder's share price. If conglomerations does not add value



Amid the drama of the Blue Arrow affair, the reasons for the original share price manipulation need to be remembered

(and actually, according to Goldsmith, erodes it), then the bid premium enjoyed by the shareholders of the acquired company should come off the value of the acquirer immediately. One reason why it usually does not is, as I have pointed out, that the gentlemen of the

City investment banks are paid large sums to arrange support. They are helped by the way the fund managers enjoy the fun and fantasy of the takeover game. Many of them hold Boots and Ward White. Suddenly, they seem to have been given something for nothing in the shape of a bid premium - reflecting the scope for "synergy," as they used to call it. Why spoil things by selling Boots and driving down its share price?

The more fundamental problem, however, is the clash with management objectives. The more ambitious corporate executive is not content to manage a restricted pool of assets in what could well be a mature business. He wants to expand into more exciting growth sectors; and the fact that his institutional shareholders may have obtained exposure to such opportunities through other investments will not help to make him satisfied with managing, for instance, a dull chain of pharmacies.

It all depends on how you view management. You can see it as a service which can be hired easily and combined with trading assets as necessary. Alternatively, you can regard it as a self-standing resource which must constantly be fed new resources and opportunities lest it should decline in quality. Who is the master and who is the servant?

Many managers see shareholders as a tiresome necessity, to be played off against

other sources of capital as market conditions dictate. But some institutional investors still think they are proprietors, and consider that listed companies should be run to suit their particular objectives.

In practice, managers usually win. Years ago, I remember Unilever buying a building materials company. Why was a soap and margarine giant getting into such a business? Well, it seemed that Unilever had the problem that a constant stream of burnt-out, middle-aged executives were returning home from the United Africa Company. What better solution than to buy them a nice little company to run in their declining years?

A much bigger example along the same lines was BP's 2400m acquisition of the mining group Selection Trust in 1980. Behind this was the fear that a declining oil industry would not for long be big enough to keep BP's mighty management machines occupied fully. So, the management needed to expand its own portfolio. (However, big sales of non-oil assets by BP have shown that its thinking has changed again more recently.)

But far too many tottering corporate edifices have been built at shareholders' expense for managers to be allowed a free hand. All the blood spilled over Blue Arrow has, ultimately, been shed for the sake of a brilliant management team led by Tony Barry. Where are they now?

CONTENTS
Finance: A future for broker bonds? III
Property: A new boom town VIII
Books: The life of Arnold Toynbee XX
Diversions: Game Fair days XVI
Saleroom: A record year XVIII
Sports: Yachting and golf XX

Advertisement for Globe Investment Trust P.L.C. featuring a globe and text: 'Saving with the world's largest investment trust has its advantages. Take a well earned break, in the knowledge that Globe, the world's largest investment trust, is working hard identifying investment opportunities with the skill and expertise that comes from 115 years of experience.'

MARKETS

FINANCE & THE FAMILY: THIS WEEK

SIB ax may be poised over broker bonds

A question mark hangs over the future of broker bonds following the publication of SIB proposals to regulate the marketing of such investment products. Eric Short reports.

What do you do with a windfall?

Getting a windfall is usually welcome. But how can you reap the full benefits if you do fall lucky? Sara Webb finds out what investment advisers would do. Page VI

Expats: beware the property trap

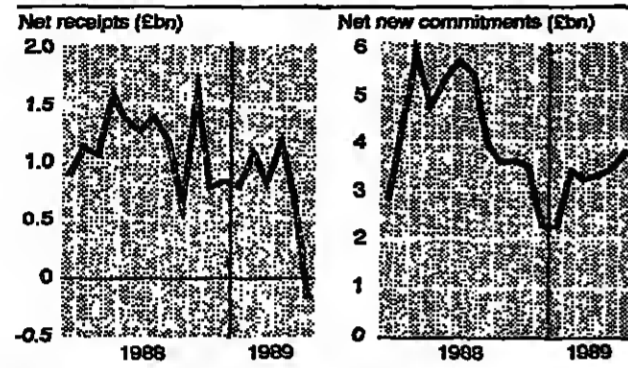
A number of residents who are not domiciled in the UK have used sophisticated planning measures to avoid paying tax on their British properties. But they might find these carefully-laid plans are no longer suitable. Donald Eskin reports. Page VI

Minding your own business

Ray Hodson reports on the growing market for tailor-made computer software for small companies and meets two women running a successful mail-order maternity wear catalogue. Page VII

BRIEFCASE: A false economy. Page VI

Building Societies



Building societies report net outflow of funds

The building societies reported a net outflow of funds to the tune of £153m during June. It was the first time in three years that there was a net outflow of building society savings. Normally there is a drop in investments at this time of year because people take out their money for their holidays. However, in addition to the usual seasonal factors, the building societies witnessed withdrawals from small investors who needed the money for their Abbey National share purchases.

The last time building societies showed a deficit was in September 1986, coinciding with the TSB share offer. However, Mark Bottaat, director-general of the Building Societies Association, expects there to be a "significant net inflow" of funds in July.

Although mortgage commitments increased from £4,496bn in May to £4,867bn in June, according to the latest figures, the level of new lending is much lower than in the comparable month last year, when it reached £5,668bn. Normally, mortgage commitments increase in the spring and summer, but higher interest rates have meant weak demand for housing finance. Even so, the BSA claims that the building societies are still increasing their share of the mortgage market. Sara Webb

Bonus offer for travellers

Girobank customers who order more than £150 in travellers cheques or foreign currency before September 30 are entitled to a free set of holiday discount vouchers worth more than £50. These entitle you to discounts on Avis car hire abroad, and other holiday outlays such as film processing. Girobank charges 1 per cent commission on travellers cheques and foreign currency orders and has a minimum charge of £2.50. S.W

'Saints' launches four PEPs

Scottish American Investment Company (Saints) is launching a special investment trust PEP that will be managed by Stewart Ivory. It will take advantage of the recent government concession that allows £750 to be invested in non-qualifying investments (overseas shares) and the balance will be spread among UK shares.

There is no initial charge for investors putting money in before January 31 next year or those already owning at least 1,000 shares in Saints. Annual management fee is 1.25 per cent, but Saints should be able to obtain competitive share dealing rates by dealing in bulk.

A Green PEP is being introduced by the Bradford & Bingley Building Society from Monday. It will invest only in companies that are doing something positive to protect the environment. There is an initial charge of 3.5 per cent, and a half yearly management fee of 0.5 per cent. John Edwards

Skandia aims for new market

Skandia Life has already decided on the future of its recently acquired company, Framlington Life Assurance. It is becoming the base for Skandia's penetration of the fee-based independent financial adviser market.

Chief executive Paul Bradshaw takes the view that fee-based advisers will not be confined solely to accountants and solicitors. He believes that the various changes brought about by the financial services regulations will result in the number of IFAs shrinking, but that those advisers left will be far more professional and will be concentrating on higher net worth clients, where paying fees will become the norm.

He feels that channeling this business through a separate company, appropriately renamed Professional Life, with its own products, systems and possibly inspectors is more efficient than trying to incorporate two operations - fee-paying and commission-paying - within one organisation. Eric Short

Pierced to the heart by Blue Arrow

SELDOM DO the City and Westminster share the same preoccupation. But this week, the master of whose head was set to roll has absorbed both.

For the politicians, the question was prompted by a Cabinet reshuffle - and carried in its wake the partial reassurance that as many careers would be made as broken in the process. For the City, it has been the altogether more distressing and paralytic matter of the Blue Arrow scandal.

As the fall-out from the Department of Trade and Industry report into the £837m Blue Arrow rights issue two years ago continues, three directors and the chairman of National Westminster Bank, Britain's largest clearer, paid with their jobs. This was in addition to the departure of some of the more immediate players involved from both County NatWest, Blue Arrow's merchant bank, and stockbrokers Phillips & Drew.

Faced with these major upheavals, and denied any significant new corporate activity, the stock market itself was content to take second billing - but to conclude that this reflected a dull and dreary show would be a mistake. As a series of broadly comforting economic indicators unfolded, the FT-100 Share Index climbed, unannounced to a post-Crash record on Friday. After easing back a few points at lunchtime it ended the week in cracking form, breaking through the psychologically important 2300 barrier.

That said, it was not all plain sailing. The week started on a downbeat note with Footsie losing almost 24 points on Monday and volume levels - SEAQ showed 357.9m shares

LONDON

HIGHLIGHTS OF THE WEEK

	Price y'day	Change on week	1988 High	1989 Low	
FT-SE 100 Index	2306.0	+23.0	2306.0	1782.8	Wall Street's firmness.
Automated Security	270	-28	313	233	Acquisitions / £73m rights issue.
British Gas	201½	+6	209½	156½	Switching from BPS/Shell.
Dalgety	434	+25	435	302	Rumours of Harrolds & Crossfield bid.
Eurotunnel Units	848	-105	1172	378	Worries over costs & financing.
Goldberg (A.)	175	+16	203	157½	Stamps Leisure bid speculation.
Hickson Int.	288	+21	288	195	Int. figs. due Aug. 10 / bid spec.
Jaguar	389	-17	424	264	BZW slashes profit forecast.
Lowndes Queensway	33	-8	54	29	James Capel lowers profit forecast.
Renkoll	390	+42	390	227	CMCorp 'buy' recommendation.
Reuters	842	+57	842	506	Japanese demand.
STC	363	-28	394	261½	Profit-taking.
Thames TV	523	+30	523	380	Talk of bid from Carlton Comm.
UK Paper	260	+18	262	179	Broker upgrades asset valuation.
WPP	679	+24	703	457	Presentations to US investors.

IT TURNED out to be a false alarm. For a few anxious hours in the immediate aftermath of Alan Greenspan's testimony to the US Congress a week ago, it looked as if the Federal Reserve chairman might actually be willing to risk a painful economic downturn in his zeal to subdue inflation. By Tuesday afternoon, it was apparent that no such risk was in sight.

After the edgy talk about recession that had crept into the weekend's economic and financial discussions, the Fed moved decisively to cut interest rates on the thin pretext of a smaller than expected rise in durable goods orders.

Ever the hulls were surprised by the alacrity of the central bank's generous action. The July employment figures, due out next Friday, had been pinpointed by most commentators as the earliest plausible opportunity for the Fed to cut rates.

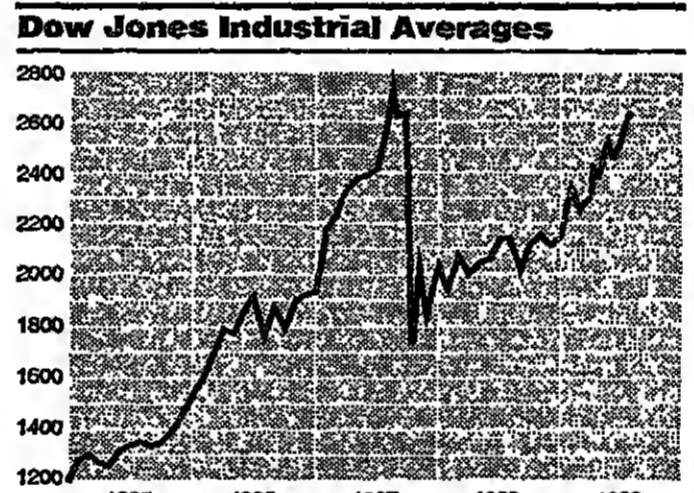
With the Federal Funds rate trading down to 8 per cent for the first time this year, the bond market firm and the dollar still buoyed up by the foreign exchange dealers' irrefragable faith in the American Dream, there was only one way for the market to go - and that was up.

In retrospect, Greenspan's appearance in Congress was just the catalyst the market needed to overcome the records set two years ago, before Black Monday. As it turned out, the testimony changed nothing in terms of economic fundamentals. Tuesday's monetary easing proved that the central bank remained committed to a soft landing of the economy, with the stress very much on the "soft," rather than the "landing."

In other words, the Fed would try to ensure that economic growth remained gentle enough to prevent inflation from escalating, but that the austerity would stop short of outright economic disaster. Nevertheless, Greenspan's testimony, with

WALL STREET

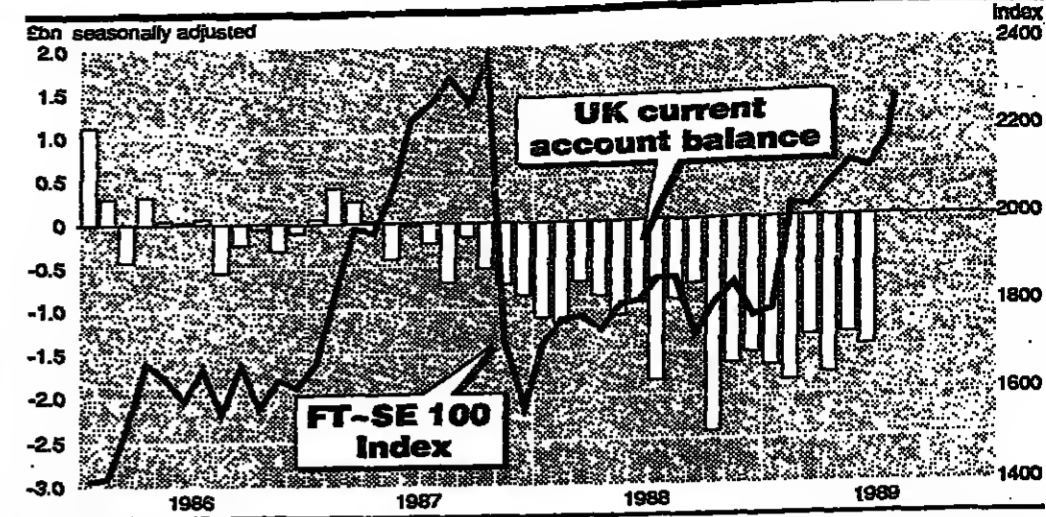
There's only one way to go



its warnings that "policy mistakes could trigger an economic downturn," injected just enough anxiety into the market's thinking to produce an explosion of relief when the Fed demonstrated on Tuesday that it was really on the market's side after all.

On Wednesday this week, as the Fed's easing was confirmed by a sharp fall in money market interest rates, the Standard & Poors 500, the most important index of stock prices used by fund managers in their performance assessments and portfolio allocation models, jumped 4.17 points to a record closing high of 338.05. The previous record, set on August 25 1987, had been 336.77. With that high breached decisively, and a new record set on Thursday, there seems to be only one way to go - and that is up.

The Dow Jones Industrial



ful noises on the export front. That at least seemed to offer further evidence that the Government's policy of high interest rates is finally hitting demand - although the question of whether this is taking the UK dangerously close to a mini-recession remains unanswered.

The trade figures, released on Wednesday, also seemed to point to a further improvement on the economic front. The current account deficit ran out at £1.3bn in June - very much in line with expectations - and although this topped the £1.3bn seen in May, last month's figure was complicated by the unofficial dock strike. Better still, there were signs that the growth in consumer goods imports had slowed while exports continued to expand. The pound rallied on the news, rising from \$1.625 to \$1.65 in London.

With business depleted by the British Rail and Underground strikes, the news failed to ignite the market on Wednesday itself - although, having been down by 11 points before the trade statistics publication, Footsie eventually rallied to show a net loss of 4.9 points.

But on Thursday and Friday, the tone was considerably firmer, helped not a little by Wall Street's strength. At one

similarities to the 1987 'meltdown.'

This was followed by a 26-month recovery, which took the S&P 500 in December 1988 briefly above its 1966 record. The Dow, however, never quite managed to top the high it had reached in February 1966. After a few months of testing the 1966 Dow record, the stock market began to decline slowly at first, but later quite abruptly, amid the gathering signs of the recession which began in late 1980. The bear market did not hit bottom until 18 months later, with a decline from peak to trough of 35 per cent.

Of course, this sequence of events is unlikely to be repeated exactly in the present market cycle. For one thing, the Fed may work harder to avoid a recession in 1990, which is an election year, than it did in 1969, which was not. Its job will be made considerably easier by flexible exchange rates, which would allow the US to devalue its way out of a slump - an option that did not exist in the 1960s.

Turning to the market's internal dynamics, the buying momentum is now probably strong enough to carry the Dow past its 1987 high, regardless of what may or may not happen to the economy by late 1990. Nevertheless, there are signs that the rally could soon be turning into a bullish stampede. Already there are predictions that the second anniversary of the Black Monday "meltdown" could be marked with a burst of programme-driven panic buying, jokingly dubbed a "meat-up." At times like these, it is rather prudent to exercise cautionary tales from the past.

Monday	2384.88	- 32.38
Tuesday	2383.08	- 1.90
Wednesday	2413.05	+29.97
Thursday	2365.49	+ 22.98

Anatole Kaletsky

JUNIOR MARKETS

Let's hear it for Potswood

THE SO-CALLED "silly season" for newspapers is almost upon us, and a mood of holiday levity appears to have spread to the Third Market as well with the launch of a new vehicle for a clutch of children's cartoon characters.

Leisure companies may be all the rage, but to be asked to decide whether Potswood the dog and his four young friends, Brainy, Plum, R.T. and The Fizz - never yet exposed to the public eye - will catch on or not is quite another proposition.

Clients of stockbrokers Brewin Dolphin were asked to do just that this week when it placed 7m shares in Sleepy Kids, the company formed to exploit the characters, giving it a market capitalisation of £2m.

Summed up by Martin Powell, its creator, as "the ultimate bedtime story," Sleepy Kids will initially be launched via a 26-episode TV series which is poised to go into production in conjunction with Hanna-Barbera, the US animation house of Tom and Jerry and The Flintstones fame.

If that succeeds, it is argued that a host of other marketing opportunities will open up, and the company has already begun negotiating character merchandising and publishing licences.

More! as Sleepy Kids may sound, it is in fact the second children's cartoon character new issue to appear on the Third Market this year. Powell admits that his decision to join was partly inspired by the example of Poddington, which floated in January.

This time, Powell owns the rights to the Poddington Peas, a family of characters named after names such as Grump-Pea, Sleep-Pea, PC Pod, and a range of other adjuncts to the word Pea, who live in an imaginary village overlooked by Creepy Castle. As with Sleepy Kids, its prospects hinge on a series of cartoons, in this case designed for screening on British television.

There has been virtually no public information on progress since the company was launched, yet the shares, placed at 20p, have soared to more than 90p; a measure, perhaps, of the determination of the initial shareholders to hold on to them and see the project through.

However, the emergence of these two companies does not necessarily show that there is a sub-culture of children's cartoon enthusiasts among Third Market investors. The impetus is rather that their founders discovered they had virtually nowhere else to go.

Both companies emerged out of individuals having good ideas and wanting to hang on to them, rather than take the more usual route of selling out to a publisher or broadcaster as soon as it shows any signs of success.

Poddington was created by a

31-year old writer called Paul Needs to amuse his children. Powell's wife's own dog, Potswood, was the inspiration behind the cartoon animal of unusual powers who looks after the Sleepy Kids on their magical adventures.

Powell, who together with his wife holds 65 per cent of the shares, says earlier discussions with private investors foundered. These people both wanted a bigger slice of the equity and a fairly quick exit route. Venture capital organisations were not interested, and film finance departments did not deal with projects of this type.

Despite the similarities, Poddington and Sleepy Kids also differ markedly.

Sleepy Kids has committed itself to the US market and to Hanna-Barbera. The agreement is that it is to provide out of the placing proceeds a maximum of £1.4m towards the production costs.

Apart from the first £250,000 of any revenues generated in the UK, all other revenues from exploitation of the series worldwide will be shared on a 50-50 basis with the US company, which will also jointly own the copyright to any new or spin-off characters created during production.

Poddington, in contrast, is geared to the UK market; the cartoon series is designed to fit into the specifically British five-minute TV slots. It is expected to announce soon that the first cartoon will go on the air in the autumn.

These companies have no trading records and prospects hinge on whether they can be merchandised to generate significant revenue within a short period of time.

The immediate considerations for investors are first, whether the characters will obtain airtime at all; second, whether they will get enough of it; and - most important - whether they will appeal to the juvenile viewer even if they do.

Arguably, however, the launch of ventures such as these shows that the Third Market is, after all, performing just the functions it was set up to carry out.

Founded in January 1987 with companies too young or too risky to meet the criteria of the Unlisted Securities Market, it has in the main singularly failed to attract greenfield companies. This is usually blamed on the dauntingly onerous responsibilities placed on the stock market sponsors of such ventures.

However, at least, in contrast to the handful of hi-tech and resources exploration companies that have managed to climb as start-ups on to the market, investors can readily take a personal view on the appeal of the cartoon characters...

Clare Pearson

Boots treads carefully as bid doubts surface

HOSTILE BIDS are always combative affairs, but this week one aggressor faced rather more opposition than it had bargained for.

Boots, which has offered £800m for Ward White, found that Mercury Asset Management, its largest institutional shareholder, voted against the bid at the meeting held to approve the bid.

This unusually public protest may raise a number of doubts in the minds of other shareholders. If Boots' bid is seen as risky, what chance is there of success? And what, if any, influence will City disquiet about the bid have on the performance of Ward White shares?

There are several problems with Boots' offer, according to the critics. There are worries that Boots will lose its striking defensive qualities and become more vulnerable to economic

swings. Chemists' shops and pharmaceutical businesses are bywords for stability. In contrast, Ward White, which depends on the DIY and car repair market, may be vulnerable to cuts in consumer spending.

Furthermore, there are doubts that Boots has the management skills to cope with such different areas of retailing. Its strengths lie in high street shops boasting a very strong brand name - a rather different proposition from Ward White's out-of-town stores.

In addition, there are worries that Boots is simply paying too much and risks diluting its assets.

Boots cannot shrug off these criticisms entirely. However, it has a strong rationale for making the bid. Its chemists business is mature and it needs to get into new growth areas. DIY, home decoration and car parts are seen as large and

fast-expanding markets and Ward White is well positioned with Payless, A G Stanley and Halfords. The US car parts businesses would, says Boots, be sold at a profit.

Furthermore, Boots believes that it can bring to bear its expertise in computer systems, warehousing and distribution. Boots is particularly proud of its programme of redesigning stores, controlling costs and using electronic-point-of-sale technology to improve stock control.

Another putative reason for the bid is that Boots' business has been hampered by the fact that it is vulnerable to a takeover itself.

The City is in two minds about the likely outcome. So far, institutions have been haunted by memories of selling out too early in the Gateway saga. Gateway turned into a full scale auction and those who sold their shares at the

outlet felt they had missed out quite badly.

Ward White shareholders are now mulling over a number of points. Is Boots likely to make the bid? Or will it be deterred by the worries expressed by its major shareholder earlier this week? Is anyone else, perhaps a company directly involved in DIY retailing, likely to enter the bidding? Is Philip Birch, chairman of Ward White, likely to launch a buyout of his own?

On balance, Nick Bubb, an analyst at Morgan Stanley, believes that investors should start to take profits on Ward White. He thinks that the chance of any other bidder intervening has been lessened by the possibility of other targets resulting from the break-up of BAT, even though he believes that Boots could afford to pay up to £4.60 a share without earnings dilution.

In contrast, however,

Vanessa Houlder

FINANCE & THE FAMILY

£2bn operation is under threat, reports Eric Short

SIB's axe hovers over broker bonds

AN ENORMOUS question mark hangs over the future of broker bonds following the publication this week by the Securities and Investments Board (SIB) of its latest proposals to regulate the marketing of such investment products.

The concept of broker bonds looks good on paper. With a broker bond, an adviser has complete discretion to operate a separate fund within a life company which invests in one or more linked funds managed by the company; he uses the switching facility to move the investments between the various funds on behalf of those clients in the bond. In this way, the independent adviser is providing both an investment advisory/management service and the consequent administration service on behalf of his clients.

The proclaimed advantage of an individual investing in a broker bond, rather than in the managed funds of the life company or in a fund of his own choosing (and doing his own switching), is that the bond will provide investors with a better return. The adviser can provide the necessary investment expertise, and can perform the switching more easily and cheaply than could the individual, by having special arrangements with the life company.

Of course, this expertise and service must be paid for. The charges on broker bonds are higher than for the corresponding managed funds or direct holdings.

There are now more than 3,000 broker funds in operation, run by 80 life companies, with a total value of some £2bn under management. However, both the Department of Trade and Industry and the SIB are concerned deeply about the operation of the bonds and the abuses that have arisen.

The DTI is concerned that advisers and their clients could receive favourable treatment over the terms of the bonds, particularly the creation of units and the prices at which switching deals are made.

Life companies invariably offer broker bond facilities only if the adviser can persuade enough clients to take up and maintain their investment in the bond - and this invariably affects the pricing and the marketing. First, large amounts of money are involved, when switching takes place, often representing a substantial part of the underlying fund. As a result, the life company has to buy or sell underlying assets. Yet, many life companies allow switches to be made on historic prices, which

sometimes are very old prices.

It is not unknown for traditional life companies to use their with-profits fund as a parking lot for units in the funds involved in broker bonds, so as to avoid awkward price movements. Such situations provide investors in broker bonds with favourable treatment at the expense of other people who have invested their money with the life company concerned.

Section 31A of the 1982 Insurance Companies Act already requires insurance companies to make sure that transactions affecting assets of the company do not operate unfairly between the different funds. However, the DTI proposes to strengthen this section with

Both the DTI and SIB are concerned about the abuses that have arisen

new regulations. These will require that:

■ The dealing price should be based on underlying values that are not more than two hours old. If the market is moving or has moved significantly since the valuation, then a new price must be calculated before making a switch or deal.

■ If a transaction would result in the fund having to buy or sell assets, then the sale price must be either the bid price (if selling is involved) or the offer price (if buying is involved).

■ Managers of these funds should determine the required level of liquidity so that the need to create or cancel large numbers of units because of a dealing order does not result in forced buying or selling of assets.

■ Neither a with-profits fund, nor a linked managed fund run by the life companies, should accept or sell units of a particular linked fund unless the investment manager considers that such transactions would be in the best interests of the with-profits or managed funds concerned.

Such internal dealings should be made on the basis of pre-determined criteria that are fair, clear and objective.

These requirements prevent the life company from using the with-profits or managed fund as a box for units in its other linked funds, and directors would be required to certify in the annual accounts of the life companies that these arrangements had been complied with.

Life companies are unlikely to argue over the principles of these proposals. Indeed, for many companies it will make no difference to existing practice, except for the annual certification. The DTI is, however, also concerned about poor investment decisions that could arise because the financial adviser (or whoever is delegated to handle the broker bonds) does not have sufficient investment competence.

Although checking the competence of advisers falls within the field of the financial regulatory organisation - usually Fimra (the Financial Intermediaries, Managers and Brokers Regulatory Association), the DTI nevertheless considers that this does not absolve the life company when it comes to satisfying itself as to the competence of any adviser or nominee. However, it is difficult to see how a life company can reject - allegedly for not having the required competence - any person who is authorised under the financial services regulatory system.

The DTI's proposals in themselves will not bring about the demise of broker bonds - that threat comes from the SIB where officials have never hidden their disquiet over the whole concept of such bonds because of the lack of transparency and accountability. In particular, the SIB feels there is a conflict of interest when an independent adviser claims to be impartial and then offers an investment which he manages, and from which he derives an income on account of the management service provided.

The SIB admits freely that previous attempts to make sure that investors at least



knew what they were getting from broker bonds, and what it was costing them, did not succeed. Advisers and life companies have been successful in avoiding disclosure of charges in a form that the client can understand - particularly when it comes to renewal charges. This makes it difficult for an investor to judge whether he is getting value for money from a broker bond.

So, the SIB now is attacking broker bonds on the grounds that they do not in general "add value" to the underlying life funds; thus, financial advisers who recommend broker bonds are not necessarily offering the best advice.

The SIB claims that it has undertaken an in-depth analysis of broker bond performance which shows that, in general, they have not outperformed the managed fund of the life company. This analysis is in keeping with other performance investigations on broker bonds. Given the importance of this subject, however, the SIB should publish details of its analysis and not just state the fact.

The SIB also attacks the other points put forward in support of broker bonds - the provision of a personal service and of a cheap and simple means of switching funds - and questions whether advisers themselves have the necessary investment expertise and

resources to make the informed judgments necessary for picking and switching the investments. If the adviser does employ an investment expert, the SIB argues that the client is no longer dealing with the adviser but with a nominee who he has never met and with whom he has not discussed his investments.

The SIB concludes: "In the light of experience to date, the board finds it difficult to assess what role, if any, broker funds can validly play within the investment scene given that they can involve investors being advised to assume the certainty of extra expense against the likely no prospect of commensurate benefit."

So what does the SIB suggest? Its proposals are set out in some very obscure wording which could be interpreted in rather different ways. However, it would appear that:

■ Advisers promoting all new broker funds, or investing new money in existing funds, will have to justify that they have acted impartially and provided the best advice.

■ Advisers claiming to be broker fund managers must prove to the regulators that they are behaving as managers and have the expertise and resources to do so.

■ Managers of existing broker funds would become the responsibility of the life company or unit trust manager.

■ Life companies and unit trust groups will have to satisfy themselves as to the suitability of advisers appointed as managers.

A life company will no longer be able to promote broker bond-type funds to all and sundry. The SIB's document states that rules will be included or amended to bring about these controls.

But the inescapable conclusion is that the rules will be so onerous that it will cease to be worthwhile to operate broker funds - unless life companies and advisers can demonstrate that broker bonds are justified (they have until October 14 to submit their comments).

This action seems draconian - on a par with reducing road accidents by banning motor cars. But while there is little doubt that the operation of broker funds needs to be improved, there are some good funds in operation which have given clients value for money. These should not be killed off because of the bad ones.

"Broker Funds and Broker Unit Trusts: Consultative Paper No 26, available from the Securities and Investment Board, 3 Royal Exchange Buildings, London EC3V 9NL. Price £10.

Barry Riley on a life office's bid to demutualise Britannia rules at FS

A 64-PAGE document fludded this week onto the doormats of the 34,000 voting members of FS Assurance, the small Scottish mutual life office which is seeking to demutualise and become the life assurance and unit trust arm of the Britannia Building Society.

Compared with the demutualisation of the Abbey National Building Society, which had some 5m members, this is a tiny affair. Nevertheless, it has considerable potential importance as a precedent for what might be some much bigger life office demutualisations in the next year or two.

Some differences in principle compared with Abbey National are obvious. Abbey National adopted the approach that all members should get the same free issue of 100 shares regardless of the size of their investment. FS is taking the less equitable line that policyholders should be compensated in proportion to their assets in the company.

Remember, however, that there is no question of FS or even much larger life offices applying for a separate stock market listing like Abbey National. FS is being acquired, so compensation for loss of mutual rights will have to be in the form of cash.

The exact form of this compensation is, however, as obscure as you might expect from a typical life office, where business is run according to impenetrable actuarial rules. The relatively simple part is that £1.75m, representing the good-will value of FS, is being credited as a special bonus for with-profits policyholders.

The value will vary from policy to policy. But, as an example, a £20,000 policy begun in 1980 would qualify for a special bonus of £537. However, the average special bonus over all the 46,000 with-profits policies (some members have more than one) would seem to be only £38. It will be received on maturity of the policies.

The larger, but less easily understood, element of the compensation which Britannia is paying is £12.25m representing the so-called "embedded value" of the FS business being transferred to the new company, Britannia Life, which (it is hoped) will start

business at the beginning of 1990. This amounts to £266 per policy on average although, again, the amount will vary.

This sum of £12.25m will be mixed up initially with the general asset pool of Britannia Life because, otherwise, the building society would have to pump substantial extra sums into the new life office in order to bolster its solvency during what is likely to be a period of rapid growth. However, it is claimed that, according to a mysterious formula, the appropriate share of assets will be credited eventually to individual FS policyholders.

The gap this leaves progressively in Britannia Life's capital will in due course have to be plugged by a further injection from the society. But Britannia Building Society's chief executive, Michael Shaw, suggested this week that no new capital would be required for at least five years.

Policyholders will be compensated in proportion to assets in the company

Shaw has given certain assurances about this future availability of capital. On this basis an independent actuary, Alex Shelden, has been prepared to conclude that future bonus prospects of FS policyholders will, if anything, be improved compared with the alternative of FS staying independent. This could be controversial, because unless Britannia Life maintains a large surplus, its ability to invest in equities - which are more risky but give higher returns over the long term - will be impaired.

The main defence against a future cheese-paring approach by the new owners will be that the Britannia Building Society that it should be able to make its £12.25m work twice over, once as compensation to FS policyholders and again as part of the capital resources of its new subsidiary, Britannia Life.

But it would have been a great deal easier to understand if the whole compensation had been paid over as a special bonus so that the books could have been squared off properly on December 31.

whatever repayment plan they are offered.

What are the alternatives to the Britannia deal? FS has made clear already that the prospect of solidifying on alone would be grim.

As a drastic response, FS could shut down its new business side and turn itself into a closed fund. This would involve redundancy costs and might well demoralise the remaining management team.

In theory, some recent with-profits policyholders with the longest future contract terms might eventually do very well, because they would scoop the pool of assets. In the meantime, though, the managers would face a headache in balancing the interests of policyholders with contracts maturing in the near future, and those holding plans with a long time to run. The temptation would be to keep something back for a rainy day, which would reward unduly the final few policyholders.

Shelden agrees broadly with this analysis. He thinks it might cost £2.5m to close the fund; and a shift to a more safety-first investment policy, with a lower proportion of equities in the portfolio, would cut the gross return by 1/2 per cent a year. This might not sound much but would be enough to reduce the surplus in the fund by between £4m-£5m.

So, he concludes that, in general, FS policyholders will have a more secure and certain future under the scheme, to which they are asked to give their proxy approval by August 14 in time for an extraordinary general meeting two days later in Glasgow.

That is the actuarial view. But non-actuaries will be disappointed that the form of the compensation for loss of mutuality is so unclear. Obviously, it is highly convenient for the Britannia Building Society that it should be able to make its £12.25m work twice over, once as compensation to FS policyholders and again as part of the capital resources of its new subsidiary, Britannia Life.

But it would have been a great deal easier to understand if the whole compensation had been paid over as a special bonus so that the books could have been squared off properly on December 31.

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FINANCE & THE FAMILY

THE WEEK AHEAD

Big banks are taken to account

DISGRACE, in one case, and dismal stock market performance all round mark the calling cards of Britain's clearing banks at the moment. With Lloyds out yesterday, the other three are due to present their interim figures this week.

Share prices in the sector have been trading water since Norrie Morrison and Graeme Moyle of Kleinwort Benson Research published their preview of the interim season ten days ago; at that time they could see little chance of sustained outperformance over the results period.

Next week's trio is due to be led out on Tuesday by National Westminster following the boardroom upheaval. Morrison and Moyle say that NatWest continues to suffer problems, including County NatWest - which brought the bloodletting on over its involvement in the Blue Arrow affair - the steady erosion of the group's once attractive cost-to-income ratio, and suspicion about its plans for the north-eastern seaboard of the US. They expect half-year profits 3.3 per cent higher at £725m before tax, and say that the group's low exposure to Third World debt problems, combined with a strong bal-

ance sheet, increases its attractiveness.

Julian Robins of Barclays de Zoete Wedd is similarly attracted by Barclays, particularly in what he sees as the company's strong income attractions; his dividend forecast rises from 23p a share to 29.50p over the next two years.

Barclays's recent performance has been marked by a dash for growth, after a £920m rights issue in May 1988 which allowed it to lift assets last year by 19 per cent to £105bn. Bulls of the stock have been around since May, although the bank was saying at about that time that it expects to raise provisions on loans to Argentina.

Meanwhile, Robins is estimating interim pre-tax profits at £732m for Wednesday, incorporating a £80m LDC provision, against a reported £592m last year. He thinks that the bank could make a much bigger move on provisions than

that, sometime in the course of the next 18 months.

Chris Wheeler, Robert Law and Rodney Schwartz of Shearson Lehman Hutton have upgraded their estimates for Midland, due on Thursday. They believe that it will produce half year profits of £370m, before LDC provisions, and £320m afterwards against the £313m reported at this stage last year.

Midland has made an aggressive push for UK business. It has a large Third World debt exposure, and a history of corporate accidents. The SLH team, however, notes that Midland, traditionally, has had a relatively large proportion of its advances outstanding to corporate customers; with corporate lending taking up the slack as retail credit demand slows down, they expect Midland to show the fastest volume growth in the Big Four at the interim stage, possibly some 20 per cent at the group

level.

The bank, they say, has a long heralded cost improvement programme which should also begin to show this year. "With the headcount declining by 2,000," they say, "we expect operating expenses to rise by only some 11 per cent and the cost/income ratio to fall below 70 per cent."

Robert Maxwell leads off the week on Monday with Maxwell Communication Corporation's results for the final three months of an extended 15 months to last March 31. Stephen Weller, of EBR, thinks that the period should have allowed MCC to digest the £4.35bn acquisitions of the US publisher, Macmillan, and Official Airlines Guides, and get its debt down via asset disposals from £2bn to about £600m in the process.

Profits for 12 months were up by 8.7 per cent to £160m last April and Weller is looking at a forecast of some £215m for the

year to March 1990. The amount, he says, is less important than Maxwell's ability to convince the market that the quality of earnings has gone up with MCC's move from printing to publishing. Meanwhile, the stock is standing on a near-10 per cent yield on Maxwell's forecast of a 6p final payment for 1989-90.

Thursday brings another quarterly, in this case the first of the year, from British Airways. Chris Will of SLH says that despite fuel costs around £20m higher than last year, much improved traffic on the Old British Caledonian routes should see pre-tax profits up from £81m to £97m on the way to £215m (£265m) for the year.

Traffic, he says, increased by 8.9 per cent in the quarter compared with around 7 per cent for other European airlines, the difference being accounted for by the BCal routes' "recovery." However, capacity shortages due to the late delivery of

Boeing 747-400s has started to constrain traffic, and unless BA can improve its returns by turning away low-yield passengers, the SLH full-year forecast could find itself under threat.

Interim results are due from the TI Group on Thursday, too. Martin Smith of Citicorp Scrimgeour Vickers notes that the group has changed dramatically over the past three years, following the arrival of Christopher Lewinton in July 1986 to lead the management.

TI went for focused expansion early in the game, saying in 1987 that it aimed to become an international engineering group, concentrating on specialist niche businesses. It sold off consumer durables operations like Raleigh, Creda and Glow Worm, and certain automotive business, and bought into newer, technology-driven markets.

Lewinton's three years have produced a steady rise in TI's market rating, and profits up from £30.6m before tax in 1985 to £86.4m in 1988. Martin Smith is forecasting £97m for the current year, within which he expects next week's interim to lift profits from £40m to £48m.

William Cochrane

RESULTS DUE				
Company	Announcement date	Dividend (p)		
		Last year	Final	This year
FINAL DIVIDENDS				
Abbeys	Thursday	2.2	3.8	2.2
BBB Design Group	Monday	1.5	1.5	1.0
Border Television	Wednesday	0.65	1.05	0.8
Dale Electric International	Wednesday	1.75	2.5	2.0
Douglas Robert M	Wednesday	1.3	2.05	2.0
Outday Janitors Group	Monday	-	0.05	1.0
Excelsior Group	Monday	1	3.745	2.31
Flogas	Tuesday	6.0	5.04	6.0
Maxwell Communications Corp.	Thursday	1.3	1.9	1.85
Mid Wynd Int'l. Invest. Tr.	Thursday	-	1.5	-
Norbarber	Wednesday	-	-	-
Planning Research & Systems	Wednesday	0.33	1.27	0.40
Saville Gordon J Group	Monday	1.0	1.0	1.0
Somerville William & Son	Wednesday	1.0	0.5	1.0
Transrap Holdings	Monday	1.0	1.31	1.2
TR Trustees Corporation	Monday	-	0.5	-
Worthington AJ	Monday	-	-	-
INTERIM DIVIDENDS				
Admiral Computing Group	Tuesday	0.5	1.75	-
Barclays	Wednesday	10.0	13.04	-
BBA Group	Tuesday	1.45	5.08	-
British Airways	Thursday	2.5	5.25	-
CCS Group	Thursday	1.2	4.0	-
Freeman Group	Friday	2.25	8.45	-
Glynwed International	Friday	0.55	1.3	-
Investment Trust of Guernsey	Tuesday	5.4	8.9	-
Midland Bank	Monday	0.5	2.25	-
Molyns Holdings	Tuesday	8.25	18.94	-
North West Bank	Thursday	1.0	6.0	-
P&P	Tuesday	0.4	0.896	-
Robinson Thomas Group	Tuesday	0.338	1.68	-
Security Services	Tuesday	0.338	1.68	-
Spong Holdings	Thursday	4.75	8.75	-
TI Group	Tuesday	3.1025	5.8825	-
Yorkshire Chemicals	Wednesday	2.0	2.91	-
Wicks	Wednesday	3.0	7.0	-

*Dividends are shown net pence per share and are adjusted for any intervening scrip issues. † Scrip option. ‡ Second interim. § 1st quarter figures.

INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

Quoted rate %	Compounded return for taxpayers at		Frequency of payment	Tax (see notes)	Amount invested £	Withdrawal (days)
	25%	40%				
CLEARING BANK*						
Deposit account	4.50	4.80	3.88	monthly	1	0-7
High interest cheque	5.50	6.70	5.38	monthly	1	500-4,999
High interest cheque	6.00	7.20	6.84	monthly	1	5,000-9,999
High interest cheque	8.40	9.70	8.96	monthly	1	10,000-49,999
High interest cheque	8.80	9.20	7.38	monthly	1	50,000
BUILDING SOCIETY†						
Ordinary share	6.00	6.00	4.87	half-yearly	1	1-250,000
High interest access	6.00	6.00	6.40	yearly	1	500
High interest access	8.25	8.25	6.80	yearly	1	2,000
High interest access	8.75	8.75	7.00	yearly	1	5,000
High interest access	9.00	9.00	7.20	yearly	1	10,000
90-day	9.00	9.20	7.38	half-yearly	1	500-9,999
90-day	9.45	9.67	7.74	half-yearly	1	10,000-24,999
90-day	10.00	10.25	8.20	half-yearly	1	25,000
NATIONAL SAVINGS						
Investment account	10.75	8.06	8.45	yearly	2	5-100,000
Income bonds	11.50	8.09	7.28	monthly	2	2,000-100,000
Capital bonds	12.00	9.00	7.20	yearly	2	100 min.
34th Issue*	7.50	7.50	7.50	not applica	3	25-1,000
Yearly plan	7.50	7.50	7.50	not applica	3	20-200/month
General extension	5.01	5.01	5.01	not applica	3	-
MONEY MARKET ACCOUNT						
Schroder Waqg	10.07	10.58	8.44	monthly	1	2,500
Provincial Bank	10.27	10.77	8.62	monthly	1	1,000
UK GOVERNMENT STOCKS						
3pc Treasury 1986-88	11.25	10.01	6.27	half-yearly	4	-
3pc Treasury 1992	10.85	8.77	7.52	half-yearly	4	-
10.25pc Exchequer 1995	10.03	7.48	6.96	half-yearly	4	-
3pc Treasury 1990	8.25	6.15	6.66	half-yearly	4	-
3pc Treasury 1985	8.03	6.20	7.71	half-yearly	4	-
Index-linked 2pc 1992-98	6.07	7.57	7.28	half-yearly	24	-

*Lloyds Bank, Halifax 90-day; immediate access for balances over £5,000. †Special facility for extra £10,000. ‡Source: Phillips and Drew. §Assumes 5.0 per cent inflation rate. 1 Paid after deduction of composite rate tax. 2 Paid gross. 3 Tax free. 4 Dividends paid after deduction of basic rate tax.

Abbey: how to do it right

ABBNEY NATIONAL has done its competitors a huge favour. The next building society to go for flotation can benefit from the fact that Abbey National's advisers succeeded in clarifying many of the legal issues - and they can certainly learn from Abbey's mistakes.

Don't announce your intentions to the world a year before you float - it helps the critics to mobilise their forces well in advance. Abbey National felt obliged to keep its members informed. At it happened, Abbey Members Against Flotation (AMAF) did not cause much disruption but it won a lot of publicity for the David v Goliath kind.

Pick your registrar carefully. Lloyds had a very good reputation - at least until the Abbey flotation, when the bungled addressing of members' share certificates tarnished it. With 5.5m members, Abbey argues that the logistical problems were considerable. The next society to float will probably a smaller one with a narrower customer base and hopefully less scope for muddle.

Distribute the shares more fairly - for example in proportion to the size of the savings account, otherwise people will

just rush to open accounts with only £100 in order to qualify for shares.

Beware of the postal service. Send out the share certificates well before trading starts, not one or two days before. For previous privatisations, letters of allocation usually arrived days (if not weeks) after trading started, and small investors complained that the delays were therefore reserved for the "big boys" - unless they had good arrangements with a stockbroker who was prepared to make special settlement arrangements.

Abbey National simplified matters by just sending out the share certificates (rather than letters of allotment and then the certificates). But by trying to distribute share certificates before trading started - so that everybody could sell from day one - it has probably raised the expectations of small investors. The stock exchange argues that the sending out of certificates well in advance could lead to the creation of a "grey market" before official trading starts.

Organise your PR public. Members of the public do not appreciate being told by the chairman that they are

greedy. Take advice on how to handle the media, analysts and the likes of AMAF, and make sure staff at branches across the country are properly briefed so they can answer customers' questions adequately themselves, instead of having to ring head office. Many members complained that Abbey staff simply did not know how to handle their problems.

You could also copy Abbey National's share certificate package. It was put together with complete novices in mind because 75 per cent of members had not owned shares before. The dealing arrangement Abbey made with Sharelink was intended to keep dealing charges down so that beginners would not be taken to the cleaners.

Be prepared if things go wrong. Abbey National had no idea of the scale of the problem until members rang up in their thousands to complain that their shares had not arrived and jammed the switchboards. It lost the goodwill of many members (perhaps irretrievably) and its problems gave competitors a chance to make plenty of amide remarks.

Sara Webb

PRELIMINARY RESULTS

Company	Year to	Preliminary results		
		Pre-tax profit (£000)	Earnings per share (p)	Dividends per share (p)
Aberdeen Steak	Dec	1,180 (917)	5.4 (4.3)	1.5 (1.5)
Clark Matthew	Apr	8,410 (7,720)	44.4 (37.8)	13.0 (11.0)
Dalek Foods	Apr	1,410 (1,130)	6.33 (6.3)	3.0 (2.7)
DSC Holdings	Mar	59 L (140)	-	-
Dyson J&J	Mar	2,250 (1,800)	15.1 (11.1)	6.0 (4.5)
Evo Group	Mar	2,200 (2,500)	51.0 (17.3)	17.0 (8.0)
Ewart	Apr	1,300 (509)	5.94 (2.80)	2.25 (1.7)
First Spanish	May	453 (237)	0.61 (0.35)	0.8 (0.35)
Goode Durrant	Apr	11,300 (6,500)	14.3 (12.3)	4.5 (3.33)
Heritage	Apr	844 (911)	11.2 (6.02)	3.87 (1.1)
Highgate Food	Apr	1,910 (5,050)	6.2 (6.1)	1.5 (1.5)
Independent Inv.	June	1,400 (702)	1.05 (0.41)	0.25 (0.25)
Jacques Vert	Apr	6,430 (4,000)	43.8 (28.0)	11.5 (8.5)
Jury's Hotel	Apr	2,270 (2,030)	8.9 (7.7)	4.5 (4.0)
Kenyon Secs.	Mar	2,890 (1,630)	10.8 (11.7)	8.75 (8.75)
Kyrosgraphic	Mar	1,050 (1,050)	1.14 (1.0)	0.0 (0.0)
Manville-Gwin	Apr	3,580 (2,710)	21.0 (15.6)	5.2 (4.0)
Mossie Invest.	Apr	2,430 (901)	21.6 (13.4)	5.5 (3.0)
Mountheim Group	Apr	53,300 (70,700)	12.0 (16.9)	4.75 (3.75)
Murray Smaller	May	2,390 (1,850)	3.24 (2.22)	2.65 (2.0)
Oceanic Group	Mar	678 (1,070)	1.14 (1.0)	0.8 (0.8)
Park Food Group	Mar	3,040 (2,250)	16.5 (13.9)	6.3 (5.3)
Sheafbank Prop.	Mar	843 (251)	-	0.75 (0.55)
Smith David S	Apr	33,000 (30,670)	33.7 (30.1)	8.75 (7.0)
Sock Shop Int'l.	Feb	4,320 (1,825)	12.3 (6.57)	3.0 (0.8)
Tex Holdings	Mar	1,100 (1,100)	14.0 (14.0)	0.0 (0.0)
Trevelyan	Mar	1,650 (1,500)	4.5 (4.7)	2.1 (1.1)
West & Country	Apr	3,000 (1,010)	61.9 (28.4)	14.0 (6.5)
Wood John D	Apr	257 (1,480)	1.7 (12.3)	2.0 (4.0)
Wood SW	Mar	2,210 (1,510)	21.8 (16.8)	5.0 (2.0)

INTERIM STATEMENTS

Company	Half-year to	Interim dividends (p)	
		Pre-tax profit (£000)	Interim dividends per share (p)
Allied Textile	Mar	5,160 (4,650)	4.1 (3.6)
AMS Industries	May	91 L (263)	0.5 (0.5)
Amplio Watch Product	June	426 (371)	-
Automated Security	May	8,750 (7,120)	1.5 (1.0)
Bank Leumi (UK)	Jun*	1,350 (810)	4.5 (4.1)
Berkeley Govett	June*	19,230 (17,790)	6.0 (5.0)
Borland Int'l.	Jun**	2,100 (794)	-
Broder Properties	Apr	2,570 (1,100)	2.4 (0.9)
Bullough	Apr	12,000 (11,050)	1.75 (1.67)
Caspen Oil	Jan	1,460 L (2,920 L)	-
Control Techniques	Jun	227 L (791)	2.5 (5.0)
Daily Telegraph	June	20,900 (15,500)	4.0 (-)
European Assets Tot.	Jun**	2,980 (2,130)	0.04 (-)
Gallagher	Jun	119,600 (112,700)	4.0 (-)
Globe Investment Tot	June*	7,400 (7,360)	-
Hepworth	June	53,300 (40,100)	5.15 (4.15)
Hill & Smith	Mar	2,860 (2,390)	1.75 (1.29)
Hobsons Publishing	June	152 (119)	2.1 (2.3)
Hobsons Publishing	June	825,000 (783,000)	5.0 (4.0)
Mount Charlotte Inv.	July	22,290 (18,560)	0.46 (0.4)
Nestor-BNA	June	2,200 (2,070)	1.0 (0.8)
Ports & Sunderland	July**	1,850 (1,800)	-
Raffles	May	1,020 (1,090)	0.75 (0.75)
Reed's Group	June	135,900 (102,000)	3.8 (2.8)
St Andrew Trust	May	1,420 (1,180)	2.18 (1.81)
St Modwen Properties	May	4,170 (2,031)	-
STC	June	114,600 (100,530)	3.75 (3.0)
Temple Bar Invest.	June	3,050 (2,100)	3.7 (3.2)
Transpax Assets Tot.	June	4,260 (459)	1.0 (-)
Updown Investments	June*	27 (282)	-
Waco Group	June	6,240 (3,440)	1.75 (1.25)
Velveton Invest.	Apr	37 (10 L)	-
Yorkshire Bank	June	58,000 (48,200)	-

(Figures in parentheses are for the corresponding period.) Dividends are shown in pence per share, except where otherwise indicated. L = loss; US dollars & cents. * Not dealing profits. † Net income. ‡ Dutch guilders. § Gross income. ¶ Net dealing profits. †† Net quarter figures. ††† Irish pence. ** Net profits. ††† This years figures for 15 months. †††† This years figures for 17 months.

RIGHTS ISSUES

Automated Security Holdings is to raise £72.8m via a one-for-three rights issue at 20p.

Broder Properties is to raise £42.4m via a four-for-five rights issue at 25p.

Caspen Oil is to raise £1.2m via a one-for-two rights issue.

Control Techniques is to raise £3.4m via a one-for-three rights issue.

Manville-Gwin is to raise £3.5m via a 2-for-11 rights issue at 30p.

OFFERS FOR SALE, PLACINGS AND INTRODUCTIONS

Sleepy Kids is to join the Third Market via a placing of 7m shares at 20p.

Video Magic Leisure Group is to join the USA via a placing of 3m shares at 80p.

COMPANY NEWS SUMMARY

TAKE-OVER BIDS AND MERGERS

Company bid for	Value of bid per share**	Price market	Value of bid per share**	Value of bid per share**	Bidder
Alfa Inv. Tr.	314*	316	275	39.30	Scott & Robert.
Antigon Secs.	350	349	618	6.50	ERA
BAT Inds.	850	877	694	13.00n	BAI Aerospace
Boscon Group	53*	52	48	25.3	Anglo Inv.
Brookmount†	600*	580	55	12.45	Ford Seller Mer.
Business M. Tot†	83*	80	85	81.74	Wynford
Coalite	475*	488	424	478.0	Anglo United
Cons. Gold Fields	1530				

FINANCE & THE FAMILY

Warrants: risky but arresting

INVESTORS in the London stock market have seen a flood of share warrants issued recently for several companies, including such well-known names as Hanson Cable & Wireless, Allied Lyons and Rascal Electronics. But are warrants the sort of financial instrument on which private investors should risk cash?

Warrants give you the right to buy a share at a stated (or strike) price within a time limit. By purchasing one, you bet that the price of the underlying stock will rise past the value of the strike price, added to the cost of the warrant, within the specified time period. A warrant is like a traded option but with an expiry date of up to three years ahead. In theory, it is tradeable and exercisable at any time until the expiry date.

Private investors need to take care, warns Daniel Green

to be involved and claim that retail stockbrokers have shown an interest in the issues. The advantage with warrants is that investors can buy a potential stake in a company for an outlay reduced greatly when compared with buying the actual shares. The capital released is, therefore, free to earn money elsewhere; for example, in a low-risk, interest-bearing account. The maximum loss on a warrant, as with an option, is the price paid for it. The investor would lose that money if the warrant never was exercised.

He also points out that the risks are higher. Companies have issued warrants for their own shares for many years. Covered warrants are issued by a third party and, in theory, are "covered" by purchases in the market. There is the (admittedly small) chance that things could go wrong at the issuer's end. The business could hit hard times, management priorities could change or liquidity could fall, making it more expensive to trade or exercise the warrants.

Beware cracks

THIS YEAR'S long, hot summer is evoking memories of - and comparisons with - the summer of 1976. But such recollections are enough to send shivers down the spine of many a claims manager at the insurance companies. For the prolonged drought 13 years ago cost the UK insurance industry £600m in subsidence claims.

insert wedges and measure the cracks, running up a bill in the process. If it turns out that there is subsidence, the cost of employing such a consultant can be included in the insurance claim. But if the cracks are thermal, then there is no subsidence claim and the householder has to meet the bill himself.



COMPANY directors and employees whose pay fluctuates because they receive profit-related bonuses may be hit by changes made in this year's Budget. They could face double taxation on their payments. All employees including directors, whether on fixed or flexible pay, are chargeable to tax under Schedule E. This is collected by the employer under PAYE (Pay As You Earn). According to the old rules (with which everyone appeared to be happy), there was no distinction between the year in which payments were earned and the year in which they were assessed to tax.

New rules hit directors and employees, says Caroline Garnham Double-tax blow on bonuses

year, and £40,000 earned in that fiscal year would be carried forward together with the additional £40,000 to be taxed in the next fiscal year. The double taxation (of £80,000 in the case of Mr X) usually was acceptable on the basis that a compensating saving could be made when the system was dismantled or remuneration changed to a fixed basis, or the employee retired or moved jobs.

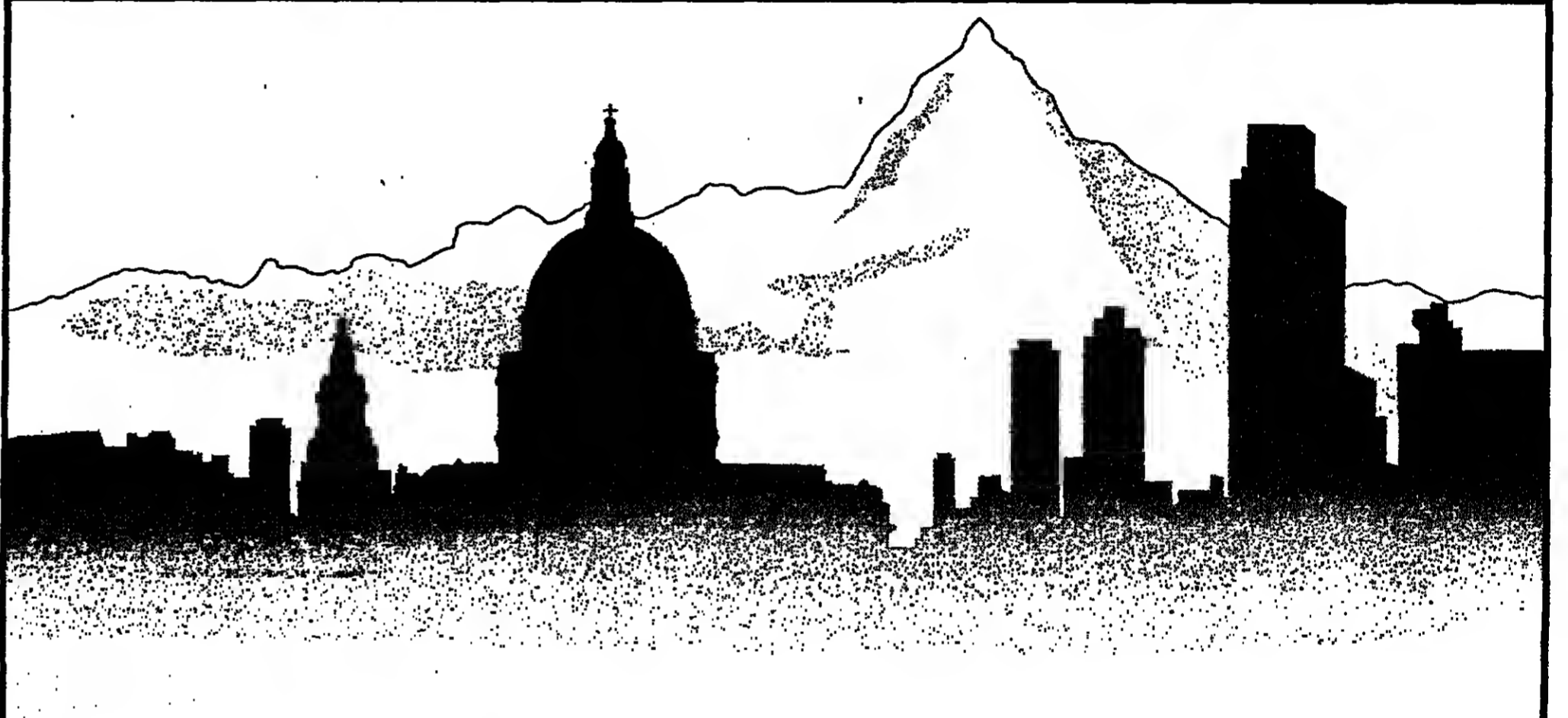
Typically, where remuneration had continued to rise since the introduction of the system, the relief on termination was greater than the double taxation on its introduction. However, this was not always the case: where profits declined over a period of time, the double taxation would exceed the relief.



Norman Lamont: rejected arguments put to the Revenue

tax when they started the system deserve equal compensation when the system is stopped. But Norman Lamont, the Treasury Secretary at the time, disagreed. He claims: "It would not be easy to derive simple and equitable rules which balance the doubly taxed income against income which falls out of assessment under the present much lower tax rates."

which it was earned, provided it is received by April 6, 1991, and a claim is made. However, if no valid claim is made or the income is not received before that date, no relief will be given for the tax already paid - it will be too late. The relief also has a knock-on effect to the level of income for 1988/89. This is important in working out what premiums should be paid under retirement annuity contracts and personal pension plans in the current fiscal year to be carried back to the previous year. Similarly it will affect the investment in the business expansion scheme for this year, which could be carried back to last year. You might not have earned what you thought you had for 1988/89!



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Eric Short

FINANCE & THE FAMILY

A false economy . . .

MY WIFE and I bought our last house in our joint names in November 1979 and occupied it until April 1988. Then, we sold it with just under one acre of land, having built a new house (again for our own occupation and owned by us jointly) on the two acres remaining of the original plot.

As I understand capital gains tax, the sale of the old house and one acre is exempt but there will be a liability when the remaining land is sold. However, I am not clear on whether occupation of the remainder will allow me an additional exemption on the new house plus another acre. We have no intention to sell

at present, but the local council has produced a plan which proposes to allow housing on my land. Clearly, if that goes through, the value of my land will be greatly enhanced. What is the existing CGT position and are there any steps we can take to mitigate the future liability?

It is a pity that it did not occur to you to seek guidance through the CGT labyrinth from the solicitor who acted for you in the sale last year. He could have helped you (a) on the question of whether to elect (irrevocably) for the extra-statutory basis of calculation set out in Inland Revenue statement of practice F1 (Part

Disposals of Land) for last year's sale and any future sale, as well as (b) on the question of negotiating with the District Valuer on the value (or values) at March 31, 1982.

Trying to avoid the cost of professional advice on the taxation aspects of property transactions will nearly always prove ultimately to have been a false economy. Perhaps it is not too late for you to go back to the solicitor for belated help.

As a first step, you might like to ask your tax office for the free pamphlet on owner-occupied houses - CGT(1988), in suggesting this, we are assuming that you mean that the sale contract was made after April

Q&A

BRIEFCASE

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

5, 1988, but this crucial point is not clear from your letter, unfortunately.

In a local reference library, you should find SP/D1 in (for example) division H3.4 of volume H of *Simon's Taxes*. This is a loose-leaf work comprising 10 green volumes, updated monthly.

Mortgage muddle

I HAVE MET considerable indifference, and received much contradictory information, in my endeavours to have my mortgage reinstated into the MIRAS system.

My mortgage consists of three elements: the main mortgage on my sole home, which qualifies for tax relief; a second mortgage for house improvements, which qualifies for tax relief; and a further advance secured against my home which does not qualify for tax relief. My mortgage and second mortgage combined amount to £25,000 and were originally in the MIRAS system.

Upon arranging my further advance of £7,500 - which took my total indebtedness to £32,500 - the building society insisted that the whole mortgage be removed from MIRAS as I had breached the £30,000 limit. I did at that time question the necessity to be removed from MIRAS, as I was claiming tax relief only on the eligible mortgage and second mortgage.

I am anxious to have the tax-qualifying elements of my mortgage reinstated into the MIRAS system if permissible, and have communicated extensively with the building society and Inland Revenue over a protracted period in an effort to secure this. Although each of them appears to consent, neither will implement the change without authorisation from the other.

Am I entitled to have my £25,000 mortgage and second

mortgage placed in MIRAS and, if so, what is the most effective manner in which I can achieve this?

So long as the two mortgages are kept as separate loans and separate charges from the subsequent loan and mortgage, you should be entitled to use the MIRAS scheme. You should require your building society to effect the necessary re-statement - and point out that you will have to refer the matter to the building societies' ombudsman (3 Savile Row, London W1) if there is not a prompt resolution of the matter.

Separate interests

MY WIFE and I have some of our savings in joint accounts at various building societies. Either of us can sign and withdraw money. Will the tax inspector accept (when independent taxation starts for married couples) that half the interest paid belongs to my wife and half to me, or would you advise me to adopt a different cause of action?

If you have both contributed money to the joint accounts over the years, there should be no problem in getting the benefit of section 34 of the Finance Act 1988 (viz, having the interest or dividends split equally between you for tax purposes), provided that you do both exercise your respective rights to withdraw and spend the money.

If, on the other hand, all the money - or virtually all of it - has been contributed by only one of you, then it might

be best to run separate accounts (or, at least, a separate account for the one who did not contribute the cash originally).

Shares' transfer

FIVE YEARS ago, while I was resident in Belgium, the British company for which my daughter-in-law worked was the subject of a management buy-out. She bought shares in the company for herself and asked me if I would like her to buy some on my behalf, but in her name.

I transferred money for her to do this. I now also reside in the UK. The company has since gone public and, because it is a success, both her shares and "mine" are now worth a considerable sum of money.

Can the shares that she purchased in her name for me be transferred to me without paying capital gains tax immediately? Can I pay the capital gains when I sell? We want to transfer the shares in my name without incurring costs other than a broker's fee. Can this be done?

Provided it can be established clearly that your daughter has held the shares merely as nominee for you from the outset, then a transfer into your name (by means of a share transfer form, obtainable from a local business stationer, without employing a broker) will have no CGT, stamp duty or inheritance tax consequences. We are assuming that there was no element of deception in your decision not to have the shares registered in your own name at the outset.

If any dividends have been paid, presumably you have reported them on your tax returns in Belgium and/or the UK, as appropriate. While you were resident in Belgium, you were probably entitled to a partial payment of UK tax credit on the dividends (if any) by virtue of article X of the 1967 Double Taxation Convention between Belgium and the UK, in conjunction with Section 98 (1) of the Finance Act 1972.

Borrowing for a flat

MY FIANCEE and I - who both earn more than £8,500 a year - intend to buy a flat for around £50,000. I can borrow this from my employer: £30,000 at subsidised rates (first £25,000 at 4 per cent) and any further amount at commercial rates.

Would we avoid any liability for "benefit in kind" taxation if, instead of borrowing solely from my employer, we acted as follows?

1. I borrow £30,000 from my employer.
2. My fiancée borrows £20,000 from a commercial source who is prepared to take a second charge on the property.
3. Yes, you would avoid a beneficial-loan tax liability provided that your fiancée's loan was not made until at least the day after your own, but why do you want to do so? If you sit down with a few estimated figures and a pocket calculator, you are likely to find that borrowing solely from your employer makes better economic sense than the alternative.

Acquiring sudden wealth is usually welcome. But how do you go about reaping the full benefits? Sara Webb canvasses the options

Making a windfall pay

TOM MACLEAN, a 54-year-old civil servant, has found himself suddenly in a situation familiar to some FT readers. He has inherited a house which is worth about £250,000 and which he plans to sell. He already owns a flat in London worth £10,000 of his mortgage outstanding, a country cottage and a house in Ireland, so he does not need another residence.

After death duties, he estimates he will receive between £250,000 and £300,000,

which he would like to invest. He is single with no dependents, and is a basic-rate taxpayer.

What are his requirements? For a start, he is worried about his pension. He has one that is index-linked but he thinks it needs topping-up because he has changed jobs often, so losing various employers' contributions. Apart from that, he would like income of about £5,000 a year to supplement his earnings. But his main

requirement is to have his portfolio keep pace with inflation in time to retire when he reaches 60.

At the moment, his savings (kept in a building society account) total about £400. With his new-found wealth, he would like to put aside at least £40,000 to invest in small but up-and-coming electronic companies, adding a limited speculative element to his investments.

So what should he do?

"FOR A START, anyone with money for the first time ought to put something in the building society in reserve so he's got it readily available - just in case he wants a new car," says David Rose, who runs the private client business at Mercury Asset Management.

"Right now, the high interest rates mean that a lot of people seem happy to simply put their money on deposit. But they need to be aware that interest rates can go down as well as up. If they want their investments to grow, they should put aside a reserve and place the bulk in shares."

He recommends taking a good spread in UK and overseas markets, via unit trusts, to provide income and capital growth.

"With electronic companies, there is definitely a risk attached. The question is, what is Mr Maclean's risk tolerance? Maybe he hopes to come across an Amstrad still in its infancy. But if he wants less risk, he could invest more in cash and gilts which will keep pace with inflation but will be limited in capital growth."

Maclean is keen to take an active personal interest in the electronics-related sector with the aim of obtaining capital growth over the medium to long term.

"In that case, we would recommend small companies (with a market capitalisation up to £40m) such as Microfocus, Logitek or Microtec, and medium-sized companies (of up to £150m in market capitalisation) such as Misy's, Harland Simon, and Peek," says Duncan Shimmin, of Analysis Financial Services, part of the Analysis Group.

Stuart Davies and Kevin Bland, of Atkins Davies Partnership, an independent financial adviser, recommend putting a strong emphasis on capital growth using unit trusts, investment bonds and personal equity plans (PEPs) "to tackle inflation." They add that pension benefits should be maximised using free-standing additional voluntary contributions (FAVCs).

"A Business Expansion Scheme investment in a venture capital in electronics and R&D, together with some specialist equities, would combine Mr Maclean's personal interest in that field with a higher risk profile and maximum tax efficiency," they add. They suggest splitting the money as follows: unit trust portfolio £100,000; investment bonds £85,000; BES and specialist equities £40,000; PEPs £7,800; holding society instant access £15,000; and FAVCs £2,200.

Davies and Bland say Maclean could use the realised gains from the unit trust portfolio, unit trust dividends and (if necessary) withdrawals of up to 5 per cent of the original capital. Treatment of investment bonds to provide his required income and future FAVCs.



This strategy would allow him to maintain his basic-rate tax status, use the annual capital gains tax exemption, and ensure plenty of opportunity for capital growth to combat inflation.

They recommend the following spread: Europe 25 per cent, Japan 20 per cent, Far East 20 per cent, Australasia 5 per cent, UK equities 15 per cent, US equities 10 per cent, gilts and fixed interest 5 per cent.

Jonathan Powell, associate director of NIM (Newton Investment Management), differs in his split of the £250,000-£300,000 in assets and recommends the following: 50 per cent in UK equities (mainly in exporters and overseas carriers and blue chips like Pisons, Unilever and Racal but "avoiding the consumables and retailers"); 10 per cent in the US, in the domestic communications field; 5 per cent in Japan, in exporters and the electronics shares such as Fuji Photo and Canon; Europe (8 per cent in Italy and 5 per cent in Germany, chiefly in the capital goods sector); and 10 per cent in cash and fixed interest.

Powell adds: "This could generate £18,000 and would give him £10,000 after tax. He could take £5,000 in hand and put the other £5,000 into his pension. As this is taken away from earned income, it amounts to a gross of £9,000 when put into the pension."

Mark Powell, chief executive of Laurence Keen, says the "volatility of interest rates and currencies and the recent strength of the UK equity market make us rather cautious about committing substantial funds to the market in the short term. Our preferred approach would be to hold funds on deposit and dribble them into the market as opportunities arise."

He suggests the following spread: £50,000, or 20 per cent, in index-linked gilts (gross annual income of £1,000); £87,500, or 35 per cent, in UK equities and convertibles (GAI £2,500; BES, or 25 per cent, in overseas equities via investment trusts and unit trusts (GAI of £1,250); and £50,000, or

30 per cent, cash on deposit (GAI £5,500).

"The index-linked gilts are there to provide a guaranteed protection against inflation - most should be committed to index-linked 2 per cent 1996 which is due to be redeemed in September 1996 at about the time of Mr Maclean's retirement. The real equity content would be higher because we recommend the investor should make maximum use of PEPs, so we would earmark half of the cash on deposit for gradual conversion into PEPs, starting with a payment of £4,800 this year plus £2,000 this calendar year (ie, a total £7,800).

"Our thinking is that, over five years, the payment of £4,800 per annum into a PEP producing a gross yield of 5 per cent growing at 10 per cent compound per annum in capital terms will produce a fund of £37,218 at the planned date of retirement. This could be used to produce income at that time or left to run on with tax-free capital gains and income."

Cathy Gordon, of Coopers & Lybrand's pension division, says: "The tax-exempt nature of pension funds continues to make them one of the most attractive forms of investment available. But Mr Maclean needs to check the state of his previous pensions first and decide whether there is a better alternative to leaving them where they are, as it could be financially advantageous to effect a transfer."

According to her, he should contact the administrators of the pension schemes at his previous employers and find out the amount of guaranteed and projected pension at normal retirement date (NRD), and the rate of increase of pension in payment?

Many schemes give discretionary increases, Gordon adds, so he should check what benefits are paid in the event of death before and after retirement; if the scheme is contracted-out of the State Earnings Related Pension Scheme (SERPS); the guaranteed minimum pension (GMP); and the transfer value?

His options, she says, are to leave the previous pensions as they are; to transfer into the civil service scheme; to transfer into a section 32 buy-out policy; or to transfer into a personal pension.

Coopers & Lybrand warns that if a previous pension refers to a period of service before January 1986, the trustees may not automatically grant a transfer value.

Gordon says: "Leaving the previous pensions where they are could be attractive if the trustees were very generous in the rate at which they were revalued. If any of the other options are possible, then it would be a matter of weighing up whether they are likely or not to offer a greater pension at the end of the day."

"The civil service scheme is attractive in the sense that the pension is index-linked. However, Mr Maclean would have to check whether they would accept a transfer in and, if so, what the terms for this. This is often done by buying 'added years'. And as this scheme is based on final salary at retirement, added years would entitle him to a greater percentage of his final salary as pension."

"The personal pension route is flexible and could offer a greater amount of tax-free cash on retirement than the other alternatives. However, if an element of the transfer value relates to what could have been earned under SERPS, the personal pension cannot guarantee this although the amount, known as 'protected benefits', has to be kept separate from the rest of the investment."

"The buy-out policy will guarantee the contracted-out portion of the transfer value, and anything above this will be dependent on investment performance."

"The personal pension need not necessarily guarantee even this although, if he believes that by investing the transfer value he could ultimately achieve a higher pension than through the other routes, this could prove attractive," Gordon says.

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EUROPE'S BUSINESS NEWSPAPER

EXPATRIATES

Donald Elkin explains how tax sophisticates could get a nasty shock

Property trap for foreign nationals

FOREIGN nationals, and certain other people living in Britain could be in for an unpleasant surprise. A number of residents who are not domiciled in the UK have used sophisticated planning measures to avoid paying tax on their British earnings. But they might find these carefully-laid plans are no longer suitable.

Such people pay UK tax only on their British income and gains, and on remittances to the UK of income or gains arising overseas. Similarly, their liability to inheritance tax encompasses only those assets situated in Britain (although the charge is extended world-wide for anyone who is US-resident for 17 out of 20 years).

To the comprehensively taxed Briton, such a tax regime might excite envy. But human nature being what it is, the "fortunate" minority could see things rather differently.

For example, the foreign businessman who has undertaken a 10-year stint for his company in the UK, and acquired a £1m house for himself, might feel that a liability to British inheritance tax of nearly £253,000 (should he happen to die) is an imposition he would rather avoid.

One way round this has been to own the property through an overseas company, thereby converting a taxable UK asset - the property itself - into a non-taxable overseas shareholding. But this can create other problems: for example, if the company becomes UK-resident because it is controlled from Britain, a liability to corporation and other taxes could, in certain circumstances, arise.

To prevent this happening, those involved have often sought to distance themselves from the company by forming an overseas trust to hold the shares. Under this arrangement, the company and trust are then beyond the reach of UK tax. However, the individual is not.

According to sections S.145 and 146 of the 1988 Taxes Act, in cases where an "employee" is provided with free accommodation "by reason of his employment," there is an income tax charge. The liability under S.145 is relatively innocuous. It is the gross rate of 25 per cent on overseas equities via investment trusts and unit trusts (GAI of £1,250); and £50,000, or

UK asset - the property itself - into a non-taxable overseas shareholding. But this can create other problems: for example, if the company becomes UK-resident because it is controlled from Britain, a liability to corporation and other taxes could, in certain circumstances, arise.

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ponential national benefit of £143,375 a year.

The charge under S.145 is directed against employees. For the purposes of the section, the word "director" is extended to include any person in accordance with whose instructions the (true) directors are accustomed to act. But foreign nationals, and others, forming overseas trusts, are not true employees of the companies owning their properties and were thought to be exempt.

Nevertheless, the president of the Institute of Taxation Related doubts that sufficient doubts remained to seek clarification from the Inland Revenue. It would appear that his question caused great difficulty, since more than two years elapsed before there was a reply.

When the answer eventually did emerge in January 1988, it was in terms guaranteed to disturb our businessman's peace of mind. For the view was taken that, for the view circumstances like his, S.145 and 146 do apply - notwithstanding that he has no true employment with the overseas company owning his house and that he receives no pay from it.

This conclusion must presumably have been reached on the basis that since he is within the extended definition of "director," and that since for income tax purposes real (ie, not deemed) directors are treated as employees, he can therefore be treated as an employee for all purposes.

The charge under Revenue's letter noted that some taxpayers may not have appreciated the possible income tax consequences of such arrangements . . . and said liability would not be pursued for years before 1986-87 in cases where the matter had not already been raised by the Inspector of Taxes. Nor would liability go back for more than one year where it had.

Taxation, the leading journal for tax practitioners in the UK, called this "a half-baked concession." For no ongoing relief is given to those who made their arrangements long ago in all good faith (S.146 became law only from April 6, 1984).

What happens now is far from clear for, when the matter comes to court eventually, it is by no means certain that the Revenue view will prevail.

If it does, however, those involved who have in the meantime given themselves the benefit of the doubt could be said to be guilty of neglect - and subjected to a nasty shock. All of which underlines the fact that those opting for sophisticated tax planning may not always sleep easy.

Donald Elkin is a director of Wilfred T. Fry of Worthing, West Sussex.

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MINDING YOUR OWN BUSINESS

DURING THE bright dawn of the micro-computer (I'm talking about all of 10 years ago), early machines would arrive complete with a thick manual to teach you how to write programmes, but innocent of any programme packages to start you off. The expectation was, clearly, that you would become a programming buff automatically. But real life is not like that. For every self-written programme now being used on computers in the world of small business, there must be several thousands of commercial programmes. The computer software market is now awash - some sceptics would

say flooded - with software packages. Basic packages are designed to do specific tasks such as word processing, data management or financial analysis. These have spawned a secondary market in software programmes, most of which are designed to enhance the major programmes, link them together, or make them work faster. The small business person wanting to use a computer to improve the efficiency of the operation can be spoilt for choice. What usually happens is that the limited programme storage of the office machine is filled quickly with a selection of packages bought for several hundred pounds apiece.

Some are almost never used, some are used rarely and most are, at best, under-used chronically. But have you ever considered having the software that your business needs written specially for you? It might sound like an expensive solution. However, new programming tools have enabled the many tiny software firms which have ventured into the tailored software trade to produce excellent work quickly - and competitively. You should be able to get a "starter" software package tailored to your business needs for about £1,000. From then on, you will get personal service

(usually charged at time rates) when your system needs altering or expanding. Some of the system work can be carried out by your "tailor" over the telephone, using computers with modems. It all helps to cut costs. A fundamental split in software market strategy is emerging between the producers of mass-marketed programmes (which, they hope, will contain something for everyone), and the writers of custom software who are working to give individual customers exactly what they need. The big software houses would be unwise to dismiss this new competition lightly.

THE SMALL business scene is littered with casualties who thought that running a mail-order firm would be no more difficult than posting a parcel. A predictable battleground is the maternity wear market. Some 700,000 pregnancies occur in Britain each year. In marketing terms, they represent opportunities to sell women clothes they might not otherwise want to buy or show off in public. Each year, there are dozens of newcomers to the maternity wear mail-order trade. Hardly any of them survive beyond a season as they face up to the complexities of design, production, marketing, advertising, and the efficient service required of a mail-order operation.



Judy Lever: "Neither of us could sew"

Roy Hodson reports on the growing market for custom computer software
Tailor-made to fit the customer

MIKE and Victoria Farrow, both 36, and their daughter Chloe, nine, see themselves as the start of a dynasty in custom software. Chloe is often to be found downstairs before breakfast programming on one of the three computers in her parents' workroom (actually, the dining room of their terraced house in Margate, Kent) although she is not yet on the staff officially.



Victoria and Mike Farrow discuss requirements with a customer (left) at their Margate headquarters

The Farrowes took the plunge into tailored computer software two years ago, after careful planning. They now believe they can generate £150,000 of work writing software for small and medium-size companies during the next two years with the help of up to three other consultant programmers. Mike gained a great deal of experience writing programmes on contract for City companies and accountancy firms after finding he had a special aptitude for making computers tick. Victoria was a personal assistant in the business world after a period as a BBC secretary.

They calculated that London was too expensive a place in which to build up their basic business as they would have to manage virtually without income over a two-year period. So, they sold their house in Margate and moved to Margate, where they bought a freehold home for just £35,000. That left them £20,000 in cash to invest in computers and software. During the past two years they have earned only £12,000 in fee income but they have put together the basic requirements for a sound custom software business by preparing the software "building bricks" they must use to service clients. Essential to this work has been a "fourth generation"

computer programme generator, which cost them £1,000. They chose a programme generator called Synero dB - which is produced by a Kent company, System C - and profess themselves well-satisfied with this local product, not least because of the back-up service they have had. Basically, a programme generator allows the software writer to concentrate upon assembling a programme tailored exactly to the client's needs. The generator fills in most of the endless lines of tiresome computer instructions which used to make programming a considerable labour of love.

The Farrowes are determined that their business should be market-led. Mike says: "We sell the systems first to new clients, and then we write them." Typically, a programme for a company which specialises in equipment-leasing, and which wants to put all its contracts and arrangements onto computer, would be written by the Farrowes in less than a month. But, first, there will be an interview to establish exactly what is required, and a couple of days spent in the client's offices to study the business. When the programme is written, it is usually set up on the client's computers within a few hours.

So far, the Farrowes' charges for such programmes to their first dozen clients have ranged between £500 and £1,500. Now that they are marketing actively, clients are rolling in, which has encouraged them to set their turnover for the two years ahead realistically at £150,000. They have been helped in the meantime by a £500 DTI grant towards a powerful Toshiba portable computer, and a £2,000 Enterprise Initiative scheme grant towards a £4,000 marketing review by consultants of their fledgling business. The Farrowes are working on the premise that once they write for a customer company, they will be that company's software tailor forever. They haven't lost a client yet; and the usual pattern is for companies to be on the telephone at least once a week discussing their software, asking for changes and improvements, and sorting out problems. With the aid of the portable Toshiba machine, Mike Farrow says that often he is able to write new programme instructions into a client's system during the course of a brief visit. A new modem will soon allow him to do it over the telephone. Channel Business Systems, 11 College Road, Margate, Kent CT9 4DA (tel. 0843-293-597).

All of which indicates that Judy Lever, 41, and Vivienne Pringle, 33, brought some special talents with them five years ago when they started Blooming Marvellous, a mail-order maternity wear business. After a difficult start, they developed cautiously until they reached a turnover of £150,000 a year some three years ago. At that point, they decided they had an important business on their hands and gave up their jobs to run it full-time. Vivienne was in advertising and marketing and Judy was a television producer. Since then, they have changed the business out of all recognition. This year, they expect to achieve a turnover approaching £2m.

Close attention to advertising and marketing has provided the springboard for this mail-order business. Judy says: "Perhaps it was the fact that neither of us could sew that enabled us to be successful." They started by working from home, confident of their ability to choose materials and to initiate designs but accepting the fact that they would have to hire professionals to carry out their manufacturing.

With the help of trade magazines, they found a family-owned factory in north London which handled all their production of maternity wear and children's wear for the first years. Now, they have spread their production of well over 100,000 garments a year among eight different factories and have just installed a computer to keep track of orders at their warehouse in Chessington, Surrey. A mail-order business stands or falls by the quality of its catalogue. Blooming Marvellous produces a new catalogue every six months at some £25,000 a time, and sends out 250,000 catalogues in the post every year. What started as a

Profiting from a mail order baby boom

card showing two maternity dresses is now a thick, glossy, colour production with clothing displayed by models and editorial material on maternity matters and raising children. "Assembling a new clothes' collection, casting the models for the catalogue and photographing it is a full-time job," says Vivienne. "But it is the most important part of the business. It is our shop window." Judy describes their customers as "a market of women who are least able to get out to shop." From the beginning, the two women have tried to develop a special relationship with their special market. In their efforts

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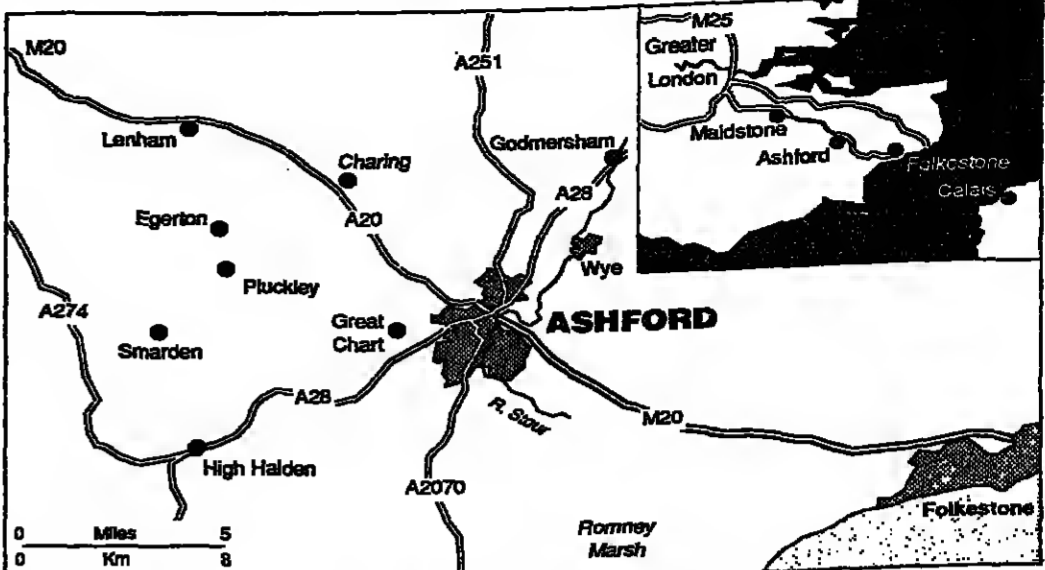
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The boom town on Europe's doorstep

THE TOWN of Ashford in Kent is due to lose its backwoods status when the Channel tunnel opens in 1993. Overnight, it will become the doorstep to Europe, with Paris around two hours away and London just 35 minutes when the high-speed train link arrives. The change means that those whose business takes them to Europe often can explore the possibility of buying a home in one of those beautiful green corners that have always been popular but rather remote. In crow-flying terms, Ashford is closer to Calais than London. It feels like that, too, to the area's commuters: they struggle into town on packed, unpunctual trains or via inadequate roads. Although Ashford is the site of the tunnel's passenger terminal and has been pinpointed as the key growth area of Kent for no fewer than 20 years, it still hasn't been reached by any motorway. This lack of efficient transport links has meant that Ashford's long-expected flood of businesses relocating from other places has been a gentle trickle so far. The place sticks stubbornly to its rural roots. It has the largest cattle market in south-east England in the middle of the town ("You see plenty of wellies in the high street," said one estate agent). But the boom-town hype about Ashford helped inflate house prices by as much as 30 per cent in the spring of 1988.

It was premature, of course, and caused more by high expectations than reality; recent months have seen just as sluggish around Ashford as elsewhere. On top of that, the cliffhanger about which of four routes the tunnel link would take left swathes of countryside effectively blighted through the spring. But now, at last, work is beginning on the extension of the M20. And it is this much-needed link into the motorway system, more than the promise of the tunnel and the last rail link, which should at last provide the impetus for the much-heralded Ashford explosion. Things are afoot on the commercial side, too: the most prestigious — and the furthest-advanced — of several schemes, a science park, is being developed to the north-west of the town by Trinity College, Cambridge. To the south-east, the Northern England Development Association's plans for a vast 2,000-acre business park have gone to appeal. There is no shortage of interest from developers, both commercial and residential, although there is considerable frustration as both the county structure plan and Ashford's own borough plan go slowly through the lengthy stages of public examination, reviews and referrals to the Department of the Environment. Meanwhile, Ashford's planning department is reeling under the weight of schemes seeking approval; not so much the number, but the scale of them. They, too, must be referred. So, the image of large multi-nationals landing daily in Ashford is premature. The commercial development

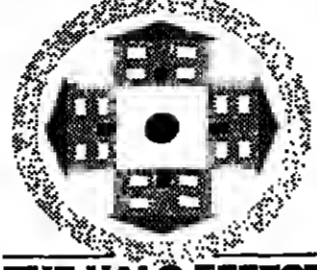
time from people who know it will improve; but although they see the potential, few are able to move now and wait the two or three years it will take. The pace of the local economy is quickening, though; Cluttons' research department reports that rents for small offices have gone up from £4.50 a square foot in autumn 1986 to around £15 now. Interest is being shown and inquiries made not only by UK firms but by businesses from Germany to Japan which see Ashford as a jumping-off place for Europe come 1992. Their executives will add to the homes market. New homes will, of course, be built after a three-cornered argument between county and borough councils and the DOE, it now looks as if 11,000 homes will be allowed in the immediate Ashford area between now and 2001. There is a proposal for a separate community to be built to the south of the town, but most new homes will be added to the edges of existing settlements. The vogue is for the "vernacular" idiom: modern copies of



east and west of Ashford, beware the high-speed rail corridor and, to the west, the M20 extension. Local agents have copies of the latest BR maps, and GA Property Services, with regular newsletters on the ramifications of the link, is particularly helpful. Ashford is happily placed. It lies on the river Stour, which flows through the gap in the shelders down to the north. The great flat sweep of the weald spreads away to the south and west. Head south-east and you come eventually

prices would buy you homes on Townscape's Chartfields Hamlet, about 1 1/2 miles from Ashford at Great Chart. Black Colyer lists a detached four-bedroom weatherboard home here, with matching garage and a swimming pool, at £189,950. Out in the world of hidden lanes and character properties, £200,000 is about the base price for a family house and £265,000 will buy a five-bedroom, 1945 detached home in the hamlet of Godmersham, near Wye. Prices increase quickly for earlier, more picturesque homes. Other enviable homes are conversions of farm buildings such as the quintessentially Kentish, round, spire-topped oast-houses, and the often enormous wood and tile barns. With barns, though, watch the relationship with the farmhouse, which can be unreasonably close. Some barns are spectacular but low, sweeping roofs can make them dark. Such homes — and the highest — will be found in the downland villages in the Canterbury direction, and those in the lsh lands between Ashford and Maidstone (which might also gain a station on the high-speed train line). The downs villages include Wye, a substantial, popular place with good local shops and a famous agricultural college. At Waltham, also high on the North Downs, Walnut Tree Farm is for sale. A Grade II-listed hall house, it dates back to the 16th century although the site is Domesday-ancient; £375,000 buys the house, a two-bed annex, barns and stables in two acres. At the foot of the downs,

Charing and Lenham have been deprived from bisecting by the high-speed line (although it hasn't moved far: Charing Heath and Lenham Heath both seem vulnerable). Charing boasts two particularly lovely village houses for sale: both are black-beamed and white-walled, with projecting first floors, and both are deceptively large, with five bedrooms. The mid-15th century Armada House, now a tea-shop, is £240,000; the 17th century Old House, at £235,000, has certainly appreciated since it was sold in 1874 to one Henry Boreman for £220. Contact GA Property Services and Nationwide Anglia King & Chasenor respectively. Across the tracks, lovely Pinckley, with its sweeping views, seems to have had a particularly lucky escape: it lies just over the brow of a ridge which will shelter it from any likely train noise. Egerston, nearby, is also well-placed. Further south-west, in flatter country, Swarden has perhaps the best collection of spectacular old houses — and prices to match. Near here, at High Helden, a spacious 18th century, timber-framed farmhouse with 2.5 acres and stable block is priced at £375,000. Ashford's hinterland offers genuinely ancient homes, often with paddocks or large gardens and without the over-manicured feel of areas a shorter commuting distance from London. Prices, if not give-away, are refreshingly sensible compared with west of London. The countryside is surprisingly uncrowded (by south-east standards) and, given luck and care, will survive the tunnel boom and remain a pleasing place to live.



THE HALO EFFECT

Carrie Segrave reports on how Ashford in Kent is cashing in on improved road and rail links

local Kentish house styles, jumbled together on twisty, village streets with varying degrees of success. The effect ranges from toytown to very attractive. Great strides have been made in landscaping and creating a proper community, with shops, doctors, pubs and playgrounds. But for most people, the magic of moving to this corner of Kent is to find a period home in the halo of pretty villages and small rural communities around Ashford. The town itself is small; its centre pedestrianised within the cordons sanitaries of the ring road, its outskirts portended by the five railway lines and six roads that converge on the area. It has its own residential suburbs (notably Kennington) but these give way with commendable speed to weald and downs. When looking along the foot of the downs, however, both

needed to house them is only just beginning. Council and population are united in a determination not to let control slip from their hands or to allow the environment of this beautiful countryside to be compromised. The feeling is summed up by Anne-Mary Paterson, of local re-location agent Wye Search, when she says: "There is a danger that the entire strip from Ashford down the M20 to Folkestone will become a corridor of concrete." For the estate agents, too, it is a frustrating time. "The key will be the inland communications," says Nigel Maclean, of Cluttons' Canterbury office. "People will look at east Kent in a totally different way; suddenly, it will be like Winchester, or Haywards Heath. We are getting exploratory calls all

Carrie Segrave reports on how Ashford in Kent is cashing in on improved road and rail links

to the Saxon Shore and the haunted lands of Romney Marsh. The little towns and villages range from peaceful, unpretentious agricultural hamlets to impressively picture-book villages full of glorious, timber-framed buildings. Homes cover a wide range in both age and price. You can buy a Victorian two-bed terraced cottage, modernised fully, for £57,000 in Ashford itself. From there, prices rise effortlessly to over £300,000 for period farmhouses and oast-house conversions with land. Homes in the favoured villages tend to start around the £80,000 level. New homes in the better estates on the edge of Ashford start at around £75,000 for two bedrooms. Three bedrooms are £90,000-plus and larger homes range up to £180,000. These

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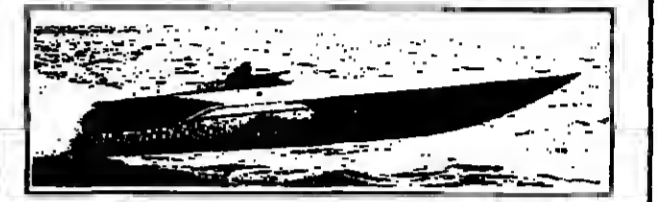
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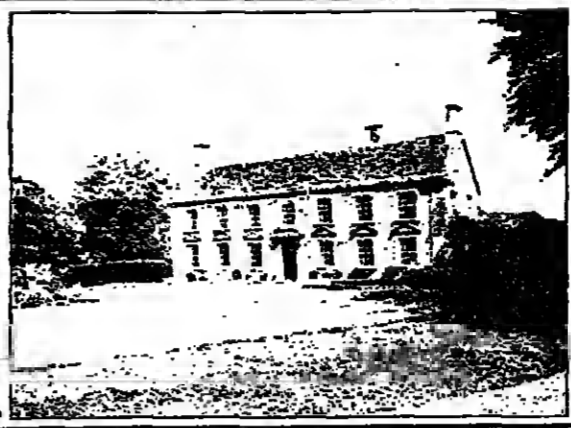
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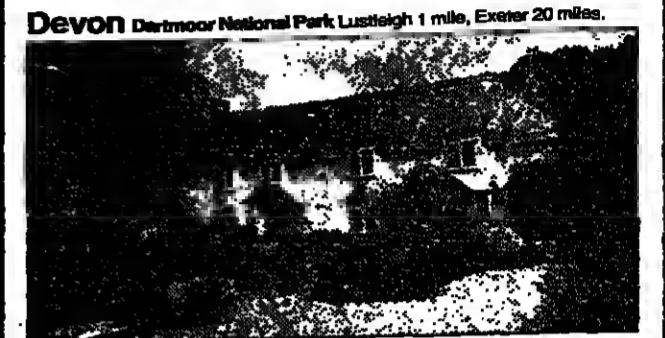
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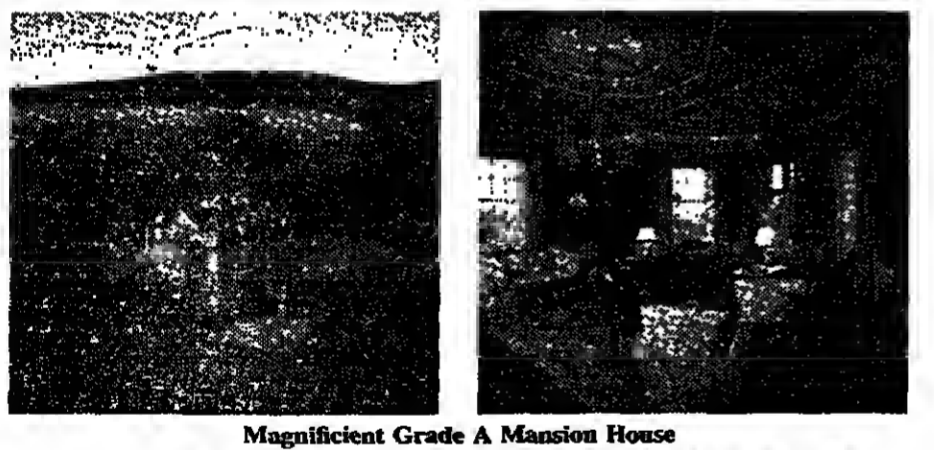
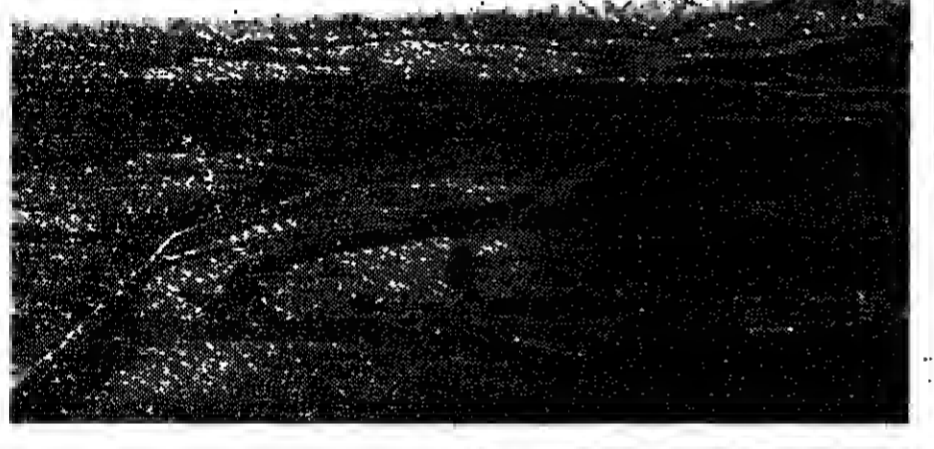
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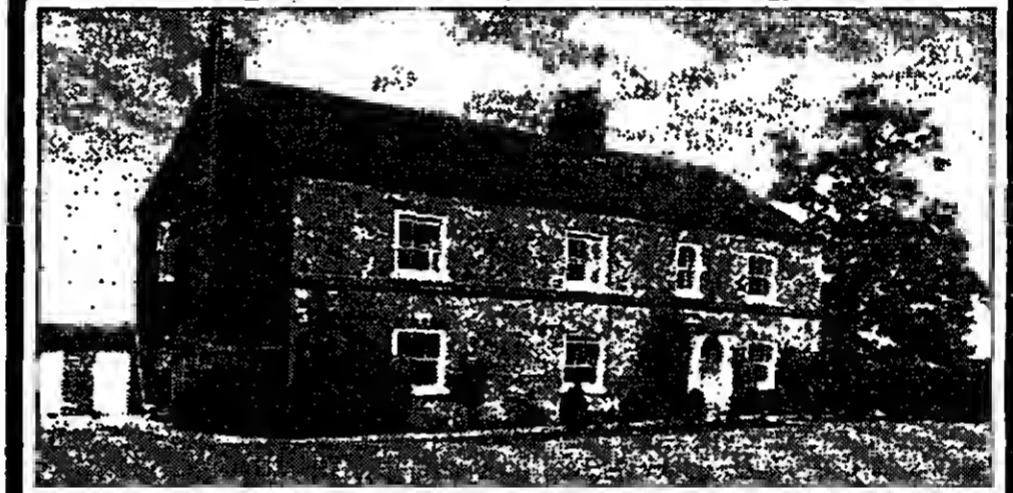
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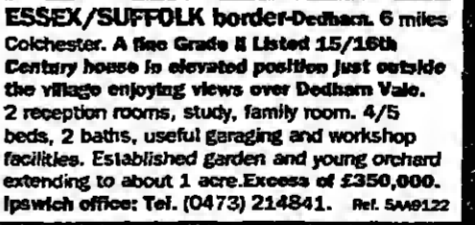
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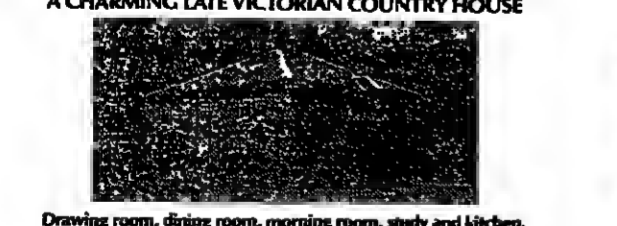
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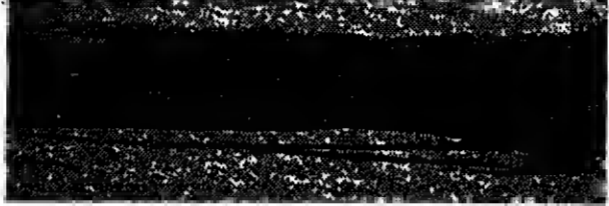
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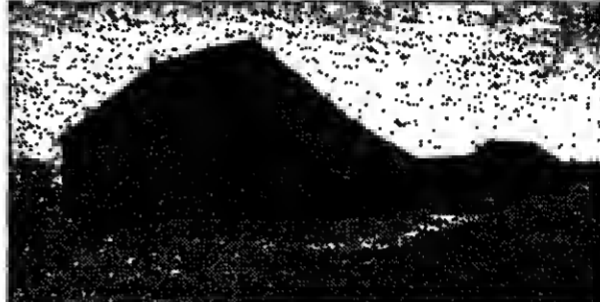
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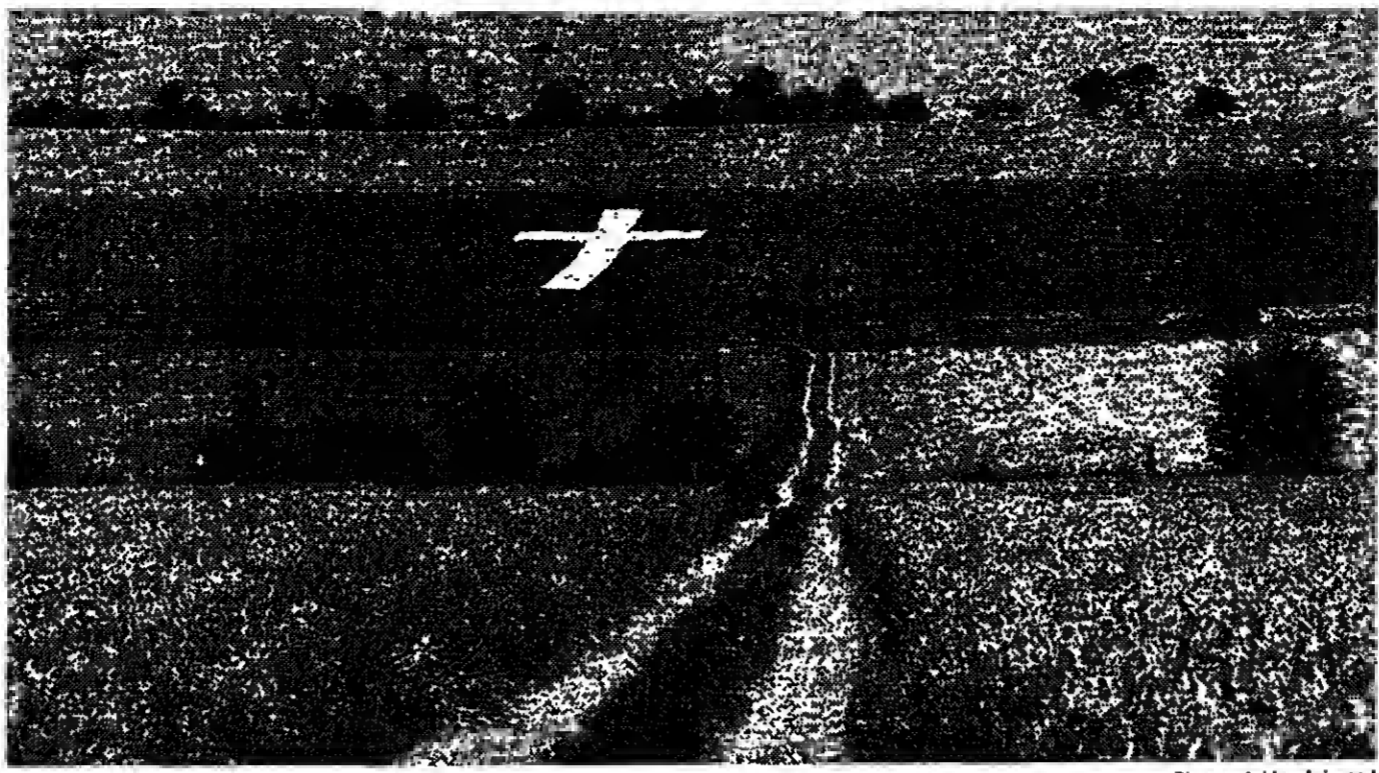
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TRAVEL

Merrie England
Dover for rovers

TRAFFIC ON the Dover road never ceases. As you cut your way through the back reaches of south-east London towards the M2, dawn is signalled in the headlights of the juggernauts lumbering their way up from the ferry.



Downland dreams: a commemorative cross carved in the North Downs chalk near Lenham, Kent

villages, with its flint and ragstone church, mediæval houses and coaching inns. It could be nowhere else but England. Further up at Wya, on the Great Stour, the crest of the Downs rises to above 500 ft, with rolling views on either side.

Home-bound ferry passengers who rush back to London on the motorways are missing some of our prettiest villages, says Roger Beard

Pilgrims' Way is another stunning, the linked villages of Boughton Aluph and Boughton Lees. Harold Godwinson once owned the land before they laid out the triangular village green and cricket pitch, and a hasty son of Richard the Third - the last Plantagenet - is said to be buried nearby.

The nearer you get to London, the greater must be your ingenuity in avoiding the motorway, nowhere more so than at Wrotham, sandwiched between the M20 and M26 and in a triangle bounded to the west by yet a third motorway, the M25. Wrotham is a pretty place in its hollow under Wrotham Hill, set deep in the heart of commuter land, but the road builders have taken away its magic.

Centers of excellence

John Griffiths on a holiday camp run with Continental flair

IT BEGAN with the grim acceptance that even the nicest small child has the cultural appetite of a gerril, and travels about as well as a dubious crew from Algeria. Florence and four-year-olds do not mix. An odyssey of cries and whimpers to seize the far-flung spot like the Grand Canyon inspires only the urge to test its depth with flung-far offspring.

But then, in their defence, only the British have had the term "holiday camp" burned into their collective psyche, with its horrific images of vacancy and regimentation. It is a reaction we have encountered frequently in trying to explain that a Center Parc "isn't like that," and in being prepared to be that by the time you reach Center Parc in the UK in the mid-1990s.



from seven restaurants and many of the sports facilities, including several tennis courts and a fitness centre. It also encloses a Parisian-style sidewalk bar, with extensive tropical gardens and pools providing a habitat for tropical wildlife, including a flock of flamingoes.

TRAVEL BUSINESS

Late-booked blues

THE Great Holiday Rush begins in earnest this weekend as Britain's package tour operators count the cost of the heave and media coverage of airport chaos. The broiling weather of recent weeks has deterred many late bookers who must have snapped up last-minute package deal bargains.

HOLIDAYS & TRAVEL

FLIGHTS

Table with flight destinations and prices. Includes Florida Caribbean (199), Bahamas (214), Jamaica (239), New York (209), Los Angeles (339). Also includes Airplane Travel Ltd. contact info.

DISCOUNT FARES

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CRUISING/SAILING

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To advertise in the Weekend FT Travel Pages, simply complete the coupon and return it to: Francis Phillips, Classified Sales Manager, Financial Times, Number One Southwark Bridge, London SE1 9HL.

Advertisement coupon form with fields for name, address, phone number, and payment details. Includes a section for 'I wish to pay by cheque' and 'I authorise you to debit from my Visa/Amex/Access account'.

Weekend FT Travel Pages 01-873 3503

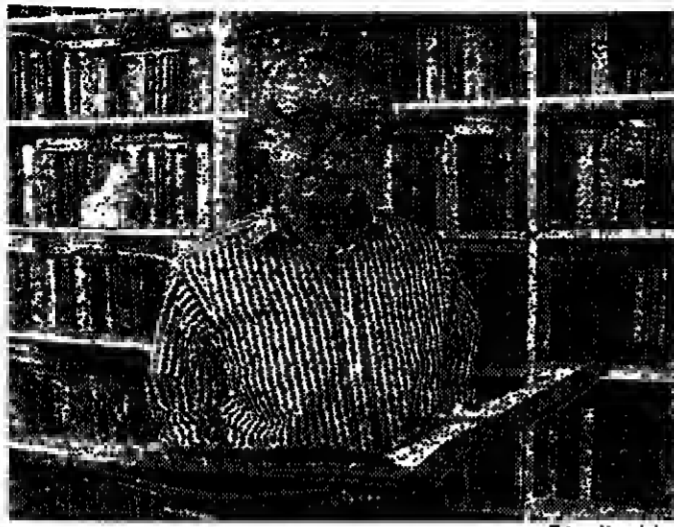
صكنا من الامل

DIVERSIONS

Publishers in turmoil

Linda Christmas on an industry that isn't going by the book

WHICH IS THE best way to produce books: from a small base or a large fortress? This seemingly simple question...



Sinclair-Stevenson: "I wasn't in charge any more"

The drive for "internationalisation" lies behind the flurry of mergers and take-overs in recent years.



Penguin's Carson: "I have no right of veto"

Those in the cosy corner argue that the advantages of size are a myth; that shared facilities are more costly, and that, at the same time, there is a danger of edging towards an homogenised product.

Sinclair-Stevenson was happy initially at the thought of the Penguin takeover. Looking at the options, it seemed the most attractive; but, at Penguin, he was not going to be left alone to run the company.

by Bloomsbury now. He is hoping that some of the many famous authors he has published at Hamilton (Peter Ackroyd, Paul Theroux, William Boyd) will decamp to his banner, but is not prepared to name names.

Other changes have occurred. Carson will also be involved with the editorial fortunes of the new adult publishing, including the appointment of editors. But he insists: "I have no right of veto; it's merely a right of discussion."

He views the changes as part of a process that started four years ago. "The notion that, as businesses, Michael Joseph and Hamish Hamilton could be independent is largely illusory. They are part of Penguin, which in my view and to my knowledge, their editorial autonomy has not been reduced."



Bonded labourers in India. The law says they shouldn't exist - but an estimated 5m remain

Where slavery lingers on

WHEN HE gives evidence to the UN working group on contemporary forms of slavery in Geneva next week, Peter Lowes, director of the London-based Anti-Slavery Society, will be carrying on a tradition of humanitarian agitation that traces its descent from the band of campaigners led by William Wilberforce early in the 19th century.

Under India's 1976 Bonded Labour System (Abolition) Act, all bonded labourers were declared free, discharged from their obligations and had their debt liquidated. The state governments have reported that up to March 31, 1987, some 219,285 bonded labourers had been identified and freed.

South Asia is by no means the only region where contemporary forms of slavery (within the UN definition) exist. There are, the society claims - again, at a "conservative estimate" - 800,000 child prostitutes in Thailand, 36m "street children" in Brazil and an unknown but growing number of chattel slaves in war-torn Sudan.

of corrupt police and other officials. They live in groups and find some protection from the camaraderie and mutual help of these vagrant cohorts. But it is not uncommon for them to be forced to rent their bodies to survive.

P. M. Elstob discusses the work of an old-established society that is dedicated to all humans being free

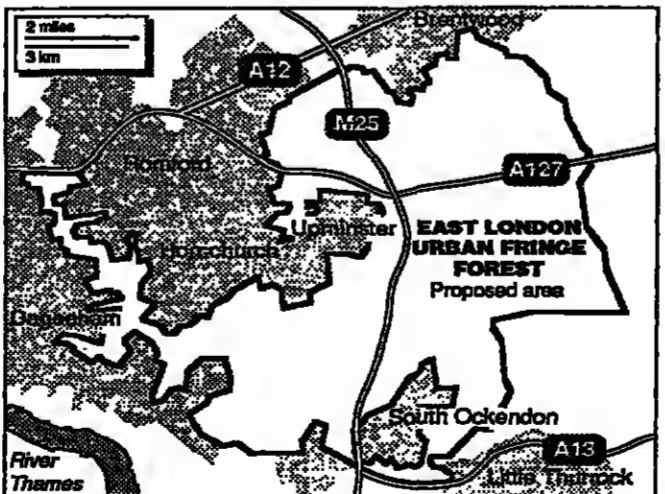
attended a seminar in New Delhi on child servitude in the region. It was the first event of its kind. Officially, bonded child labour is illegal in all the countries concerned. But the seminar heard from 22 children, all former bonded labourers. Most were from different parts of India although two were from Pakistan.

of this real suffering, why has the society failed to capture people's imagination and to tap the generosity from which other causes have benefited? The answer seems to lie in its image. "Our hallowed and establishment prestige, even our high standing in Third World circles, does not appeal to the type of young person who wants an immediate emotional cause," Lowes concedes.

An urban jungle - in east London

Peter Gillman explains how a forest could cover some of the capital's worst dereliction

THE EAST London suburbs, it is fair to say, are not among capital's more Arcadian areas. Dagenham, Rainham and Romford are dominated by unsightly industrial estates and straggling suburban sprawl.

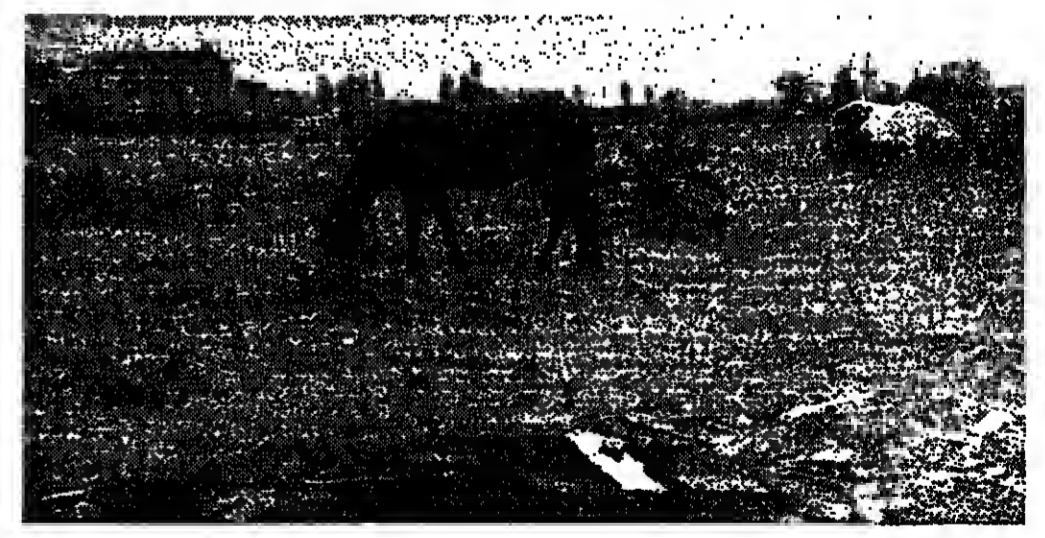


from where The Few sallied forth against the Luftwaffe in the Second World War, was one of the most famous names of the Battle of Britain. Ten years ago, its remains were bulldozed away and replaced by the park, set up jointly by the commission and Havering council and now to be subsumed into the new forest.

If an imaginative scheme fostered by the Countryside Commission comes to fruition, the area's lacklustre environment will have to be revised. The commission's visionary aim is to plant a forest across the best part of 85 square miles.

Dr Marilyn Rawson, one of the commission's countryside officers, found it intriguing to be persuading councillors to look beyond the four-year cycle of local elections to longer goals. "But they could all see the relevance of the plan to their area," she says.

Two miles further east, the Herts country park gave further intimation of the commission's aims. Hornchurch airfield, one of the RAF bases



The depressed Dagenham Corridor where maples and hazel trees could be growing next year

scenery, and one likely to become more attractive when it is widened to eight lanes. The best protection lies in a heavy screen of trees - oaks, ash, cherry, hazel - which will screen out the worst of the noise. Even so, the planting will have to wait until the Department of Transport completes its plans.

the remaining 550,000 between them; justifiably, they regard this as a bargain. At the Countryside Commission's headquarters in Cheltenham, Gloucestershire, Rick Jones, one of the project directors, believes the new forests offer a prospect for Britain in the 21st century that all should welcome.

HOW TO SPEND IT

Hot news on the best-dressed tresses

Lucia van der Post reports on top to toe summer style, picks wrinkle-free travel irons and relaxes in foldaway furniture for lazy, hazy days

WHEN I was a small girl all of us with straight hair wanted curls and all those with curls longed for nice, chin straight locks. These days, of course, those of us with straight hair can always have a perm, but the trouble with many of these is that they leave the hair much, much curlier than most of would like.

What women really seem to want is something in between - some way of keeping the stylish look one's hairdresser manages to achieve without resorting to lots of fluffy curls. Andrew Lockyer, who a few years ago created what he called the "Strayt Perm" (which did exactly what it sounds like - ie took out the bumps, the kinks, the curls and permed the hair straight) has now come up with another invention - the Style Perm.

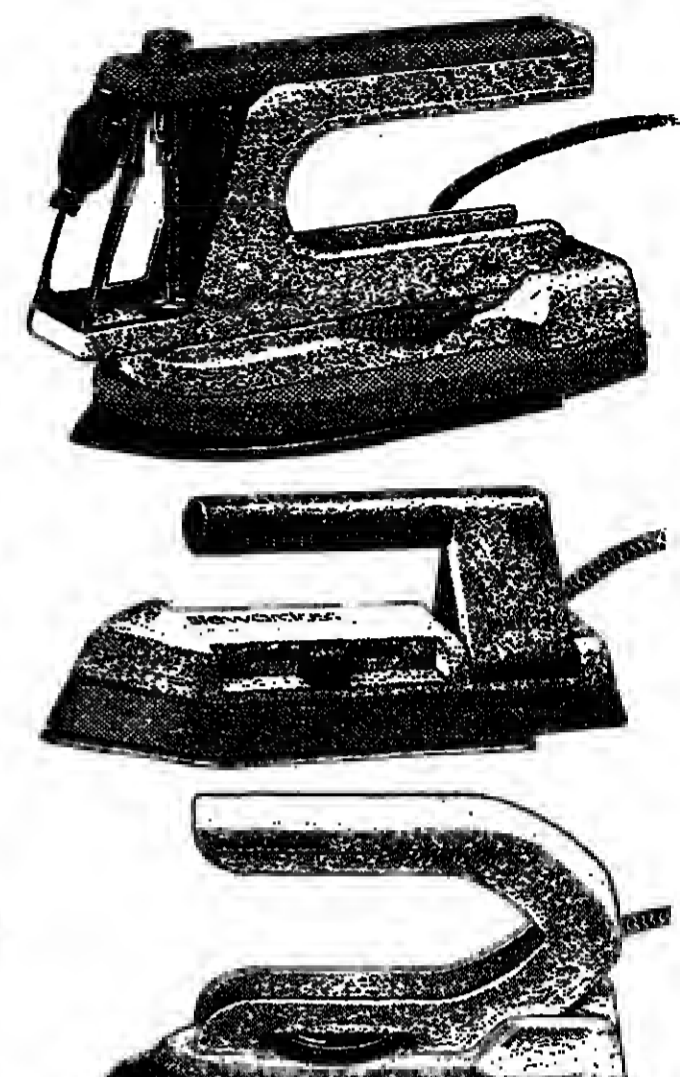
Twenty-two waved bob. Styled perms take about an hour and half and prices start at £18.50. Andrew Lockyer still offers his Strayt Perm, which starts at about £26. His salon is at 65, Broadwick Street, London, W1, (tel 01 494-0630).

back Liquid Stockings, the "Forces Favourite". Based on the formula that kept morale high in wartime Britain, it is a tinted brown liquid that can be smoothed over the legs to make them look silky and tanned. It's quite a palaver to use - you first have to rub your fingers, nails over a cake of soap so that the tips of the nails won't be filled with brown, then carefully protect carpets and other textiles from damage, and then spread the colour over the legs, smoothly and evenly. Rain also seems to damage the smooth and silken look, but the bottle certainly packs a lot of nostalgic charm. A 100ml bottle costs £3.00.

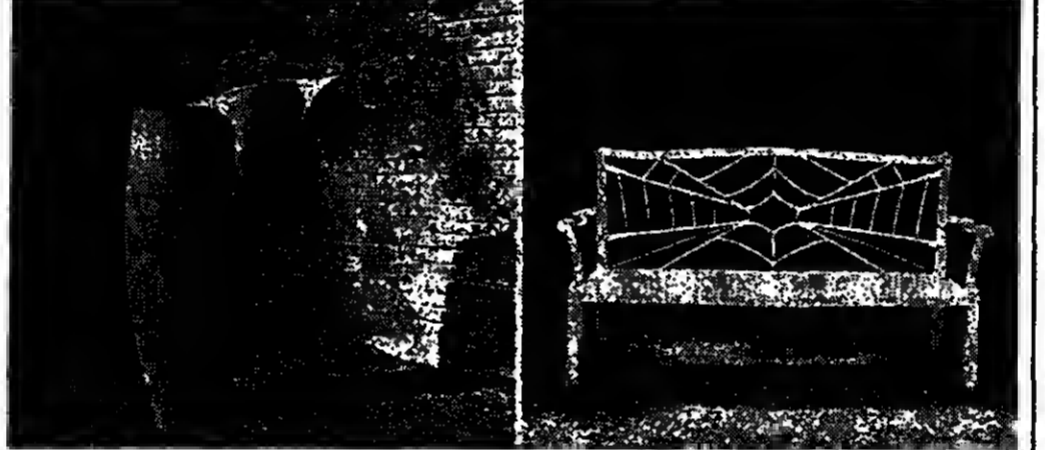
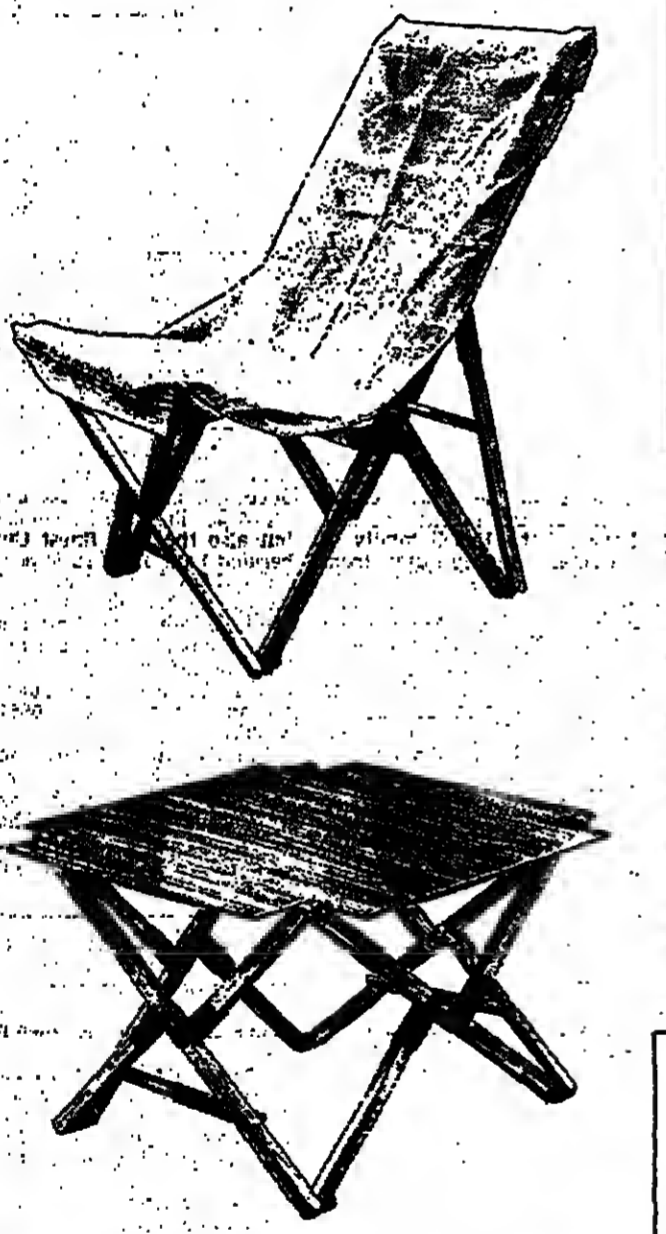
Cosmetics-To-Go sells all its wares by mail through a charming brochure (printed on recycled paper) filled with all manner of enchanting cosmetics - from an Africa range of suncreams, soaps, insect repellents and shaving lotions (tested in the Selous in Tanzania) to old-fashioned vanishing cream and cold cream.

Not any old iron will do

NOW THAT the crumpled linen look is past its peak, squeaky-clean and stay-pressed crisp is the thing to aim for. Go what the well-organised traveller needs when visiting parts that housekeeping services do not reach is a good travelling iron.



ILLUSTRATIONS JAMES FERGUSON



IT'S THE best summer for years, the sun is shining the way it does in the Med, the great outdoors call - when you need, whether on the move or at home, is something to sit on. Sketched left is the perfect, compact, foldaway picnic chair and table - take them camping, on picnics, in the car boot on holiday, or to cricket matches on the village green.

The table and chair, by Princes Design Works, are made from sturdy Coigue wood (from a sustainable source) and fold up small - the table folds down to 5in by 5in by 27in long and when unfolded is 18in high. The chair folds down into to fit inside its own creamy cotton canvas bag (4in by 4in by 40in long). The seat height when erected is 18in and the seat is made of the same

creamy cotton canvas as the bag. It weighs just 4kg so it is relatively light to carry. Both table and chair cost £33.50 each, plus £3 post and packing for each item. Available singly or together from Naturally British, 13, New Row, Covent Garden, London WC2N 4LP.

For something more substantial for the garden - a fine new chair, a splendid pot, a table and chair, by just a plain and beautiful piece of stonework - today and tomorrow are the last days of the Oxford Gallery's great annual garden exhibition. For the last five years every summer it has shown the work of artists and craftspeople who produce ornaments and furniture for the garden and the exhibitions have grown increasingly so more and more



ALL PACKED up but nowhere to go? Ready for adventure but wondering where and how? There have been three last-minute cancellations on the FT/Abercrombie & Kent safari to Zimbabwe leaving on September 15 and arriving back on October 1. Accompanied by John Stevens, one of Zimbabwe's crack guides, the safari will take in mobile tented camps, canoe trips on the Zambezi, game tracking in the bush and houseboats moored on Kariba.

Cookery

A fine fish dish for the Great Indoors

GRILLED FISH, fresh and vibrant in its simplicity, is my view, best cooked out of doors, and next week food for eating out of doors will be my theme. This week however, a sense of fair play leads me to suggest a recipe for lovers of fish whose estates do not extend beyond a window box.

Frikadeller of fish is definitely a dish for cooking indoors. It lacks the robust simplicity of foods I associate with the Great Outdoors. Its charms - and very considerable they are - lie in its purity of taste, in the wonderful delicacy of its texture, and in the not inconsiderable virtue of being one of the cleanest and least smelly ways of cooking fish that I know.

Whiting wins by a good tail as my prime choice of fish to use for frikadeller as it makes for a much lighter-textured dish than fresh haddock, cod or coley, all of which are other possible candidates.

Strip the skin from the fish and pick out any bones. Add to these trimmings a few extras gleaned from the fishmonger and simmer with seasonings for 20 minutes or so to make just 1/4 pt of well-flavoured stock. Let it become cold.

minutes. Flip them over with a perforated spoon and, when cooked right through and hot and tender, drain them well on kitchen paper. Keep them hot while you cook the rest.

Advertisement for Audemars Piguet watches, featuring 'The Royal Oak' and 'La plus prestigieuse des signatures'.

Advertisement for Hackett Clothiers Sale, listing various store addresses and dates.

ARTS

Orange with a dash of Rouge et Noir

David Murray reviews modern opera at Aix

AIX-EN-PROVENCE is not notably friendly to the 20th century... so far, the Festival has never found time to celebrate even its native composer Darius Milhaud...

soon to be revived in Edinburgh and later at the Coliseum... Jean-Luc Viala plays him as a pure Danny de Vito figure, pear-shaped and peppery...



Jean-Luc Viala and Didier Henry in L'Amour des trois oranges

blows fats deals to class-climbing Julien Sorel are generally cushioned by musical irony in a temperate vein...

Prey, who writes his own libretto, loves sophisticated wordplay... A stronger musical argument might have subverted the overt goings-on...

the word-for-word identical novel (re)written by a sophisticated modernist: a vanishing quantity... A stronger musical argument might have subverted the overt goings-on...

as "opéra épistolaire," "opéra cruciverbiste" etc, he calls Le Rouge et le Noir his "opéra-opéra," on account of its continuous score and its lyrical effusions...

Radio - Isms aired

MONDAY'S breakfast on Radio 4 this week was given Professor Heather Conper, Vice-President of the British Astronomical Society...

Living for good, for music, for love

RAFAEL KUBELIK is 75. The chorus of birthday tributes in Europe has been led by Bavarian Radio, which is broadcasting a selection of Kubelik's compositions...

Kubelik's early career was spent with the Brno Opera and Czech Philharmonic. He helped found the Prague Spring Festival in 1946...

Andrew Clark talks to the conductor Raphael Kubelik... "No political system can survive when it is imposed fanatically or by force..."

friction of positive against negative forces in life. There's nothing absolute, nothing objective. The search is everything... "Music is the purist medium of all these ideas in their most abstract form..."

trivialities, the human banalities, that ooze else had the courage to bring out... Kubelik's own music reflects the rhythms and harmonies of his Czech origins...



Kubelik: a musician's work is more than just a job

Ballet

The Bolshoy's Swan Lake

YURY GRIGOROVICH'S Swan Lake, the latest novelty in the Bolshoy Ballet's season at the Coliseum, makes clear its creator's intentions to streamline his company's repertoire...

found in Chaikovsky's view of the swan myth. In Soviet times there have been further recensions, for Grigorovich the task was probably both to speed up the action and to cleanse it so as to reveal a theme he discerned both in the swan legend and in Chaikovsky's music...

imagery. To sustain such a production there need to be performances no less richly allusive and classically aware... Alexander Vetrov is a Siefried who rises to every challenge of the choreography...



Welsh epic in an Italian quarry

GOBODDIN is an epic Welsh poem about war, death and destruction, the defeat of 300 Celtic warriors by the invading Angles in the 6th century...

feet of the audience. The Italians crowded in, reluctant to give up their prime viewing positions, somehow never believing that any of these actions would touch them... The production, one of a series by Brith Gof called the Disasters of War...

audience were caught up in the action. They travelled with the warriors into battle, the sound moving with them as they journeyed round the quarry, lit by cold blue fluorescent tubes... Annie Wilson and B.A. Young

dium in Leuwarden in Friesland in the Netherlands, and an old tram workshop in Glasgow... SUMMER IN THE CITY BARBICAN CENTRE

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Clement Crisp

SPORT

A champion who needs the money

Ben Wright reviews the Open

THERE was general astonishment in the clubhouse at the Torrey Pines Club in San Diego on the evening of February 18 this year when Mark Calcavecchia showed up to play in the tournament due to start the following morning without benefit of a practice round. Only four days previously, Calcavecchia had left Los Angeles for a fortnight's break after an overwhelming victory at the renowned Riviera Country Club over Sandy Lyle, among others. Two weeks earlier he had "lapped the field," including defending champion Lyle, in the Phoenix Open, heating the previous record winning aggregate at the Tournament Players' Club of Scottsdale, Arizona, by five shots.

trates perfectly the harsh, impulsive nature of the 1989 British Open champion, a sort of latter-day riverboat gambler or gambler. Much has been made of Calcavecchia's once uncontrollable temper and of the calming influence that his wife, formerly an aerobics dance teacher, has exerted upon him. But in these dull days on the US tour - with so many journeymen preoccupied by making a fat cheque as often as possible - I find Mark's obsession with winning, and his total honesty and considerable humility, very refreshing.



How sweet it is: Mark Calcavecchia kisses the Open trophy after winning a three-way play-off

difference between the two is that Calcavecchia has the velvet touch of a magician on and around the greens.

colleague, Ken Venturi, the 1964 US Open champion, might have been saying had we been broadcasting.

Grady will find it hard to expunge from his mind the nightmare of his two terrible tee shots at the 17th hole that cost him the lead he had held since around midday on the Friday, as well as his without chance of prevailing in the play-off.

Carry on, Admiral's

Keith Wheatley in Cowes reports on the highlight of the yachting season

HOORAY FOR the old years in sailing. Every August, hundreds of boats flock to the Solent for Cowes Week, most of them being small, open day-racers rather than the "yachts" beloved of the tabloid newspapers. Cowes is a participatory event, full of weekend sailors taking a holiday to race their mates. In sporting terms, it is a fun run rather than a dream ride.

Alan Gray's new 50-footer, Jamarella, is the big boat of the three. Gray has taken British sailing into new areas of professionalism since the full-time paid crew, almost all with Olympic or America's Cup experience, and plans to campaign the boat on the burgeoning 50-footer international circuit as if they were a motor-racing grand prix team.

came second in a world class regatta, and then told the British selectors "Take it or leave it." They took it since Indulgence, steered by Edward Warden Owen, is a potent mixture of experience, resources and organisation.

CROSSWORD

No. 6,998 Set by DINMUTZ

Prizes of £10 each for the first five correct solutions opened. Solutions to be received by Wednesday August 3, marked Crossword 6,998 on the envelope, to the Financial Times, Number One Southwark Bridge, London SE1 9HL. Solution on Saturday August 12.

Crossword puzzle grid with numbers 1-21 indicating starting positions for clues.

- 1 Colour of hair, now burnt badly (3-5)
2 Secure outbuilding (6)
3 Wearing a singlet in test is a mockery (8)
4 Reception on own ground? (2-4)
5 Lead used in vehicle protection (8)
6 Mouth commonly allowed a drinking vessel (6)
7 These hats do not allow stock to run out (6-4)
8 150, on the next page, can be a lucky thing (6-4)
9 Rodney in difficulty over there (8)
10 Do in a battery (3-5)
11 What is the most distinctive feature of raccoon-like creatures? (6)
12 It gets hot but backing sad song (8)
13 Testing hearing? (6)
14 One who turns up is minister to the queen (8)
15 Aboriginal is artless about time (6)
16 Caravans and requiring some extra insurance (6)
17 User's wild monkey? (6)
18 Cataracts troubled Fats Waller (10)
19 Producer of army pictures? (8)
20 Volume of learning? No, the opposite (8)
21 Late in the day for slack water (8)
22 Planner gets artist confused (10)
23 Might this craft 'ice Chay away in winter? (6-5)
24 Four, perhaps, tied to a track (8)

TELEVISION & RADIO SATURDAY

- 10:55 am The Chart Show, 12:30 pm Saturday Night, 1:30 pm The World of David Frost, 2:30 pm The Chart Show, 3:30 pm The World of David Frost, 4:30 pm The Chart Show, 5:30 pm The World of David Frost, 6:30 pm The Chart Show, 7:30 pm The World of David Frost, 8:30 pm The Chart Show, 9:30 pm The World of David Frost, 10:30 pm The Chart Show, 11:30 pm The World of David Frost.

SUNDAY

- 10:55 am The Chart Show, 12:30 pm Sunday Morning, 1:30 pm The World of David Frost, 2:30 pm The Chart Show, 3:30 pm The World of David Frost, 4:30 pm The Chart Show, 5:30 pm The World of David Frost, 6:30 pm The Chart Show, 7:30 pm The World of David Frost, 8:30 pm The Chart Show, 9:30 pm The World of David Frost, 10:30 pm The Chart Show, 11:30 pm The World of David Frost.